

City of Lemon Grove City Council Regular Meeting Agenda

Tuesday, February 7, 2017, 6:00 p.m. Lemon Grove Community Center 3146 School Lane, Lemon Grove, CA

The City Council also sits as the Lemon Grove Housing Authority, Lemon Grove Sanitation District Board, Lemon Grove Roadway Lighting District Board, and Lemon Grove Successor Agency Board

Call to Order

Pledge of Allegiance

Changes to the Agenda

Public Comment

(Note: In accordance with State Law, the general public may bring forward an item not scheduled on the agenda; however, the City Council may not take any action at this meeting. If appropriate, the item will be referred to staff or placed on a future agenda.)

1. Consent Calendar

(Note: The items listed on the Consent Calendar will be enacted in one motion unless removed from the Consent Calendar by Council, staff, or the public. Items that are pulled will be considered at the end of the agenda.)

A. Approval of Meeting Minutes

January 17, 2017 – Regular Meeting Members present: Vasquez, Arambula, Jones, J. Mendoza, and M. Mendoza

B. City of Lemon Grove Payment Demands

Reference: Gilbert Rojas, Interim Finance Director Recommendation: Ratify Demands

C. Waive Full Text Reading of All Ordinances on the Agenda

Reference: James P. Lough, City Attorney

Recommendation: Waive the full text reading of all ordinances included in this agenda; Ordinances shall be introduced and adopted by title

D. Agreement for a Special District Financing Services

The City Council will consider an agreement for a Special District Financing Services for the Lemon Grove Roadway Lighting District.

Reference: Mike James, Assistant City Manager/Public Works Recommendation: Adopt Resolution

E. Termination and Equipment Transfer Agreement with Cricket Communications, LLC

The City Council will consider a resolution approving the termination and equipment transfer with Cricket Communications, LCC.

Reference: Mike James, Assistant City Manager/Public Works Director

Recommendation: Adopt Resolution

F Lease Agreement with Healthy Opportunities Progressive Education, Incorporated for Lemon Grove Community Center Office Space

The City Council will consider a resolution approving a Lease Agreement between the City and Healthy Opportunities Progressive Education, Incorporated for the use of the Lemon Grove Community Center Office Space.

Reference: Mike James, Assistant City Manager/Public Works Director

Recommendation: Adopt Resolution

G. Rejection of Claim

The City Council will consider rejection of the claim submitted by Ruben Estrada.

Reference: Mike James, Assistant City Manager/Public Works Director Recommendation: Approve Staff Recommendation

H. Agreement for a Special District Financing Services

The City Council will consider an agreement for a Special District Financing Services for the Sanitation District.

Reference: Mike James, Assistant City Manager/Public Works

Recommendation: Adopt Resolution

2. Wastewater Rate Case Study

The Lemon Grove Sanitation District will consider wastewater rate options, accept wastewater rate case study and reserve allocations and begin the Proposition 218 noticing requirements.

Reference: Mike James, Assistant City Manager/Public Works Director

Recommendation:

- a) Select one of the four rate options.
- b) Accept the wastewater rate case study and reserve allocations.
- c) Direct staff to work with NBS Governmental Finance Group to notice and manage the proposition 218 noticing requirements.
- 3. Ordinance Amending Lemon Grove Municipal Code Chapter 8.64 (Prohibition of Recreational Marijuana Businesses) and Amendment of Lemon Grove Municipal Code Section 17.12.070 (Uncertainty of Use Classification

The City Council will consider adopting an ordinance that reaffirms prohibitions against recreational marijuana dispensaries, deliveries, and cultivation in all zones in the City of Lemon Grove and amends LGMC Section 17.12.070 to eliminate the ban on medical marijuana sales.

Reference: James P. Lough, City Attorney

Recommendation: Conduct Second Reading and Adopt Ordinance

City Council Oral Comments and Reports on Meetings Attended at the Expense of the City.

(GC 53232.3 (d) states that members of a legislative body shall provide brief reports on meetings attended at the expense of the local agency at the next regular meeting of the legislative body.)

Department Director Reports (Non-Action Items)

Closed Session

Conference with Legal Counsel - Anticipated Litigation Significant exposure to litigation pursuant to paragraph (2) or (3) of subdivision (d) of Section 54956.9: One case

Conference with Legal Counsel - Existing Litigation - City of Lemon Grove v. The Grove Collective, et al. San Diego Superior Court Case No.: 37-2016-00015271-CU-BC-CTL

Adjournment

In compliance with the Americans with Disabilities Act (ADA), the City of Lemon Grove will provide special accommodations for persons who require assistance to access, attend and/or participate in meetings of the City Council. If you require such assistance, please contact the City Clerk at (619) 825-3800 or email sgarcia@lemongrove.ca.gov prior to the meeting. A full agenda packet is available for public review at City Hall.

MINUTES OF A MEETING OF THE LEMON GROVE CITY COUNCIL

January 17, 2017

The City Council also sits as the Lemon Grove Housing Authority, Lemon Grove Sanitation District Board, Lemon Grove Roadway Lighting District Board, and Lemon Grove Successor Agency

Call to Order

Members present:

Mayor Racquel Vasquez, Mayor Pro Tem Jennifer Mendoza, Councilmember Jerry

Jones, Councilmember David Arambula, and Councilmember Matt Mendoza.

Members absent:

None.

City Staff present: Lydia Romero, City Manager; David De Vries, Development Services Director; Mike James, Assistant City Manager/Public Works Director; James P. Lough, City Attorney; and Lt. Chris May, Sheriff's Department; Corinne Russell, HR Manager; and Fire Chief Colin Stowell.

Public Comment

Katie Dexter commented on the January 27, 2017 homeless count in Lemon Grove.

Lani Stacks commented on the condition of animals in Lemon Grove Pet Store.

John L. Wood commented on a Helix Water District Board meeting where an appointment was declined therefore opening a position on the Board and added that their meeting hours have changed.

1. Consent Calendar

Mayor Pro Tem J. Mendoza requested the item number 1. G be removed from the Consent Calendar for discussion.

- A. Approval of City Council Minutes
 December 20, 2016 Regular Meeting
- **B.** Ratification of Payment Demands
- C. Waive Full Text Reading of All Ordinances and Resolutions on the Agenda
- D. Recognized Obligation Payment Schedule (July 1, 2017– June 30, 2018)
- E. Grant Award Acceptance of Department of Justice Funds for Bicycle Patrol Program
- F. Grant Application to SANDAG for GO by BIKE Mini-Grant for Lemon Grove Bike to Work and School Day

Action: Motion by Mayor Pro Tem Mendoza, seconded by Councilmember Jones, to approve the Consent Calendar passed, by the following vote:

Ayes: Vasquez, Arambula, Jones, J. Mendoza, M. Mendoza

Resolution No. 2017 – 3483: Resolution of the City Council of the City of Lemon Grove, California Authorizing the Submittal of an Application to SANDAG for the Lemon Grove GO by Bike to Work and School Day and Directing the City Manager to Execute Any Grant Related Documents Upon Award

Resolution No. 2017 – 3484: Resolution of the City Council of the City of Lemon Grove, California Accepting the Grant Funding for the Department of Justice Edward Byrne Memorial Justice Assistance Grant Program and Directing the City Manager to Execute any Grant Related Documents

2. Ordinance Amending Lemon Grove Municipal Code Chapter 8.64 (Prohibition of Recreational Marijuana Businesses) and Amendment of Lemon Grove Municipal Code Section 17.12.070 (Uncertainty of Use Classification)

City Attorney James Lough reported that this Ordinance makes changes to the Lemon Grove Municipal Code ("LGMC") to confirm a ban on recreational marijuana businesses in Lemon Grove and to make other code changes that begin the steps to allow medicinal marijuana businesses, with a conditional use permit, in Lemon Grove pursuant to Measure V. The current language in the LGMC bans recreational and medicinal marijuana business operations. Adoption of this Ordinance will clarify that the recreational marijuana ban is still in place and that the City is taking the first of several steps to implement Measure V and its legalization of medicinal marijuana land uses.

In November 2016, the voters of California approved Proposition 64, which allowed the cultivation, processing and sale of recreational marijuana in California. The Initiative sets an implementation date for commercial operations of January 1, 2018. Proposition 64 allowed cities to ban all or part of the uses allowed under its provisions.

Ordinance No. 444 (443 number corrected) serves two main purposes. First, it reaffirms the City Council policy to prohibit recreational marijuana businesses from locating in Lemon Grove. As stated above, Proposition 64 allows cities to regulate and/or outright ban recreational marijuana businesses from locating in Lemon Grove.

Prior to the adoption of Proposition 64, the City Council had approved language in LGMC Chapter 8.64 that banned marijuana, to the extent that the City could regulate a matter not preempted by the State of California. Now that the state voters have legalized commercial operations for recreational marijuana, Lemon Grove can choose to continue its ban of recreational marijuana. While the Lemon Grove voters approved medical marijuana business establishments, subject to a City Council approved Conditional Use Permit, this approval did not address or limit the authority of the City Council to ban or regulate recreational marijuana businesses.

The second purpose of Ordinance No. 444 is to repeal the portion of the Zoning Code interpretation section, LGMC Section 17.12.070(c), which indicates medical marijuana is not an allowed use. With the passage of Measure V, the voters have lifted the City Council-imposed ban on medical marijuana business operations. LGMC Section 17.12.070(c) is recommended for repeal because it is inconsistent with Measure V. Repealing this subsection does not automatically allow applications for medicinal marijuana businesses. Measure V independently establishes a timetable for implementation of the new medicinal marijuana regulations. No medical marijuana businesses are allowed in Lemon Grove until the City's regulatory process is put in place. No business can begin operating without a valid Conditional Use Permit issued by the City Council under the provisions of Measure V.

Public Speaker(s)

Dana Stevens, CASA, spoke in support of the ordinance.

Kathy Lipitt, San Diegans for Safe Neighborhoods, commented on the passage of Measure V.

Barbara Gordon expressed concern with the passage of Measure V.

Teresa Rosiak-Proffit commented on the business locations for sale and for rent. She recommended revitalization of the Broadway Business District.

Action: Motion by Councilmember Jones, seconded by Councilmember M. Mendoza, to introduce Ordinance 444 by title passed, by the following vote:

Ayes: Vasquez, Arambula, Jones, J. Mendoza, M. Mendoza

Ordinance No. 444: An Ordinance of the City Council of the City of Lemon Grove, California, Amending Lemon Grove Municipal Code Chapter 8.64 (Prohibition of Recreational Marijuana Businesses) and Amendment of Lemon Grove Municipal Code Section 17.12.070 (Uncertainty of Use Classifications

1. G Appointment of City Councilmembers to Committees, Commissions and Boards

Mayor Pro Tem J. Mendoza provided comments on City Council appointments to Regional Committees, Commissions and Boards. She suggested establishing criteria such as experience and longevity, availability, fairness and seniority when appointing City Councilmembers as representatives to the various boards and commissions. She suggested that Councilmember Jones be appointed as primary to SANDAG, herself as the first alternate, and Mayor Vasquez as the second alternate. In addition naming her as the primary on the Heartland Communications JPA and Heartland Training Facility Authority with Councilmember Arambula named as the alternate.

Motion by Mayor Pro Tem Mendoza, seconded by Councilmember Jones, for the following changes to appointments: Councilmember Jones be appointed as primary to SANDAG, J. Mendoza as the first alternate, and Mayor Vasquez as the second alternate, on the Heartland Communications JPA and Heartland Training Facility Authority J. Mendoza as the primary and Councilmember Arambula as the alternate.

Public Speaker(s)

Thomas Clabby commented on the Mayor's employment with the City of San Diego and that the entire list of appointments should be discussed.

James Lough stated that Mayor Vasquez's employment position with the City of San Diego does not have a conflict of interest with the Lemon Grove City Council. Regarding SANDAG, he does not make conflict of interest opinions for SANDAG; however, using the same analysis, it probably does not prohibit the Mayor from sitting on the SANDAG Board.

Teresa Rosiak-Proffit reported the Lemon Grove residents want change.

Brenda Leuerette commented that residents want change in various areas of Lemon Grove.

Julie Cooper commented on Mayor Vasquez's election and that she should serve on the SANDAG Board.

Action: the motion passed by the following vote:

Ayes: Jones, J. Mendoza, M. Mendoza

Abstain: Arambula Noes: Vasquez

City Council Oral Comments and Reports on Meetings Attended at the Expense of the City. (GC 53232.3 (d))

Mayor Vasquez attended a recent Lemon Grove community celebration at the Lagoon Lemon Grove Church on January 14, 2017.

City Manager and Department Director Reports

David De Vries reported that there will be a city clean-up event on January 28, 2017.

Lt. May reported that Coffee with the Community will be held on January 25, 2017, 8:00 a.m. to 10:00 a.m. at the Lemon Grove Community Center.

Lydia Romero reported that the City's Public Works crews have been working to prepare for the upcoming storms and residents can pick-up sandbags at the Fire Department.

Closed Session

Conference with Legal Counsel – Anticipated Litigation Significant exposure to litigation pursuant to paragraph (2) or (3) of subdivision (d) of Section 54956.9: Two Cases

Conference with Real Property Negotiators Government Code Section 54956.8 APN: 475-490-12-00 (Dan Kunkle Park)

Agency Negotiator: Mike James, Assistant City Manager/Public Works Director Negotiating parties: Roger Rataj, Fracton Technologies, on behalf of Cricket Wireless Under negotiation: Price and Terms of Transaction

Conference with Real Property Negotiators Government Code Section 54956.8 APN: 480-271-15-00 (Lemon Grove Community Center Community Center)

Agency Negotiator: Mike James, Assistant City Manager/Public Works Director Negotiating parties: Arthur Camacho Jr. and Luis Fernandez, Healthy Opportunities

Progressive Education, Inc.

Under negotiation: Price and Terms of Lease

Closed Session Report: A claim submitted by Ruben Estrada was rejected.

Adjournment

There being no further business to come before the City Council, Housing Authority, Sanitation District Board, Lemon Grove Roadway Lighting District Board, and the Lemon Grove Successor Agency the meeting was adjourned at 7:42 p.m.

Susan Garcia, City Clerk

Gusan Garcia

City of Lemon Grove Demands Summary

Approved as Submitted:
Gilbert Rojas, Interim Finance Director
For Council Meeting: 02/07/17

ACH/AP Checks 12/22/16-01/18/17

Payroll - 01/17/17

935,082.58

119,308.40

| | | | | Total Demands | 1,054,390.98 | |
|----------|--|--|---------------|--|--|-----------------|
| Check No | Vendor No | Vendor Name | Check Date | Vendor Name | Check Amount | |
| CHECK NO | INVOICE NO | VENDOR NAME | CHECK DATE | Description | INVOICE AMOUNT | CHECK AMOUNT |
| ACH | Dec20 16 | US Treasury | 12/22/2016 | Federal Taxes 12/20/16 | 27,473.45 | 27,473,45 |
| ACH | Dec20 16 | Employment Development Department | 12/22/2016 | State Taxes 12/20/16 | 6,032.81 | 6,032.81 |
| ACH | Refill 12/22/16 | Pitney Bowes Global Financial Services LLC | 12/23/2016 | Postage Usage 12/22/16 | 250.00 | 250.00 |
| ACH | Nov16 | WEX Wright Express Fleet Services | 12/28/2016 | Fuel - Fire Dept - Nov'16 | 708.86 | 708.86 |
| ACH | Dec16 | Dharma Merchant Services | 01/03/2017 | Merchant Fees - Dec'16 | 539.29 | 539.29 |
| ACH | Jan17 | Pers Health | 01/04/2017 | Pers Health Insurance - Jan'17 | 51,325.55 | 51,325.55 |
| ACH | Dec16 | Power Pay Blz/Evo | 01/04/2017 | Online Credit Card Processing - Dec'16 | 57.19 | 57.19 |
| ACH | Dec16 | Authorize Net | 01/04/2017 | Merchant Fees In Store & Online - Dec'16 | 40.29 | 40.29 |
| ACH | Jan3 17 | Employment Development Department | 01/05/2017 | State Taxes 1/3/17 | 11,302.80 | 11,302.80 |
| ACH | Dec7-Dec20 16 | Calpers Supplemental Income 457 Plan | 01/06/2017 | 457 Plan 12/07/16-12/20/16 | 4,390.21 | 4,390.21 |
| ACH | Nov16 | San Diego County Sheriff's Department | 01/10/2017 | Law Enforcement Services - Nov'16 | 435,760.74 | 435,760.74 |
| ACH | Jan3 17 | US Treasury | 01/10/2017 | Federal Taxes 1/3/17 | 39,154.60 | 39,154.60 |
| ACH | Jan11 17 | Wage Works | 01/11/2017 | FSA Disbursement 1/11/17 | 15.00 | 15.00 |
| ACH | Dec16 | Wells Fargo Bank | 01/11/2017 | Bank Service Charge - Dec'16 | 682.10 | 682.10 |
| ACH | Dec16 | Home Depot Credit Services | 01/13/2017 | Home Depot Purchases - Dec'16 | 1,329.43 | 1,329.43 |
| ACH | Jan17 17 | Wage Works | 01/17/2017 | FSA Disbursement 1/17/17 | 872.00 | 872.00 |
| ACH | Refill 1/13/17 | Pitney Bowes Global Financial Services LLC | 01/17/2017 | Postage Usage 1/13/17 | 250.00 | 250.00 |
| ACH | Jan03 17 Jan17 17 | Southern CA Firefighters Benefit Trust | 01/18/2017 | LG Firefighters Benefit Trust 1/03/17 LG Firefighters Benefit Trust 1/17/17 | 876.85 876.85 | 1,753.70 |
| ACH | Dec7-Jan3 | California Public Empl Retirement System | 01/18/2017 | Pers Retirement 12/07/16-01/03/17 | 66,051.52 | 66,051.52 |
| ACH | Dec21-Jan3 17 | Calpers Supplemental Income 457 Plan | 01/18/2017 | 457 Plan 12/21/16-1/03/17 | 4,390.21 | 4,390.21 |
| ACH | Jan 18 17 | Wage Works | 01/18/2017 | FSA Disbursement 1/18/17 | 237.10 | 237.10 |
| 6989 | 0235 0441 0500 29923 29925 | A Aaron Lock & Key | 01/11/2017 | Keys Keys Keys Install Entry Lock - Courtyard Restroom Install & Rekey Mortise Lock - Sheriff's Exterior Door | 28.43 21.32 6.46 456.35 713.06 | 1,225.62 |
| 6990 | C2229 C2296 | A-Pot Rentals | 01/11/2017 | Portable Restroom Rental - Bonfire - 12/2/16-12/5/16 Portable Restroom Rental 12/9/16-1/8/17 | 286.60 132.20 | 418.80 |
| 6991 | 5534 5535 | Aguirre & Associates | 01/11/2017 | 7443 Tweed - Street Dedication - Dec '16 8150 Ildica - Map Revlew - Dec '16 | 275.00 57.50 | 332.50 |
| 6393 | Alonso | Alonso, Theresa | 01/11/2017 | Refund/Alonso, Theresa/Deposit-LBH-12/17/16 Refund/Alonso, Theresa/Overpayment-LBH-12/17/16 | 200.00 50.00 | 250.00 |
| 6993 | 1952026 1956404 1962161 | American Fence Company Inc. | 01/11/2017 | North & Olive Temp Fence Rental 10/17/16-11/16/16 North & Olive Temp Fence Rental 11/17/16-12/16/16 North & Olive Temp Fence Rental 12/17/16-1/16/17 | 65.00 65.00 65.00 | 195.00 |
| 6994 | L1072895RA | American Messaging | 01/11/2017 | Pager Replacement Program - 1/1/17-1/31/17 | 40.68 | 40.68 |
| 6995 | 9041864 | AT&T | 01/11/2017 | Fire Backup Phone Line- 11/22/16-12/21/16 | 37.50 | 37.50 |
| 6996 | 15079L-IN 29786-IN | Aztec Landscaping Inc. | 01/11/2017 | Senior Center - Strip & Wax Floor Landscape Mgmt Svc - Nov'16 | 790.00 9,629.00 | 10,419.00 |
| 6997 | 4546567 | Bearcom | 01/11/2017 | Portable Radios Monthly Contract 12/22/16-1/21/17 | 150.00 | 150.00 |
| 6998 | 1140025-IN | Boot World Inc. | 01/11/2017 | Work Boots - PW Crew | 117.16 | 117.16 |
| 6999 | 1701026 | California Aquatics | 01/11/2017 | Fountain Repair Service - Dec '16 | 140.00 | 140.00 |

| 7000 | Jan 2017 | California Dental Network Inc. | 01/11/2017 | California Dental insurance - Jan 17 | 324.42 | 324.42 |
|------|--------------------------------------|--------------------------------------|------------|--|----------------------------|----------|
| 7001 | 16851862 | Canon Financial Services Inc. | 01/11/2017 | Canon Copler Contract Charge Jan '17 Basement | 81.35 | 81.35 |
| 7002 | 694289837 694292385 694292386 | Cintas Corporation #694 | 01/11/2017 | Janitorial Supplies - 12/15/16 Janitorial Supplies - Fire - 12/22/16 Janitorial Supplies - 12/22/16 | 170.47 304.49 966.33 | 1,611.39 |
| 7003 | 694297455 06875 | Cloud Security Systems | 01/11/2017 | Janitorial Supplies - 1/5/17 Electronic Security System Monitoring - Rec Ctr - Jan '17-Dec '17 | 170,10 216,00 240,00 | 696.00 |
| | 06876 06877 | | | Electronic Security System Monitoring - 5r. Ctr -Jan '17-Dec '17 Electronic Security System Monitoring - LBH#Z -Jan '17-Dec '17 | 240.00 | |
| 7004 | 81762969 | Corelogic Information Solutions Inc. | 01/11/2017 | RealQuest Graphics Package- Dec '16 | 300.00 | 300.00 |
| 7005 | 17CTOFLGN06 | County of San Diego-RCS | 01/11/2017 | 800 MHZ Network - Dec '16 | 2,860.00 | 2,860.00 |
| 7006 | 12/19/2016 1/1/2017 12/30/2016 | Cox Communications | 01/11/2017 | Phone/PW Yard/2873 Skyline- 12/19/16-1/18/17 Phone/City Hall- 1/1/17-1/31/17 Internet/Community Ctr- 12/30/16-1/29/17 | 211.11 972.46 75.00 | 4,145.14 |

| | 12 | 2/31/2016 | | | Peg Circuit Svc - 12/30/16-1/29/17 | 2,886.57 | |
|----|----------|--|--|------------|--|-------------------------------------|------------|
| 70 | | ın-Jun 17 ıl-Dec 16 | Ek, James | 01/11/2017 | Retiree Health Benefit - Jan '17-Jun '17 Retiree Health Benefit - Jul '16-Dec '16 | 1,200.00 1,200.00 | 2,400.00 |
| 70 | | /2-5/17 2/19-22/16 | Esgil Corporation | 01/11/2017 | 75% Building Fees- 1/2/17-1/5/17 75% Building Fees- 12/19/16-12/22/16 | 1,829.07 4,229.10 | 6,058.17 |
| 70 | 109 56 | 62 | Geary Floors, Inc. | 01/11/2017 | Scrub Gym Floor w/Cleaner & Grit Screens/Apply Urethane Finish | 3,150.00 | 3,150.00 |
| 70 | 10 10 | 07916282 | Globalstar USA, Inc. | 01/11/2017 | Satellite Service 11/16/16-12/15/16 | 101.14 | 101.14 |
| 70 | 11 10 | 0/26-12/27 | Helix Water District | 01/11/2017 | Water Services- 10/26/16-12/27/16 | 14,345.09 | 14,345,09 |
| 70 |)12 He | ernandez | Hernandez, Jeffrey | 01/11/2017 | Refund/Hernandez, Jeffrey/Deposit-LBH-12/10/16 | 300,00 | 300.00 |
| 70 | 13 61 | 1001/60412 | House of Automation | 01/11/2017 | PW Yard Security Gate Install (Automated) & Relocate Card | 12,055.71 | 12,055.71 |
| 70 |)14 Jai | ırvis | Jarvis, Nicolette & August | 01/11/2017 | Refund/Jarvis, Nicolette&August/Partial Deposit-LBH-8/26/17 | 200,00 | 200.00 |
| 70 | 15 70 | 020503 | LEAF | 01/11/2017 | Ricoh C3502 Copier System-PW Yard - Dec '16 | 192.21 | 192.21 |
| 70 | | 7-2216 7-2215 | Lemon Grove School District | 01/11/2017 | Fuel Services-PW: Dec '16 Fuel Services-Fire Stn- Dec '16 | 1,303.78 1,112.75 | 2,416,53 |
| 70 | 17 01 | 115567-IN | Municipal Maintenance Equipment Inc. | 01/11/2017 | Camera Hook Gaffing Tool - Swivel Type | 151.19 | 151.19 |
| 70 | 18 20 | 02119 | Ninyo & Moore | 01/11/2017 | Starbucks Project Inspection Svcs thru 9/30/16 | 482.00 | 482.00 |
| 70 |)19 W | /O-33456-1 | Office Advantage, Inc. | 01/11/2017 | Office Supplies - 2017 Calendars | 304.69 | 304.69 |
| 70 |)20 12 | 23496 | Orange Commercial Credit- Best Tire Buy | 01/11/2017 | Flat Repair - LGPW Street - Trailer | 7.16 | 7.16 |
| 70 | | 41925 45017 | Pacific SweepIng | 01/11/2017 | Power Washing/Bus Shelters - Nov '16 Street Sweeping/Parking Lot - Dec '16 | 6,655.15 6,655.15 | 13,310.30 |
| 70 |)22 31 | 1021283 | RCP Block & Brick, Inc. | 01/11/2017 | Bulk Concrete Sand - Fire Station | 142.55 | 142.55 |
| 70 | 17 | 7546B(7) 7546B(7) 7546B(7) | Rick Engineering Company | 01/11/2017 | Prof Svc: City Engineer Svcs/Signal Timing 10/29/16-11/25/16 Prof Svc: Sanitation District Services 10/29/16-11/25/16 Prof Svc: Metro Wastewater/JPA Proj Mgmt 10/29/16-11/25/16 | 10,271.58 1,540.00 3,200.00 | 15,011.58 |
| 70 | 024 10 | 052-02 | SC Valley Engineering Inc. | 01/11/2017 | LG Sewer Upsizing Proj- 11/30/16-12/31/16 | 137,265.60 | 137,265.60 |
| 70 | 025 02 | 291619 | SCS Engineers | 01/11/2017 | Env Consulting Svc: LGA Realignment 11/1/16-11/30/16 | 3,967.00 | 3,967.00 |
| 70 | 126 11 | 1/21/2016 | SDG&E | 01/11/2017 | 3500 1/2 Main- 10/19/16-11/17/16 | 181.09 | 181.09 |
| 70 |)27 81 | 108 | Spring Valley Lawn Mower Shop | 01/11/2017 | Makita Blower Kill Switch/Throttle Control Lever/Choke Lever | 32.12 | 32.12 |
| 70 | 028 20 | 09168 | State of California- Department of Justice | 01/11/2017 | Fingerprint Apps- Dec '16 | 256.00 | 256.00 |
| 70 | | 35312 37183 | Superior Ready Mix Concrete LP | 01/11/2017 | Recycled Class II Asphalt - Pothole Repair | 320.88 120.96 | 441.84 |
| 70 | 30 48 | 8056 | The East County Californian | 01/11/2017 | Notice of Decision 16-09 - 12/22/16 | 175.00 | 175.00 |
| 70 | 31 12 | 220160377 | Underground Service Alert | 01/11/2017 | 51 New Ticket Charges - Dec '16 | 76.50 | 76.50 |
| 70 | | 035804-CA 039154-CA | US HealthWorks Medical Group, PC | 01/11/2017 | Medical Exam - 12/6/16 Medical Exam - 12/5/16 | 201.00 201.00 | 402,00 |
| 70 | 97 97 | 776931555 777339208 777322034 776930941 | Verlzon Wireless | 01/11/2017 | Mobile Broadband Access- 11/13/16-12/12/16 MDC Engine Tablets- 11/21/16-12/20/16 EOC Router/Emerg Phone Lines- 11/21/16-12/20/16 PW Tablets- 11/13/16-12/12/16 | 76.02 190.07 361.39 188.78 | 816.26 |
| 70 |)34 SS | 501003594 | Volvo Construction Equipment & Services | 01/11/2017 | LGPW Streets #8 - Paver - Replace Track Pads | 412.06 | 412.06 |
| 70 | | 1327865 1327866 | Vulcan Materials | 01/11/2017 | Asphalt Asphalt | 135.00 135.00 | 270.00 |
| 70 | 36 01 | 168437 | Zumar Industries, Inc. | 01/11/2017 | Stop Signs & Wedge Puller | 2,243.07 | 2,243.07 |
| 70 | 037 98 | 876 | AdminSure | 01/18/2017 | Workers' Compensation Claims Administration - Feb 17 | 415.00 | 415.00 |
| 70 | 38 94 | 408533 | Broadcast Music Inc. | 01/18/2017 | Annual Music Licensing Fee - 12/1/16-11/30/17 | 336.00 | 336.00 |
| 70 |)39 Bu | urkett 1/4/17 | Burkett, Terry | 01/18/2017 | Training/Fire/BigRig & MassTrans Rescue/Burkett-12/14-16/16 | 674.50 | 674,50 |
| 70 | 040 O | Oct-Dec16 | California Building Standards Commission | 01/18/2017 | BSA Fees: Oct-Dec'16 | 106,20 | 106.20 |
| 70 | | D10025FY17 D10199FY17 | County of SD- Vector Control Program | 01/18/2017 | Mosquito & Vector Disease Control Assessment-SD 10025 FY17 Mosquito & Vector Disease Control Assessment-SD 10199 FY17 | 58.75 108.75 | 167.50 |
| 70 | 042 20 | 01700026 | County of San Diego/Assessor/Recorder | 01/18/2017 | Recording Services- 12/1/16 | 21.00 | 21.00 |
| 70 | 043 01 | 12160560 | DAR Contractors | 01/18/2017 | Animal Disposal- Dec '16 | 162.00 | 162.00 |
| | | | | | | | |

| 7044 | 203391 | Dell Awards | 01/18/2017 | Nameplate for City Hall Display-Vasquez/Arambula/Mendoza | 32.33 | 32.33 |
|------|----------------|-------------------------------------|------------|---|------------------|----------|
| 7045 | Oct-Dec16 | Department of Conservation | 01/18/2017 | Qtrly SMIP Fees - Oct-Dec'16 | 136.15 | 136.15 |
| 7046 | Oct-Dec16 | Division of the State Architect | 01/18/2017 | State CASP Fee-10/1/16-12/31/16 | 116.70 | 116.70 |
| 7047 | 31071 | Dokken Engineering | 01/18/2017 | Sewer Upsizing Construction Mgmt - 12/1/16-12/31/16 | 5,780.00 | 5,780.00 |
| 7048 | Drum 1/3/17 | Drum, Daryn | 01/18/2017 | Data Analysis Training/San Jose/Meals/Drum-11/14/16-11/17/16 | 47.48 | 47.48 |
| 7049 | 1/9-12/17 | Esgil Corporation | 01/18/2017 | 75% Building Fees- 1/9/17-1/12/17 | 5,860.85 | 5,860.85 |
| 7050 | Relmb 1/9/17 | Evans, Miranda | 01/18/2017 | Reimb: Supplies for Mayor Sessom's Event- 12/9/16 | 111.59 | 111.59 |
| 7051 | INV1011426 | George Hills Company | 01/18/2017 | Talton-Rivers/McDonald/Estrada/TPA Claims - Dec '16 | 323.70 | 323.70 |
| 7052 | 158 | Janazz, LLC SD | 01/18/2017 | Computer Maintenance - Dec 16 | 2,639.32 | 2,639.32 |
| 7053 | 168706 | League of California Cities | 01/18/2017 | League Membership Dues for 2017 | 9,919.00 | 9,919.00 |
| 7054 | Lopez 12/30/16 | 5 Lopez, Jose Alberto | 01/18/2017 | Training/Fire/BigRig & Mass Trans Rescue/Lopez-12/14-16/16 | 806.80 | 806.80 |
| 7055 | Maclas 1/11/17 | / Macias, Vivian | 01/18/2017 | Meals & Ground Transp/City Works Conf/SLC/Macias-12/5-8/16 | 115.91 | 115.91 |
| 7056 | 41230878 | Motorola Solutions, Inc. | 01/18/2017 | P25 Trunking Model for Digital Smartzone-Mobile Radio | 1,425.88 | 1,425.88 |
| 7057 | WO-33478-1 | Office Advantage, Inc. | 01/18/2017 | Office Supplies- City Hall | 400.02 | 400.02 |
| 7058 | Jan2017 | Standard Insurance Company | 01/18/2017 | Long Term Disability Insurance - Jan 17 | 2,094.00 | 2,094.00 |
| 7059 | |) US Bank Corporate Payment Systems | | PC Monitors | 223.98 | 9,681.61 |
| | | | | Job Posting - Jobs Available for Finance Manager Job Posting - CA City News for Finance Manager | 624.00 195.00 | |
| | | | | Job Posting - CSMFO for Finance Manager | 400.00 | |
| | | | | Compressor Fitting | 68.07 | |
| | | | | American Planning Assoc Membership- Craig 1/1/17-12/31/17 Batteries for SCBA | 495.00 15.10 | |
| | | | | Cold Weather Jackets- Briseno&Rodriguez | 29.03 | |
| | | | | Creeper for Apparatus | 43.18 | |
| | | | | MSA 2016 Holiday Event Mtg/Regis/Bell&Harper | 50.00 | |
| | | | | NBS.Gov/Seminar/James-11/23/16 Lodging/Sanitation Seminar/Harrington-12/14/16 | 85.00 113.52 | |
| | | | | 2017 PARMA Conference Registration - James | 350.00 | |
| | | | | Lodging Deposit/PARMA Conference/James-2/11/17-2/15/17 | 221.13 | |
| | | | | Lodging/MMASC Conference/James-12/6/16-12/9/16 | 453.92 414.36 | |
| | | | | Lodging/Sani Training Conf/Salt Lake City/Maclas-12/5-12/7/16 Parking for Ins Mtg/Sacramento/James-12/12/16 | 32.00 | |
| | | | | PARMA Holiday Luncheon/Mtg Charge/James-12/14/16 | 25.00 | |
| | | | | Bonfire/Cookies- 12/2/16 | 495.00 | |
| | | | | Bonfires/EZ Up Canopies- 12/2/16 | 116.62 119.83 | |
| | | | | Bonfire/Popcorn/Cups- 12/2/16 Bonfire/Envelopes /Photo Booth 12/2/16 | 11.24 | |
| | | | | Bonfire/Apples- 12/2/16 | 79.18 | |
| | | | | Bonfire/Decorations- 12/2/16 Bonfire/Fencing- 12/2/16 | 7.56 16.78 | |
| | | | | Bonfire/Lumber-12/2/16 | 23.52 | |
| | | | | Bonfire/Popcorn-12/2/16 | 59.94 | |
| | | | | Bonfire/Lighter Fluid-12/2/16 | 23.72 | |
| | | | | Bonfire Supplies- 12/2/16 Heritage Bench | 113.70 698.79 | |
| | | | | Supplies for Mayor Sessom's Event-12/9/16 | 502.66 | |
| | | | | Signage - Mayor Sessom's Event-12/9/16 | 112.61 | |
| | | | | Book - Govt Acctg, Auditing & Financial Reporting Welcome Reception Cake-New Mayor & CC- 12/20/16 | 199.00 50.99 | |
| | | | | Drinking Water Filter | 48.00 | |
| | | | | League Conf-New Mayor & CC Academy/Vasquez-1/17-19/2017 | 575.00 | |
| | | | | League Conf-New Mayor & CC Academy/Arambula-1/17-19/2017 Airfare-League Conf/Vasquez-Sacramento 1/17/17-1/20/17 | 575.00 220.68 | |
| | | | | Airfare-League Conf/Arambula-Sacramento 1/17/17-1/20/17 | 299.70 | |
| | | | | Lodging/League Conf/Arambula-Sacramento 1/17-1/20/17 | 791.76 | |
| | | | | Wire Tags | 47.51 35.63 | |
| | | | | Plastic Pull-Tight Seals E210 New TIC Install | 90.64 | |
| | | | | Lodging/Big Rig Rescue Academy/Schroeder-12/5-12/7/16 | 230.37 | |
| | | | | Treadmill Service/Fire Station | 120.00 | |
| | | | | Replacement Carabiners/E10 & E210 Hydrant Wrench/Fire Station | 116.00 61.89 | |
| 7060 | Jan17 17 | Vantage Point Transfer Agents-457 | 01/18/2017 | ICMA Deferred Compensation Pay Period Ending 1/17/17 | 580.77 | 580.77 |

LEMON GROVE CITY COUNCIL AGENDA ITEM SUMMARY

| Item No. 1.C Dept. City Attorney | | | | |
|--|--|--|--|--|
| Item Title: Waive Full Text Reading of All Ordinances on the Agenda | | | | |
| Staff Contact: James P. Lough, City Attorney | | | | |
| Recommendation: | | | | |
| Waive the full text reading of all ordinances included in this agenda. Ordinances shall be introduced and adopted by title only. | | | | |
| Environmental Review: | | | | |
| Not subject to review | ☐ Negative Declaration | | | |
| Categorical Exemption, Section | ☐ Mitigated Negative Declaration | | | |
| Public Information: | | | | |
| None ☐ Newsletter article | ☐ Notice to property owners within 300 ft. | | | |
| ☐ Notice published in local newspaper | Neighborhood meeting | | | |
| Attachments: | | | | |
| None | | | | |

LEMON GROVE ROADWAY LIGHTING DISTRICT AGENDA ITEM SUMMARY

| Item No. 1.D Mtg. Date February 7, 2017 Dept. Public Works | | | | | |
|--|--|--|--|--|--|
| Item Title: Agreement for a Special District Fi | tem Title: Agreement for a Special District Financing Services | | | | |
| Staff Contact: Stephanie Boyce, Management Analyst | | | | | |
| Recommendation: | | | | | |
| Adopt a resolution (Attachment B) awarding a Services for the Lemon Grove Roadway Lightin | n agreement for the Special District Financing g District (Contract No. 2017-18) to Psomas. | | | | |
| Item Summary: | | | | | |
| In 2009, the Lemon Grove Roadway Lighting Di District Financing Services which include prepa services for the annual tax roll process of appro District. The enclosed staff report (Attachment A Lighting District tax roll process, the curren recommendation to award an agreement for the S | ring an Engineer's Report and administration of ximately 5,243 parcels for the Roadway Lighting a) provides a history of the Lemon Grove Roadway at request for proposal process, and a final | | | | |
| Fiscal Impact: | | | | | |
| \$6,000 was budgeted in the current fiscal year. funds as an identified within the contract. | If the agreement is approved, staff will program | | | | |
| Environmental Review: | | | | | |
| ⊠ Not subject to review | ☐ Negative Declaration | | | | |
| Categorical Exemption, Section | ☐ Mitigated Negative Declaration | | | | |
| Public Information: | | | | | |
| None ☐ Newsletter article | ☐ Notice to property owners within 300 ft. | | | | |
| ☐ Notice published in local newspaper | □ Neighborhood meeting | | | | |
| Attachments: | | | | | |
| A. Staff Report | | | | | |
| 3. Resolution | | | | | |

LEMON GROVE ROADWAY LIGHTING DISTRICT STAFF REPORT

| ltem | No. | 1.D |
|------|------|------------------|
| Mtg. | Date | February 7, 2017 |

Item Title: Agreement for a Special District Financing Services

Staff Contact: Stephanie Boyce, Management Analyst

Background:

The Lemon Grove Roadway Lighting – Zone L (District) maintains lighting facilities related to residential, non-residential, and commercial developments throughout the city. In 1997, a midblock lighting assessment was voted on, confirmed and established at a public hearing. The assessments for these locations are placed on the next fiscal year tax roll for collection by the County of San Diego. In addition to placing the charges on the tax roll, an Engineer's Report is prepared which reflects the current assessment methodology, and general description of the plans and specifications for the improvements within the District, an estimate of the costs of improvements for the fiscal year, a description of the boundaries and map of the district, an assessment of the estimated cost to each parcel (proposed assessments), and an affidavit stating that a professional engineer has prepared the report.

Discussion:

On December 8, 2016, the District advertised a request for proposals (RFP) and posted on e-bidboard and the City's website. On January 10, 2017, three proposals were received:

- 1. NBS located in Temecula, California;
- 2. Psomas located in San Diego, California; and
- 3. SCI Consulting Group located in Fairfield, California.

City staff formed a selection committee to evaluate each proposal based upon the following criteria:

- 1. Conforms to the requested format,
- 2. Experience and Technical Competence,
- 3. Proposed Method to Accomplish Work,
- 4. Knowledge and Understanding of Local Government,
- 5. Project Organization and Key Personnel, and
- 6. Cost Estimate.

The selection committee determined that the best consultant team to perform the scope of work based upon the above listed criteria was Psomas with a proposal amount of \$5,815. Psomas specializes in Special District Financing including the formation of districts, ongoing administration, annual levy placement and restructuring of distressed districts. Psomas has performed similar work for other local governments and special districts in the recent past and the firm has excellent knowledge of sewer service charges, assessment districts, landscape and lighting maintenance districts, Proposition 218, recent and relevant case law that impacts financing districts and standby charges.

Conclusion:

That the Roadway Lighting Board adopts a resolution (**Attachment B**) awarding a professional services agreement for the Special District Financial Service for the Lemon Grove Roadway Lighting District (Contract No. 2017-18) to Psomas for an amount not to exceed \$6,000.

| RESOLUTION NO. | 2017- |
|-----------------------|-------|
|-----------------------|-------|

RESOLUTION OF THE LEMON GROVE ROADWAY LIGHTING DISTRICT AWARDING A PROFESSIONAL SERVICES AGREEMENT TO PSOMAS FOR THE SPECIAL DISTRICT FINANCING SERVICES (CONTRACT NO. 2017-18)

WHEREAS, in 2009, an agreement was entered into between the Roadway Lighting District (District) and Psomas for Special District Financing Services; and

WHEREAS, in 2015 and 2016, the District extended the contract with Psomas to prepare the Engineer's Report and levy the sewer service charge on the tax roll; and

WHEREAS, on December 8, 2016, the District solicited requests for proposals for Special District Financing Services for the next five years; and

WHEREAS, On December 10, 2017, the District received three proposals; and

WHEREAS, District staff evaluated three proposals and determined Psomas was the bust-suited consulting firm to complete this project; and

NOW, THEREFORE, BE IT RESOLVED that the District Board of the Lemon Grove Roadway Lighting District, Lemon Grove, California hereby:

- 1. Approves a professional services agreement (Exhibit 1); and
- 2. Establishes a project budget not to exceed fifteen thousand dollars and zero cents (\$6,000); and
- 3. Authorize the Executive Director or her designee to execute the agreement and manage all project correspondence.

///// /////

AGREEMENT BY AND BETWEEN THE LEMON GROVE ROADWAY LIGHTING DISTRICT AND PSOMAS

THIS AGREEMENT is approved and effective upon the date of the last signature, by and between the LEMON GROVE ROADWAY LIGHTING DISTRICT, a municipal corporation (the "DISTRICT"), and Psomas, a consulting and engineering firm (the "CONTRACTOR").

RECITALS

WHEREAS, the DISTRICT desires to employ a CONTRACTOR to provide Special District Financing Services including but not limited to preparation of the Engineer's Report, placement of the annual sewer fee on the County tax roll and provide customer service and support to property owners and staff.

WHEREAS, the DISTRICT has determined that the CONTRACTOR is consulting and engineering firm and is qualified by experience and ability to perform the services desired by the DISTRICT, and the CONTRACTOR is willing to perform such services.

NOW, THEREFORE, THE PARTIES HERETO DO MUTUALLY AGREE AS FOLLOWS:

1. <u>ENGAGEMENT OF CONTRACTOR</u>. The DISTRICT hereby agrees to engage the CONTRACTOR and the CONTRACTOR hereby agrees to perform the services hereinafter set forth in accordance with all terms and conditions contained herein.

The CONTRACTOR represents that all services required hereunder will be performed directly by the CONTRACTOR or under direct supervision of the CONTRACTOR.

2. **SCOPE OF SERVICES.** The CONTRACTOR will perform services as set forth on in Exhibit "A" (Attached).

The CONTRACTOR shall be responsible for all research and reviews related to the work and shall not rely on personnel of the DISTRICT for such services, except as authorized in advance by the DISTRICT. The CONTRACTOR shall appear at meetings cited in Exhibit "A" to keep staff and DISTRICT Council advised of the progress on the project.

The DISTRICT may unilaterally, or upon request from the CONTRACTOR, from time to time reduce or increase the Scope of Services to be performed by the

CONTRACTOR under this Agreement. Upon doing so, the DISTRICT and the CONTRACTOR agree to meet in good faith and confer for the purpose of negotiating a corresponding reduction or increase in the compensation associated with said change in services, not to exceed the total amount of twenty thousand dollars (\$20,000) and extend time for completion by more than a total of fifteen (15) days.

3. PROJECT COORDINATION AND SUPERVISION.

Stephanie Boyce, Management Analyst hereby is designated as the Project Coordinator for the DISTRICT and will monitor the progress and execution of this Agreement. The CONTRACTOR shall assign a single Project Director to provide supervision and have overall responsibility for the progress and execution of this Agreement for the CONTRACTOR. Tami Eaton, Project Manager thereby is designated as the Project Director for the CONTRACTOR.

4. <u>COMPENSATION AND PAYMENT</u>. The compensation for the CONTRACTOR shall be based on monthly billings covering actual work performed. Billings shall include labor classifications, respective rates, hours worked and also materials, if any. The total cost for all work described in Exhibit "A" shall not exceed five thousand eight hundred fifteen dollars (\$5,815) (the Base amount) without prior written authorization from the Mike James, Assistant City Manager/Public Works Director. Monthly invoices will be processed for payment and remitted within thirty (30) days from receipt of invoice, provided that work is accomplished consistent with Exhibit "A" as determined by and in the sole discretion of the DISTRICT.

The CONTRACTOR shall maintain all books, documents, papers, employee time sheets, accounting records, and other evidence pertaining to costs incurred and shall make such materials available at its office at all reasonable times during the term of this Agreement and for three (3) years from the date of final payment under this Agreement, for inspection by the DISTRICT and for furnishing of copies to the DISTRICT, if requested.

- 5. **LENGTH OF AGREEMENT.** This agreement will last sixty (60) months from the approved and executed date or until all work has been completed by the CONTRACTOR and accept by the DISTRICT, which even occurs first.
- 6. <u>DISPOSITION AND OWNERSHIP OF DOCUMENTS</u>. The Memoranda, Reports, Maps, Drawings, Plans, Specifications and other documents prepared by the CONTRACTOR for this Project, whether paper or electronic, shall become the property of the DISTRICT for use with respect to this Project, and shall be turned over to the DISTRICT upon completion of the Project, or any phase thereof, as contemplated by this Agreement.

Contemporaneously with the transfer of documents, the CONTRACTOR hereby assigns to the DISTRICT and CONTRACTOR thereby expressly waives and disclaims, any copyright in, and the right to reproduce, all written material, drawings, plans, specifications or other work prepared under this agreement, except upon the DISTRICT's prior authorization regarding reproduction, which authorization shall not be

unreasonably withheld. The CONTRACTOR shall, upon request of the DISTRICT, execute any further document(s) necessary to further effectuate this waiver and disclaimer.

The CONTRACTOR agrees that the DISTRICT may use, reuse, alter, reproduce, modify, assign, transfer, or in any other way, medium or method utilize the CONTRACTOR's written work product for the DISTRICT's purposes, and the CONTRACTOR expressly waives and disclaims any residual rights granted to it by Civil Code Sections 980 through 989 relating to intellectual property and artistic works.

Any modification or reuse by the DISTRICT of documents, drawings or specifications prepared by the CONTRACTOR shall relieve the CONTRACTOR from liability under Section 14 but only with respect to the effect of the modification or reuse by the DISTRICT, or for any liability to the DISTRICT should the documents be used by the DISTRICT for some project other than what was expressly agreed upon within the Scope of this project, unless otherwise mutually agreed.

7. <u>INDEPENDENT CONTRACTOR</u>. Both parties hereto in the performance of this Agreement will be acting in an independent capacity and not as agents, employees, partners or joint ventures with one another. Neither the CONTRACTOR nor the CONTRACTOR'S employees are employees of the DISTRICT and are not entitled to any of the rights, benefits, or privileges of the DISTRICT's employees, including but not limited to retirement, medical, unemployment, or workers' compensation insurance.

This Agreement contemplates the personal services of the CONTRACTOR and the CONTRACTOR's employees, and it is recognized by the parties that a substantial inducement to the DISTRICT for entering into this Agreement was, and is, the professional reputation and competence of the CONTRACTOR and its employees. Neither this Agreement nor any interest herein may be assigned by the CONTRACTOR without the prior written consent of the DISTRICT. Nothing herein contained is intended to prevent the CONTRACTOR from employing or hiring as many employees, or subcontractors, as the CONTRACTOR may deem necessary for the proper and efficient performance of this Agreement. All agreements by CONTRACTOR with its subcontractor(s) shall require the subcontractor to adhere to the applicable terms of this Agreement.

8. <u>CONTROL</u>. Neither the DISTRICT nor its officers, agents or employees shall have any control over the conduct of the CONTRACTOR or any of the CONTRACTOR's employees except as herein set forth, and the CONTRACTOR expressly agrees not to represent that the CONTRACTOR or the CONTRACTOR's agents, servants, or employees are in any manner agents, servants or employees of the DISTRICT, it being understood that the CONTRACTOR, its agents, servants, and employees are as to the DISTRICT wholly independent contractors and that the CONTRACTOR's obligations to the DISTRICT are solely such as are prescribed by this Agreement.

- 9. <u>COMPLIANCE WITH APPLICABLE LAW</u>. The CONTRACTOR, in the performance of the services to be provided herein, shall comply with all applicable State and Federal statutes and regulations, and all applicable ordinances, rules and regulations of the DISTRICT OF LEMON GROVE, whether now in force or subsequently enacted. The CONTRACTOR, and each of its subcontractors, shall obtain and maintain a current DISTRICT OF LEMON GROVE business license prior to and during performance of any work pursuant to this Agreement.
- 10. <u>LICENSES, PERMITS, ETC.</u> The CONTRACTOR represents and covenants that it has all licenses, permits, qualifications, and approvals of whatever nature that are legally required to practice its profession. The CONTRACTOR represents and covenants that the CONTRACTOR shall, at its sole cost and expense, keep in effect at all times during the term of this Agreement, any license, permit, or approval which is legally required for the CONTRACTOR to practice its profession.

11. STANDARD OF CARE.

- A. The CONTRACTOR, in performing any services under this Agreement, shall perform in a manner consistent with that level of care and skill ordinarily exercised by members of the CONTRACTOR'S trade or profession currently practicing under similar conditions and in similar locations. The CONTRACTOR shall take all special precautions necessary to protect the CONTRACTOR's employees and members of the public from risk of harm arising out of the nature of the work and/or the conditions of the work site.
- B. Unless disclosed in writing prior to the date of this agreement, the CONTRACTOR warrants to the DISTRICT that it is not now, nor has it for the five (5) years preceding, been debarred by a governmental agency or involved in debarment, arbitration or litigation proceedings concerning the CONTRACTOR's professional performance or the furnishing of materials or services relating thereto.
- C. The CONTRACTOR is responsible for identifying any unique products, treatments, processes or materials whose availability is critical to the success of the project the CONTRACTOR has been retained to perform, within the time requirements of the DISTRICT, or, when no time is specified, then within a commercially reasonable time. Accordingly, unless the CONTRACTOR has notified the DISTRICT otherwise, the CONTRACTOR warrants that all products, materials, processes or treatments identified in the project documents prepared for the DISTRICT are reasonably commercially available. Any failure by the CONTRACTOR to use due diligence under this sub-paragraph will render the CONTRACTOR liable to the DISTRICT for any increased costs that result from the DISTRICT's later inability to obtain the specified items or any reasonable substitute within a price range that allows for project completion in the time frame specified or, when not specified, then within a commercially reasonable time.
- 12. NON-DISCRIMINATION PROVISIONS. The CONTRACTOR shall not discriminate against any employee or applicant for employment because of age, race, color, ancestry, religion, sex, sexual orientation, marital status, national origin, physical handicap, or medical condition. The CONTRACTOR will take positive action to insure that applicants are employed without regard to their age, race, color, ancestry,

religion, sex, sexual orientation, marital status, national origin, physical handicap, or medical condition. Such action shall include but not be limited to the following: employment, upgrading, demotion, transfer, recruitment or recruitment advertising, layoff or termination, rates of pay or other forms of compensation, and selection for training, including apprenticeship. The CONTRACTOR agrees to post in conspicuous places available to employees and applicants for employment any notices provided by the DISTRICT setting forth the provisions of this non-discrimination clause.

CONFIDENTIAL INFORMATION. The DISTRICT may from time to 13. time communicate to the CONTRACTOR certain confidential information to enable the CONTRACTOR to effectively perform the services to be provided herein. CONTRACTOR shall treat all such information as confidential and shall not disclose any part thereof without the prior written consent of the DISTRICT. CONTRACTOR shall limit the use and circulation of such information, even within its own organization, to the extent necessary to perform the services to be provided herein. The foregoing obligation of this Section 13, however, shall not apply to any part of the information that (i) has been disclosed in publicly available sources of information; (ii) is, through no fault of the CONTRACTOR, hereafter disclosed in publicly available sources of information; (iii) is already in the possession of the CONTRACTOR without any obligation of confidentiality; (iv) has been or is hereafter rightfully disclosed to the CONTRACTOR by a third party, but only to the extent that the use or disclosure thereof has been or is rightfully authorized by that third party; or (v) is disclosed according to law or court order.

The CONTRACTOR shall not disclose any reports, recommendations, conclusions or other results of the services or the existence of the subject matter of this Agreement without the prior written consent of the DISTRICT. In its performance hereunder, the CONTRACTOR shall comply with all legal obligations it may now or hereafter have respecting the information or other property of any other person, firm or corporation.

CONTRACTOR shall be liable to DISTRICT for any damages caused by breach of this condition, pursuant to the provisions of Section 14.

shall indemnify, defend, and hold harmless the DISTRICT, and its officers, officials, agents and employees from any and all claims, demands, costs or liability that arise out of, pertain to, or relate to the negligence, recklessness, or willful misconduct of CONSULTANT, its employees, agents, and subcontractors in the performance of services under this Agreement. CONTRACTOR's duty to indemnify under this section shall not include liability for damages for death or bodily injury to persons, injury to property, or other loss, damage or expense arising from the sole negligence or willful misconduct by the DISTRICT or its elected officials, officers, agents, and employees. CONTRACTOR's indemnification obligations shall not be limited by the insurance provisions of this Agreement. The DISTRICT AND CONTRACTOR expressly agree that any payment, attorney's fees, costs or expense DISTRICT incurs or makes to or on behalf of an injured employee under the DISTRICT 's self-administered workers'

compensation is included as a loss, expense, or cost for the purposes of this section, and that this section will survive the expiration or early termination of this Agreement.

- workers' compensation. The CONTRACTOR shall comply with all of the provisions of the Workers' Compensation Insurance and Safety Acts of the State of California, the applicable provisions of Division 4 and 5 of the California Government Code and all amendments thereto; and all similar state or Federal acts or laws applicable; and shall indemnify, and hold harmless the DISTRICT and its officers, and employees from and against all claims, demands, payments, suits, actions, proceedings and judgments of every nature and description, including reasonable attorney's fees and defense costs presented, brought or recovered against the DISTRICT or its officers, employees, or volunteers, for or on account of any liability under any of said acts which may be incurred by reason of any work to be performed by the CONTRACTOR under this Agreement.
- 16. **INSURANCE.** The CONTRACTOR, at its sole cost and expense, shall purchase and maintain, and shall require its subcontractors, when applicable, to purchase and maintain throughout the term of this agreement, the following insurance policies:
- A. If checked, Professional Liability Insurance (errors and omissions) with minimum limits of \$1,000,000 per occurrence.
- B. Automobile insurance covering all bodily injury and property damage incurred during the performance of this Agreement, with a minimum coverage of \$1,000,000 combined single limit per accident. Such automobile insurance shall include non-owned vehicles.
- C. Comprehensive general liability insurance, with minimum limits of \$1,000,000 combined single limit per occurrence, covering all bodily injury and property damage arising out of its operation under this Agreement.
- D. Workers' compensation insurance covering all of CONTRACTOR's employees.
- E. The aforesaid policies shall constitute primary insurance as to the DISTRICT, its officers, employees, and volunteers, so that any other policies held by the DISTRICT shall not contribute to any loss under said insurance. Said policies shall provide for thirty (30) days prior written notice to the DISTRICT of cancellation or material change.
- F. Said policies, except for the professional liability and worker's compensation policies, shall name the DISTRICT and its officers, agents and employees as additional insureds.
- G. If required insurance coverage is provided on a "claims made" rather than "occurrence" form, the CONTRACTOR shall maintain such insurance coverage for three years after expiration of the term (and any extensions) of this Agreement.
- H. Any aggregate insurance limits must apply solely to this Agreement.
- I. Insurance shall be written with only California admitted companies which hold a current policy holder's alphabetic and financial size category rating of not

less than A VIII according to the current Best's Key Rating Guide, or a company equal financial stability that is approved by the DISTRICT.

- J. This Agreement shall not take effect until certificate(s) or other sufficient proof that these insurance provisions have been complied with, are filed with and approved by the DISTRICT. If the CONTRACTOR does not keep all of such insurance policies in full force and effect at all times during the terms of this Agreement, the DISTRICT may elect to treat the failure to maintain the requisite insurance as a breach of this Agreement and terminate the Agreement as provided herein.
- 17. **LEGAL FEES.** If any party brings a suit or action against the other party arising from any breach of any of the covenants or agreements or any inaccuracies in any of the representations and warranties on the part of the other party arising out of this Agreement, then in that event, the prevailing party in such action or dispute, whether by final judgment or out-of-court settlement, shall be entitled to have and recover of and from the other party all reasonable costs and expenses of suit, including reasonable attorneys' fees.

For purposes of determining who is to be considered the prevailing party, it is stipulated that attorney's fees incurred in the prosecution or defense of the action or suit shall not be considered in determining the amount of the judgment or award. Attorney's fees to the prevailing party if other than the DISTRICT shall, in addition, be limited to the amount of attorney's fees incurred by the DISTRICT in its prosecution or defense of the action, irrespective of the actual amount of attorney's fees incurred by the prevailing party.

- 18. <u>MEDIATION/ARBITRATION</u>. If a dispute arises out of or relates to this Agreement, or the breach thereof, the parties agree first to try, in good faith, to settle the dispute by mutual negotiation between the principles, and failing that through nonbinding mediation in San Diego, California, in accordance with the Commercial Mediation Rules of the American Arbitration Association (the "AAA"). The costs of mediation shall be borne equally by the parties.
- 19. **TERMINATION.** A. This Agreement may be terminated with or without cause by the DISTRICT. Termination without cause shall be effective only upon 30-day's written notice to the CONTRACTOR. During said 30-day period the CONTRACTOR shall perform all services in accordance with this Agreement. The Contractor may terminate this agreement upon thirty (30) days prior notice in the event of a continuing and material breach by the DISTRICT of its obligations under this Agreement including but not limited to payment of invoices.
- B. This Agreement may also be terminated immediately by the DISTRICT for cause in the event of a material breach of this Agreement that is not cured to the DISTRICT's satisfaction within a ten (10) day prior cure period, or material misrepresentation by the CONTRACTOR in connection with the formation of this Agreement or the performance of services, or the failure to perform services as directed by the DISTRICT.
- C. Termination with or without cause shall be effected by delivery of written Notice of Termination to the CONTRACTOR as provided for herein.

- D. In the event of termination, all finished or unfinished Memoranda Reports, Maps, Drawings, Plans, Specifications and other documents prepared by the CONTRACTOR, whether paper or electronic, shall immediately become the property of and be delivered to the DISTRICT, and the CONTRACTOR shall be entitled to receive just and equitable compensation for any work satisfactorily completed on such documents and other materials up to the effective date of the Notice of Termination, not to exceed the amounts payable hereunder, and less any damages caused the DISTRICT by the CONTRACTOR's breach, if any. Thereafter, ownership of said written material shall vest in the DISTRICT all rights set forth in Section 6.
- E. The DISTRICT further reserves the right to immediately terminate this Agreement upon: (1) the filing of a petition in bankruptcy affecting the CONTRACTOR; (2) a reorganization of the CONTRACTOR for the benefit of creditors; or (3) a business reorganization, change in business name or change in business status of the CONTRACTOR.
- 20. <u>NOTICES</u>. All notices or other communications required or permitted hereunder shall be in writing, and shall be personally delivered; or sent by overnight mail (Federal Express or the like); or sent by registered or certified mail, postage prepaid, return receipt requested; or sent by ordinary mail, postage prepaid; or telegraphed or cabled; or delivered or sent by telex, telecopy, facsimile or fax; and shall be deemed received upon the earlier of (i) if personally delivered, the date of delivery to the address of the person to receive such notice, (ii) if sent by overnight mail, the business day following its deposit in such overnight mail facility, (iii) if mailed by registered, certified or ordinary mail, five (5) days (ten (10) days if the address is outside the State of California) after the date of deposit in a post office, mailbox, mail chute, or other like facility regularly maintained by the United States Postal Service, (iv) if given by telegraph or cable, when delivered to the telegraph company with charges prepaid, or (v) if given by telex, telecopy, facsimile or fax, when sent. Any notice, request, demand, direction or other communication delivered or sent as specified above shall be directed to the following persons:

To the DISTRICT:

Lydia Romero, District Manager

Lemon Grove Roadway Lighting District

3232 Main Street

Lemon Grove, CA 91945-1701

To the CONTRACTOR:

Tami Eaton Psomas

401 B Street, Suite 1600 San Diego, CA 92101

Notice of change of address shall be given by written notice in the manner specified in this Section. Rejection or other refusal to accept or the inability to deliver because of changed address of which no notice was given shall be deemed to constitute receipt of the notice, demand, request or communication sent. Any notice, request, demand, direction or other communication sent by cable, telex, telecopy,

facsimile or fax must be confirmed within forty-eight (48) hours by letter mailed or delivered as specified in this Section.

OBLIGATIONS. During the term of this Agreement, the CONTRACTOR shall not perform services of any kind for any person or entity whose interests conflict in any way with those of the DISTRICT OF LEMON GROVE. The CONTRACTOR also agrees not to specify any product, treatment, process or material for the project in which the CONTRACTOR has a material financial interest, either direct or indirect, without first notifying the DISTRICT of that fact. The CONTRACTOR shall at all times comply with the terms of the Political Reform Act and the Lemon Grove Conflict of Interest Code. The CONTRACTOR shall immediately disqualify itself and shall not use its official position to influence in any way any matter coming before the DISTRICT in which the CONTRACTOR has a financial interest as defined in Government Code Section 87103. The CONTRACTOR represents that it has no knowledge of any financial interests that would require it to disqualify itself from any matter on which it might perform services for the DISTRICT.

If checked, the CONTRACTOR shall comply with all of the reporting requirements of the Political Reform Act and the DISTRICT OF LEMON GROVE Conflict of Interest Code. Specifically, the CONTRACTOR shall

- 1. Go to www.fppc.ca.gov
- 2. Download the Form 700: Statement of Economic Interests
- 3. Completely fill out the form
- 4. Submit the form to the Public Works Department with the signed contracts.

The CONTRACTOR shall be strictly liable to the DISTRICT for all damages, costs or expenses the DISTRICT may suffer by virtue of any violation of this Paragraph 21 by the CONTRACTOR.

22. MISCELLANEOUS PROVISIONS.

- A. Computation of Time Periods. If any date or time period provided for in this Agreement is or ends on a Saturday, Sunday or federal, state or legal holiday, then such date shall automatically be extended until 5:00 p.m. Pacific Time of the next day which is not a Saturday, Sunday or federal, state or legal holiday.
- B. Counterparts. This Agreement may be executed in multiple counterparts, each of which shall be deemed an original, but all of which, together, shall constitute but one and the same instrument.
- C. Captions. Any captions to, or headings of, the sections or subsections of this Agreement are solely for the convenience of the parties hereto, are not a part of this Agreement, and shall not be used for the interpretation or determination of the validity of this Agreement or any provision hereof.
- D. No Obligations to Third Parties. Except as otherwise expressly provided herein, the execution and delivery of this Agreement shall not be deemed to confer any rights upon, or obligate any of the parties hereto, to any person or entity other than the parties hereto.

- E. Exhibits and Schedules. The Exhibits and Schedules attached hereto are hereby incorporated herein by this reference for all purposes.
- F. Amendment to this Agreement. The terms of this Agreement may not be modified or amended except by an instrument in writing executed by each of the parties hereto.
- G. Waiver. The waiver or failure to enforce any provision of this Agreement shall not operate as a waiver of any future breach of any such provision or any other provision hereof.
- H. Applicable Law. This Agreement shall be governed by and construed in accordance with the laws of the State of California.
- I. Entire Agreement. This Agreement supersedes any prior agreements, negotiations and communications, oral or written, and contains the entire agreement between the parties as to the subject matter hereof. No subsequent agreement, representation, or promise made by either party hereto, or by or to an employee, officer, agent or representative of any party hereto shall be of any effect unless it is in writing and executed by the party to be bound thereby.
- J. Successors and Assigns. This Agreement shall be binding upon and shall inure to the benefit of the successors and assigns of the parties hereto.
- K. Construction. The parties acknowledge and agree that (i) each party is of equal bargaining strength, (ii) each party has actively participated in the drafting, preparation and negotiation of this Agreement, (iii) each such party has consulted with or has had the opportunity to consult with its own, independent counsel and such other professional advisors as such party has deemed appropriate, relative to any and all matters contemplated under this Agreement, (iv) each party and such party's counsel and advisors have reviewed this Agreement, (v) each party has agreed to enter into this Agreement following such review and the rendering of such advice, and (vi) any rule or construction to the effect that ambiguities are to be resolved against the drafting party shall not apply in the interpretation of this Agreement, or any portions hereof, or any amendments hereto.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement on the date and year first above written.

| <u>DIS</u> | TRICT OF LEMON GRO | <u>DVE</u> | (Cor (Par | DMAS poration – signatures of two corporate officers) tnership – one signature) e proprietorship – one signature) |
|------------|------------------------------|--|--------------|--|
| Ву: | Lydia Romero | eannean canainn an Amhra | By: | (Name) |
| | District Manager (Title) | AATTOO CONTRACTOR OF THE STATE | | (Title) |
| | (Date) | and the second s | | (Date) |
| | | | | (Name) |
| | | | | (Title) |
| | | | | (Date) |
| | | APPROVE | D AS | TO FORM: |
| Ву: | James Lough | and the second s | Ву: | (Name) |
| | District Attorney (Title) | rornorna mananahadik | | (Title) |
| | (Date) | adajuantus (IIII) | | (Date) |

Exhibit 'A'

Scope of Services



DETAILED SCOPE OF WORK

Psomas will employ the City of Lemon Grove's methodology used in prior fiscal years to promote continuity and efficiency. Psomas has provided these services to the City of Lemon Grove since 2009. Our proposed team is comprised of professonals who are knowledgeable regarding the City's processes and procedures; this experience allows us to perform the outlined tasks below with an adept level of skill and understanding. Psomas is prepared to hit the ground running with implementation of the project.

A. Task 1 - Prepare Annual Engineer's Reports

Psomas will perform all necessary steps to obtain approval of the Annual Engineer's Reports for the Districts.

- Utilizing the Psomas GIS team and the district boundary map, we can
 depict the overall boundary that includes all of the parcels within the boundaries of each.
- 2. Psomas will review each district's budget and expenses, making findings and/or recommendations to be included in the Engineer's Report.
- 3. Psomas will prepare a draft Engineer's Report for the City's review, which complies in all respects with the provisions of the City's Municipal Code and the California Constitution Article XIIID, sections 4(a), (b) and (c). 'the report shall include:
 - An introduction and overview of each District
 - b. A table of contents
 - c. An affidavit stating that a Professional Engineer prepared the
 - report d. City Clerk Certification page
 - A general description of plans and specifications for the improvements within the District, referencing the improvement details on file in the City's Public Works
 - Department.

 An estimate of the costs of the improvements for the fiscal year. Formatted as a table, this information will identify pertinent expenses and revenue used to determine the annual assessments for the District, including identification of direct maintenance costs and incidental expenses.
 - A description of the boundaries and map of the District.
 - A description of the method of assessment, including identification and discussion of benefit findings previously
 - determined and approved by the District.

 A property owner listing of each parcel and their proposed assessment for the fiscal year in which the Engineer's Report has been prepared, as indicated in the Assessment Roll.
- 4. Upon request, Psomas will meet with District staff up to two times,

PSOMAS

City of Leman Chave | Sentanguland Lighton District Favorish Colombing Brosces , Contact 2017-18

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Tesk 2 - Altend District Board Meetings

The Psonons team will be available to City staff for questions, revisions and concerns, so staff has all of the information necessary to present district assessment information at any District Board meetings.

- 1. Psomus will submit the draft Engineer's Report to the City for review and will discuss any potential changes prior to the City submitting to the City Council.
- 2. Psomas will attend, if destred, the City Conneil meeting involving approval of the Engineer's Report and Public Hearing.
- Task 3 Place Annual Sewer and Lighting Fee on the County Tax Roll C.

After confirmation of assessments by staff, Psomas will submit the assessments in the required format to the San Diego County Auditor/Controller's office for inclusion on the property tax bills by their deadline. We will make the necessary corrections, if required, after receipt of the Exception Report from the County Auditor's office.

- 1. Promas will coordinate the direct billing of non-tazable parcels pursuant to the County Taxability Code and subject to the assessments.

 2. Psomas will provide the database of final levies for each
- district in an electronic format that is acceptable to the City.
- 3. Upon final confirmation of charges accepted by the County, Promas will prepare the certification letters for signature by District staff.

Task 4 - Customer Service and Support

Psomas recognizes the need to communicate and collaborate with staff and tempayers to have a successful project. The Psomas' Special District Financing Team will be available to District staff to unswer questions; provide assistance and work with taxpayers.

- 1. Promas will respond to all District staff inquiries and City resident inquiries, as needed.
- 2. Promas will provide a toll-free number to be printed on the property tax bills for taxpayer inquiries, allowing each taxpayer to call Promas directly.
- Promas will attend meetings with District staff, as needed, to discuss any issues that may arise. These meetings may be face to face, video conference or telephone conference calls.
- 4. Program will provide a bi-armual report displaying all impriries handled
- 5. Paymas will provide City staff the his roll in an electronic format that allows data retrieval based on the Assessor's purcel number, owner name, and parcel street address.

Please note that in providing the aforementioned services, Psomas will not be a Municipal Advisor and as such, our services will not include advice or recommendations related to municipal financial products or the issuance of municipal securities, as defined by the Dodd-Frank Wall Street reform and Consumer Protection Act.

PSOMAS

City of Lennon Seave | Senitation and Lighting District Financial Consulting Services Contract 2017-18



Cost Proposal Breakdown



Psomas strives to provide efficient and cost effective services. It has been our policy to submit all inclusive fees that are fair and equitable. The City of Lemon Grove will not receive change orders or experience hidden fees from Psomas. As such, we would like to propose the following compensation based upon a not-to-exceed amount per fiscal year for one Sanitation District and Lighting Assessment District L (assuming a three year contract with an escalation rate of 2% per annum).

SANITATION DISTRICT

| A. | Task 1 - Engineer's Report | 15 | \$ 1,500,00 |
|----|--|----|-----------------|
| Ð | Tank 2 - Meetings | 10 | \$ 1,400.00 |
| C: | Task 3 - Submission | 72 | \$ 10,460,00 |
| D | Task 4 - Customer Service and Support | 15 | \$ 1,500,00 |

LIGHTING DISTRICT

| SCOPE ITEM | DESCRIPTION | MOURE: | | 000EED FEE | |
|------------|---------------------------|--------|----|------------|--|
| A | Task 1 - Engineer's Repor | 10 | \$ | 1,075.00 | |
| Ð | Tusk 2 - Meetings | .10 | \$ | 1,150.00 | |
| C | Task 3 - Submission | 20 | \$ | 2,820.00 | |
| D | Tesk 4 - Customer | ∴8: | \$ | 770.00 | |
| yearson on | Service and Support | | | | |
| TOTAL | gl elete steri | | S | 5,615.00 | |

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Only of Lemion Greve | Socilation and Lighting District Filametal Conceding Services Gordnart 2017-19

LEMON GROVE CITY COUNCIL AGENDA ITEM SUMMARY

| tem No. 1.E Mtg. Date February 7, 2017 Dept. Public Works | |
|---|---|
| tem Title: Termination and Equipment Trans | fer Agreement with Cricket Communications |
| Staff Contact: Mike James, Assistant City Man | ager / Public Works Department |
| Recommendation: | |
| Adopt a resolution (Attachment B) approvi agreement with Cricket Communications, LLC. | 1 = |
| tem Summary: | |
| in 2006, the City Council approved a lease agreer to construct a cellular tower at Kunkel Park, 810 2007, Cricket Communications, LLC (Cricket) has | 05 Lemon Grove Way. Since coming online ir |
| In 2016, Fracton Technologies, on behalf of Cri would be interested in terminating the lease ag existing equipment from Cricket to the City. | |
| The staff report (Attachment A) provides addition current termination and equipment transfer agravailable, and concludes with staff recommendatransfer agreement with Cricket. | reement means to the City, what options are |
| Fiscal Impact: | |
| f the agreement is accepted the City will recassociated with the cellular tower. | ceive \$30,000 and all equipment and facilities |
| Environmental Review: | |
| ⊠ Not subject to review | □ Negative Declaration |
| Categorical Exemption, Section | Mitigated Negative Declaration |
| Public Information: | |
| ⊠ None | ☐ Notice to property owners within 300 ft. |
| Notice published in local newspaper | Neighborhood meeting |
| Attachments: | |
| A. Staff Report | |
| B. Resolution | |
| C. Termination and Equipment Transfer Agreement | |

Attachment A

LEMON GROVE CITY COUNCIL STAFF REPORT

Item No. __1.E___

Mtg. Date February 7, 2017

Item Title: Termination and Equipment Transfer Agreement with Cricket

Communications, LLC

Staff Contact: Mike James, Assistant City Manager / Public Works Director

Background:

On November 16, 2006, the City Council adopted Resolution No. 2674 that approved a lease agreement with Cricket Communications, LLC (Cricket) to utilize a portion of Kunkel Park located at 8105 Lemon Grove Way, in connection with its federally licensed communication business, to operate a communication facility. Cricket current pays approximately \$2,740 a month for the ownership and maintenance of the leased area.

On September 29, 2016, Fracton Technologies (Fracton), representing Cricket, contacted the City to inform the City that Cricket is no longer interested in continuing the lease agreement and wished to terminate the agreement. In that same discussion, Fracton explained there are typically two options that Cricket offers to other lessor's when an agreement is terminated. Both of those options are described below.

Reject the Agreement:

The City Council may reject the agreement and in doing so demand that Cricket remove all communication infrastructure (e.g. tower, building, and the underground caisson) that was constructed in 2006. This will return the existing area to pre-existing conditions. The benefit of this option is additional park space will be created and the false tree that masks the cellular tower will be removed. The drawback of this option will be the temporary loss of use of a portion of the park during construction, loss of one time revenues of \$30,000, and the loss of potential revenues from future carrier lease agreements.

Approve the Agreement:

The City Council may accept the agreement. Cricket will pay the City a single \$30,000 payment in exchange to leave all communication infrastructure in place and to be released from all future liability associated with the infrastructure. Staff conducted a field walk with Fracton to evaluate the infrastructure and December 2016 a structure analysis of the existing infrastructure was performed. The results of the field walk and analysis concluded that the cellular tower and infrastructure was very stable and there are no known safety concerns. Fracton estimated that the infrastructure would last well beyond 20 years from present day. The benefits of this option include a lump sum payment for the infrastructure, the possibility to lease out the tower to other cellular carriers that may yield monthly revenue payments, and the opportunity to expand the tower's capacity from a single carrier to multiple carriers. The drawback is the City will receive the full responsibility of the tower that includes maintenance until the tower is leased. At that time, the operation and maintenance of the tower may be transfer the carrier.

Discussion:

Based upon the benefits and drawbacks listed for each option, staff recommends that the City Council approve the agreement (**Attachment B – Exhibit 1**) from Cricket. In order to mitigate any concerns regarding the deconstruction of the cellular communications infrastructure, should

Attachment A

the need arise in the future, staff will prepare a cost estimate and reserve that amount in a separate fund from the lump sum payment. The remaining unallocated funds will be deposited in the general fund.

Regarding exploring other opportunities to market the site once the City owns the infrastructure, staff posed the question to Fracton to gauge what the current market may yield if this site was actively advertised. Fracton provided City staff with an estimate of how many vendors that may partner with the city. It included an estimate of four carriers, three tower companies, up to two WiFi carriers, as well as several fiber companies. While there is no guarantee that any of these entities will want to partner with the City at this location, the feedback from Fracton provides a positive outlook at the current market will generate a new vendor that will be interested in the existing tower and facilities as is.

Staff will continue to determine the feasibility of bringing a new carrier to the site. Assuming the termination and equipment transfer agreement is approved, staff estimates in approximately 12 months staff may present a new lease agreement for the City Council to consider.

Conclusion:

Staff recommends that the City Council adopts a resolution (**Attachment B**) approving the termination and equipment transfer agreement (**Attachment B – Exhibit 1**) with Cricket Communications, LLC.

Attachment B

RESOLUTION NO. 2017 -

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF LEMON GROVE, CALIFORNIA APPROVING THE TERMINATION AND EQUIPMENT TRANSFER AGREEMENT WITH CRICKET COMMUNICATIONS, LLC.

WHEREAS, the City owns and controls the plot, parcel or tract of land, together with all rights and privileges arising in connection therewith, located at Kunkel Park, 8105 Lemon Grove Way; and

WHEREAS, on November 7, 2006 the City Council approved an agreement that allowed Cricket Communications, Inc. to utilize a portion of Kunkel Park for the purposes of providing mobile/wireless communications services; and

WHEREAS, beginning in September 2016, Cricket Communications, Inc. informed the City that it no longer had any interest in continuing its lease of the site at Kunkel Park; and

WHEREAS, Cricket Communications, Inc. proposed a termination and equipment transfer agreement to the City; and

WHEREAS, the agreement will transfer all ownership of the equipment originally installed at Kunkel Park in 2006 to the City and pay the City a single lump sum payment of thirty thousand dollars and zero cents (\$30,000.00) in exchange for not having to return the site to preconstruction conditions.

NOW, THEREFORE, BE IT RESOLVED that the City Council of the City of Lemon Grove, California hereby:

- 1. Accepts the draft termination and equipment transfer agreement (*Exhibit 1*) with Cricket Communications, LLC.; and
- 2. Directs staff to deposit the \$30,000.00 revenue generated from this agreement into a reserve fund to facilitate the deconstruction of the tower in the future and the general fund; and
- Appoints the City Manager or her designee to sign the agreement and manage all related correspondence/actions to facilitate the termination and equipment transfer; and
- 4. Authorizes the City Manager or her designee to actively market the site to other communication parties for future use.

///// /////

Market: San Diego, CA Site Name: Lemon Grove Park Site #: SAN-535C

TERMINATION AND EQUIPMENT TRANSFER AGREEMENT

This Termination and Equipment Transfer Agreement (the "Agreement") is made effective this day of ______, 2017 (the "Effective Date"), by and between Cricket Communications, LLC., a Delaware corporation, with an address at 7337 Trade Street, Suite 1600, San Diego, CA 92121, Attn: Network Real Estate Administration ("Cricket"), and City of Lemon Grove, a California municipal corporation. ("Lessor").

WITNESSETH

WHEREAS, Cricket and Lessor (or its respective predecessors) are parties to a certain Lease Agreement (the "Lease") dated November 15th, 2006, whereby Cricket was entitled to install, maintain, operate and remove communications equipment and appurtenances described in the Lease (the "Equipment") at a tower/structure owned or operated by Lessor and located at 8105 Lemon Grove Way, Lemon Grove, CA (the "Site"); and

WHEREAS, Cricket has notified Lessor that Cricket intends to terminate the Lease; and

WHEREAS, the parties wish to modify Cricket's responsibility for removal the Equipment from the Site under the Lease; and

NOW, THEREFORE the parties become in consideration of the mutual covenants contained herein and intending to legally in bound herebil, agree as follows:

- 1. Termination of Lease: Leasor he cby acknowledges and agrees that as of the Effective Date, this Agreement shall serve as notice of Cricket's termination of the Lease. The Lease shall terminate as of October 3 to 2010 (the "Lease Termination Date") All rights and obligations of the parties under the Lease shall terminate as of the Lease Termination Date, except for those rights and obligations which expressly survive the termination of the Lease.
- 2. Consideration: As consideration for Lessor's agreement to the terms and conditions described herein, including but not limited to Lessor's assumption of the obligation to remove any and all Equipment remaining at the Site, Cricket agrees to pay the amount of Thirty Thousand and 00/100 Dollars (\$30,000) (the "Pay and Walk Fee") within sixty (60) days after the full execution and delivery of this Agreement.
- 3. Transferred Equipment: All of Cricket's right, title, and interest in and to any Equipment that remains located at the Site (the "Transferred Equipment") shall be deemed to be automatically transferred to Lessor free and clear of all liens and encumbrances, as of November 1st, 2016 (the "Transfer Date"). The Transferred Equipment includes the building/shelter and adjoining structural components, and all other equipment remaining on the Site as of the Transfer Date as further described on Exhibit A, attached. Lessor shall be solely responsible for, and shall pay, any and all taxes, including sales/use/property taxes that may be due in connection with the transfer of the Transferred Equipment. Lessor agrees to assume all of the rights and obligations of Cricket, including removal, for the Transferred Equipment.
- 4. Hazardous Substances: Lessor hereby acknowledges that the Transferred Equipment may include electronic equipment, batteries and emergency power engines which contain substances that may be identified as hazardous, toxic and/or dangerous under applicable federal, state and/or local laws and regulations ("Hazardous Substances"). From and after the Transfer Date, Lessor agrees to hold

Attachment C

harmless and indemnify Cricket, and to assume all duties, responsibilities and liabilities at the sole cost and expense of Lessor for payment of penalties, sanctions, forfeitures, losses, costs or damages, and for responding to any action, notice, claim, order, summons, citation, directive, litigation, investigation or proceeding, to the extent arising from the Transferred Equipment, including any electronic equipment, batteries, and emergency power engines, and any Hazardous Substances derived therefrom, that arise subsequent to the Transfer Date.

- 5. No Warranty: The parties hereby explicitly acknowledge and agree that the Transferred Equipment is being transferred "as is, where is" with all faults and without warranty. NOTWITHSTANDING ANYTHING HEREIN TO THE CONTRARY, ALL WARRANTIES AND REPRESENTATIONS OF ANY KIND WHATSOEVER, EXPRESS OR IMPLIED, AS TO THE CONDITION, QUALITY, MERCHANTABILITY AND FITNESS OR SUITABILITY FOR ANY PARTICULAR USE OR PURPOSE ARE HEREBY EXCLUDED AND DISCLAIMED. CRICKET SHALL HAVE ABSOLUTELY NO OBLIGATION TO REPAIR OR REPLACE ANY OF THE TRANSFERRED EQUIPMENT.
- 6. Indemnification: Cricket shall indemnify and hold harmless Lessor against claims of third parties in or to the Transferred Equipment that arose prior to the Transfer Date. Lessor shall indemnify and hold harmless Cricket against claims of third parties relating to the Transferred Equipment that arise subsequent to the Transfer Date.
- 7. Waiver and Release: In consideration of this Agreement, Cricket hereby waives remuneration for the full market value of the Transferred Equipment. As of the Transfer Date, Lessor hereby releases Cricket from all of the remaining responsibilities and obligations of Lessee/Tenant/Licensee under the Lease, including a moval of the Transferred Equipment. The parties specifically acknowledge that the Lease contained provisions that were expressive intended to arrive the expiration or termination of the Lease. The foregoing not withstanding, the parties agree that any such responsibility or obligation shall remain in full to be and effect and is incorporated by reference into this Agreement. Lessor agrees to belease and hold Cricket harmless for any defect in the Transferred Equipment.
- 8. Construction: Each party has had the opportunity for its own counsel to review this Agreement and participate in its drafting. Therefore, the rule construing the document against the drafter shall not apply to this Agreement or against any party.
- Amendment: No amendment, supplement, modification, or waiver or termination of this
 Agreement and, unless otherwise specified, no consent or approval by any party, shall be binding
 unless executed in writing by the party to be bound thereby.
- 10. Waiver: No waiver by either party of any provision herein shall be deemed a waiver of any other provision or of any prior or subsequent breach of any provision herein.
- 11. Assignment: Neither this Agreement nor any rights or obligations under this Agreement shall be assignable by either party without the prior written consent of the other parties.
- 12. Authorization: The signatories hereto represent that they are duly authorized to execute this Agreement on behalf of their respective entities.
- Binding Effect: This Agreement shall be binding upon and inure to the benefit of the parties' respective successors and assigns.

- 14. Choice of Law: This Agreement shall be construed in accordance with, and all disputes hereunder shall be governed by, the laws of the State where the Site is located.
- 15. Counterparts: This Agreement may be executed in more than one original, and the parties agree that each original executed shall be treated as the original for all purposes. Facsimile signatures shall be acceptable to both parties and shall be deemed original signatures.
- 16. Severability: If any term, covenant or condition of this Agreement, or the application thereof to any person or circumstance, shall to any extent be invalid or unenforceable, the remainder of this Agreement, or the application of such term, covenant or condition to other persons or circumstances, shall not be affected thereby, and each term, covenant or condition of this Agreement shall be valid and enforceable to the fullest extent permitted by law.
- 17. Survival: All terms, covenants and obligations contained in the Agreement shall remain in full force and effect without any limitation.

[Signatures Appear on Following Page]

Attachment C

(Date)

IN WITNESS WHEREOF, the parties have signed this Agreement on the date first above written.

Cricket:
Cricket Communications, LLC.
A Delaware limited liability company

(Signature)

VICTORIA FORBES
(Name Typed)

DIRECTOR OF REAL ESTATE
(Title)

(Date)

Lessor:
City of Lemon Grove
A California Municipal Corporation

(Signature)

(Name Typed)

[EXHIBIT A ATTACHED]

Exhbit A

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LEMON GROVE CITY COUNCIL AGENDA ITEM SUMMARY

| Item No. 1.F Mtg. Date February 7, 2017 Dept. Public Works | | | | |
|--|--|--|--|--|
| | y Opportunities Progressive Education, on Grove Community Center Office Space | | | |
| Staff Contact: Mike James, Assistant City Mana | ger / Public Works Director | | | |
| Recommendation: | | | | |
| Adopt a resolution (Attachment B) approving a least opportunities Progressive Education, Incorporate Center Office Space. | | | | |
| Item Summary: | | | | |
| In 2016, City staff was approached by the owners of Incorporated (HOPE, Inc.) to lease the vacant of Center. | | | | |
| City staff and HOPE, Inc. have agreed on a draft I City Council's consideration to use the office space | | | | |
| Fiscal Impact: The lease agreement is projected to generate \$25 | 5,080 in gross revenue per fiscal year. | | | |
| | | | | |
| Environmental Review: | | | | |
| Not subject to review | ☐ Negative Declaration ☐ Mitirated Negative Declaration | | | |
| Categorical Exemption, Section | ☐ Mitigated Negative Declaration | | | |
| Public Information: | | | | |
| None ☐ Newsletter article | Notice to property owners within 300 ft. | | | |
| Notice published in local newspaper | Neighborhood meeting | | | |
| Attachments: | | | | |
| A. Staff Report | | | | |
| 3. Resolution (with lease agreement) | | | | |

Attachment A

LEMON GROVE CITY COUNCIL STAFF REPORT

Item No. <u>1.F</u>

Mtg. Date February 7, 2017

Item Title: Lease Agreement with Healthy Opportunities Progressive Education,

Incorporated for the use of the Lemon Grove Community Center Office Space

Staff Contact: Mike James, Assistant City Manager / Public Works Director

Discussion:

In 2016, City staff was approached by Mr. Arthur Camacho and Mr. Luis Fernandez who co-own Healthy Opportunities Healthy Education, Incorporation (HOPE, Inc.) to lease the office space that is located at the Lemon Grove Community Center. In January 2017, Mr. Camacho met with City staff to discuss the initial terms of a draft lease agreement (**Attachment B – Exhibit 1**). Mr. Camacho found the terms of the draft agreement acceptable. The remaining portion of this staff report provides background information about HOPE, Inc. and identifies key components of the agreement for City Council's consideration.

Healthy Opportunities Progressive Education, Incorporated

Since 2013, HOPE, Inc. has partnered with the City to lease the Annex building, which is located at 3146 School Lane. HOPE, Inc. is a privately owned company that manages an adult development center program which aims to increase the level of independence for adults with developmental disability.

Combined, both owners have over 20 years of experience as adult development center program managers in San Diego County. Staff confirmed that the company's EIN is valid, the State has issued a valid ADC license and there is an appropriate level of liability insurance per the City's standards.

Lease Terms and Conditions

Staff prepared a draft lease agreement for consideration by the City Council. The significant terms of the agreement include:

Length of Lease – the agreement indicates the term of the lease is from March 1, 2017 through June 30, 2017. The lease may be renewed annually beginning July 1st each year as mutually agreed upon by both parties.

Rent – the agreement specifies an annual base rent of \$2,090 per month. The agreement includes the option for the City to implement an escalator clause of 2.5 percent or the increase in the Consumer Price Index (whichever is higher).

Agreed Use – the agreement indicates that the office space will be used to provide day programs for adult developmental disabled individuals. The office space would be used Monday through Friday between the hours of 8:00 a.m. to 5:00 p.m. There will be some occasional use on Saturday's and evenings. The use of the office space will not interfere with any City use.

Utilities/Maintenance – the agreement states that the City will pay for gas & electric, water, solid waste, and general maintenance of the building. HOPE, Inc. will be responsible for all other utilities such as telephone, television, and internet. Also, each year, the proportion of paying for utilities will be evaluated and renegotiated if deemed necessary by the City.

Attachment A

Indemnity/Insurance – the indemnity and insurance language included in the lease agreement is the City's standard requirements.

Termination – the lease agreement allows either party to terminate the lease agreement with a sixty-day written notice.

Capital Improvements – according to the lease agreement, the City will have the responsibility for major maintenance and repairs.

Conclusion:

Staff recommends that the City Council adopt a resolution (**Attachment B**) approving a lease agreement (**Attachment B** – **Exhibit 1**) between the City and Healthy Opportunities Progressive Education, Incorporated for the use of the Lemon Grove Community Center office space.

Attachment B

RESOLUTION NO. 2017 -

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF LEMON GROVE, CALIFORNIA APPROVING A LEASE AGREEMENT BETWEEN THE CITY OF LEMON GROVE AND HEALTHY OPPORTUNITIES PROGRESSIVE EDUCATION, INCORPORATED FOR USE OF THE LEMON GROVE COMMUNITY CENTER OFFICE SPACE

WHEREAS, the City of Lemon Grove owns the building and parking space located at 3146 School Lane, Lemon Grove, California, which is referred to as the Lemon Grove Community Center (Community Center); and

WHEREAS, the City negotiated the terms of a lease agreement with Healthy Opportunities Progressive Education, Incorporated (HOPE, Inc.), which is a privately owned entity that manages an adult development center, for the use of the office space at the Community Center; and

WHEREAS, the City is authorized by State law to lease property at market rate and has the ability to lease the Community Center to a market rate; and

WHEREAS, HOPE, Inc. has a desire to lease the Community Center from the City at a market rate; and

WHEREAS, the revenue from the lease agreement (Exhibit 1) with HOPE, Inc. will be deposited into the General Fund; and

WHEREAS, entering into a lease agreement with HOPE, Inc. for use of the Community Center is in the best interest of the City.

NOW, THEREFORE, BE IT RESOLVED that the City Council of the City of Lemon Grove, California hereby:

- 1. Approves the lease agreement between the City and HOPE, Inc.; and
- 2. Authorizes the City Manager or her designee to execute and manage said lease agreement.

///// /////

LEASE AGREEMENT BETWEEN THE CITY OF LEMON GROVE AND HEALTHY OPPORTUNITIES PROGRESSIVE EDUCATION, INCORPORATED FOR USE OF THE LEMON GROVE COMMUNITY CENTER

1. Basic Provisions.

- 1.1 Parties: This Lease ("Lease") is made by and between the City of Lemon Grove ("Lessor") and Healthy Opportunities Progressive Education, Incorporated ("Lessee"), (collectively, the "Parties", or individually, "Party").
 - (a) Premises: The Building known as the Lemon Grove Community Center located at 3146 School Lane, Lemon Grove, CA, 91945, consisting of approximately 1,672 square feet ("Building") as shown in Attachment "A". In addition to Lessee's rights to use and occupy the Premises as hereinafter specified, Lessee shall have nonexclusive rights to use the parking space (as defined below) as hereinafter specified, but shall not have any rights to the roof or the exterior walls. The Building, the parking space, and the land upon which they are located, are herein collectively referred to as the "Premises." See Attachment 1, Site Plan.
 - (b) Parking: One (1) off-street vehicle parking space located in front of the Building.
- 1.2 Term: Four-month term, commencing March 1, 2017 through June 30, 2017. Commencing on July 1, 2017, the term of the Lease shall be year-to-year, as mutually agreed to by both parties. There shall be no holdover tenancy and any extension shall be subject to a written agreement approved by both parties.
- 1.3 Base Rent: \$2,090.00 per month ("Base Rent"), payable on the 1st day of each month commencing on March 1, 2017. Payments not received by the 10th day of each month will incur a 10 percent late fee penalty.
 - (a) Initial Deposit: \$2,090.00 is payable with the 1st monthly payment commencing on March 1, 2017.
- 1.4 Annual Rent Increase: The annual base rent may increase on July 1st each year based on the increase in the Consumer Price Index for All Urban Consumers (CPI-U) in the San Diego Area or 2.5 percent, which ever percent is greater. The Lessor retains the option to defer any annual rent increase each fiscal year.
- 1.5 Utilities and Premises Maintenance Costs. San Diego Gas & Electric, Helix Water District, and EDCO solid waste costs will be paid for by the Lessor
 - (a) Lessee shall pay for all other utility and premises costs associated with the use of the Premises not identified in section 1.5.
 - (b) Each July 1st, costs for utilities and maintenance will be evaluated by the Lessor to determine if a future cost sharing agreement warrants inclusion.
- 1.6. Agreed Use: Lessee intends to use the Premises for office space to manage an adult development center program.
 - (a) As part of the base rent, the Lessee is authorized to use the Community Center meeting room when not programmed for use by the City.
 - (b) Any activity not listed as an agreed use, must be reviewed and approved in writing by the Lessor at least thirty (30) calendar days before its implementation.
 - (c) The Lessee will be responsible for daily control and access to the Premises each weekday (Monday through Friday) between the hours of 8:00 a.m. and 5:00 p.m.
 - (d) If other uses (e.g. special events, seminars, rallies) are requested by the Lessee for uses not identified in this paragraph, all requests will be made in

writing by the Lessee at least thirty (30) days before the start of the requested use. The hourly rate for other uses will equal the hourly rate for the Community Center as stated in the City's Master Fee Schedule.

2. Premises.

- 2.1 Lessor hereby leases to Lessee, and Lessee hereby leases from Lessor, the Premises, for the Term of the rental, and upon all of the terms, covenants and conditions set forth in this Lease.
- 2.2 Lessee shall not assign, mortgage, pledge, hypothecate, encumber, or permit any lien to attach to, or otherwise transfer, this Lease or any interest hereunder, permit any assignment or other such foregoing transfer of this Lease or any interest hereunder by operation of law, sublet the Premises or any part thereof, or permit the use of the Premises by any persons other than Lessee and its employees.
- 2.3 Lessor shall deliver the Premises to Lessee broom clean and free of debris on the Commencement Date and warrants that the existing electrical, plumbing, and lighting, shall be in good operating condition on said date. If a noncompliance with such warranty exists as of the Start Date, or if one of such systems or elements should malfunction or fail within the appropriate warranty period, Lessor shall, as Lessor's sole obligation with respect to such matter, except as otherwise provided in this Lease, promptly after receipt of written notice from Lessee setting forth with specificity the nature and extent of such noncompliance, malfunction or failure, rectify same at Lessor's expense. The warranty periods shall be 30 days. If Lessee does not give Lessor the required notice within the appropriate warranty period, correction of any such noncompliance, malfunction or failure shall be the obligation of Lessee at Lessee's sole cost and expense.
- 2.4 Vehicle Parking. Lessee shall be entitled to use the number of parking spaces specified in Paragraph 1.1(b), designated from time to time for parking. Said parking spaces shall be used for parking by vehicles no larger than full-size passenger automobiles or pickup trucks, herein called "Permitted Size Vehicles."
 - (a) Lessee shall not permit or allow any vehicles that belong to or are controlled by Lessee or Lessee's employees, suppliers, shippers, customers, contractors or invitees to be loaded, unloaded, or parked in areas other than those designated by Lessor for such activities.
 - (b) Lessee shall not service or store any vehicles in the parking spaces.
- 2.5 Restrooms Lessee may only use the restrooms located within the Premises as part of this agreement and subject to authorized use as stated in Paragraph 1.6.
- 2.6 Locks changes prohibited. Lessee is prohibited from changing the locks to any entrance to the Premises without the prior written approval of Lessor.

3. Possession.

3.1 Lessee Compliance. Lessor shall not be required to tender possession of the Premises to Lessee until Lessee complies with its obligation to provide evidence of insurance and secures a business license from the City of Lemon Grove. Pending delivery of such evidence of insurance and approved business license, Lessee shall be required to perform all of its obligations under this Lease from and after the Start Date, including the payment of Rent, notwithstanding Lessor's election to withhold possession pending receipt of such evidence of insurance. Further, if Lessee is required to perform any other conditions prior to or concurrent with the Start Date, the Start Date shall occur but Lessor may elect to withhold possession until such conditions are satisfied, in Lessor's sole discretion.

4. Rent and Other Charges.

4.1 Rent Defined. All monetary obligations of Lessee to Lessor under the terms of this Lease are deemed to be rent ("Rent"). Rent shall be payable in lawful money of the United States to Lessor at the address stated herein or to such other persons or at such other places as Lessor may designate in writing.

4.2 Utilities. Lessee shall pay for all telephone and other utilities and services supplied to the Premises, together with any taxes thereon. Lessor shall pay for trash, water, gas, and electrical service.

5. Agreed Use.

The Premises shall be used and occupied only for said Agreed Use as defined in Paragraph 1.6 of this Lease. Furthermore, the premises will remain trash free and shall be swept and cleaned regularly at the conclusion of each use by the Lessee.

6. Insurance Risks/Security

a. Indemnity.

Lessee shall indemnify and hold harmless the City and its officers, agents and employees against all claims for damages to persons or property arising out of the conduct of the Lessee or its employees, agents, or others in connection with its use and occupation of the Premises under this Agreement, except only for those claims arising from the negligence or willful misconduct of the City, its officers, agents, or employees. Lessee's indemnification shall include any and all costs, expenses, attorneys' fees and liability incurred by the City, its officers, agents, or employees in defending against such claims, whether the same to proceed to judgment or not. Lessee at its own expense shall, upon written request by the City, defend any such suit or action brought against the City, its officers, agents, or employees. Lessor shall hold Lessee harmless from claims arising from Lessor's sole active negligence or sole willful misconduct or that of its officers, agents or employees.

b. Insurance.

- 1. Lessee shall, throughout the duration of this Agreement, maintain comprehensive general liability or commercial general liability insurance and property damage insurance covering all operations and activities of Lessee, its agents and employees, performed in connection with this Agreement including but not limited to, its personal property, the interior improvements of the PREMISES and automobile coverage.
- 2. Lessee shall maintain the following minimum limits:

General Liability

Combined Single Limit

Per Occurrence \$1,000,000 General Aggregate \$2,000,000

Lessee shall obtain and maintain fire, extended coverage, and vandalism insurance policy(s) on all insurable property on the PREMISES, including the PREMISES.

- 3. All insurance companies affording coverage to the Lessee shall be required to add the City of Lemon Grove as an "additional insured" under the insurance policy(s) required in accordance with this Agreement.
- 4. All insurance companies affording coverage to the Lessee shall be insurance organizations authorized by the Insurance Commissioner of the State Department of Insurance to transact the business of insurance in the State of California.

- 5. All insurance companies affording coverage shall provide a thirty (30) day written notice to the City of Lemon Grove should the policy be canceled before the expiration date. For the purposes of this notice requirement, any material change in the policy prior to the expiration shall be considered a cancellation. Cancellation of any coverage required by the terms hereof shall be grounds for termination of this Lease pursuant to the provisions of section 6.10 hereof.

 6. Lessee shall provide evidence of compliance with the insurance requirements listed above by providing a certificate of insurance, and endorsements thereon, in a form satisfactory to the City Attorney concurrently with the submittal of this
- Agreement.

 7. Lessee shall provide a substitute certificate of insurance no later than thirty (30) days prior to the policy expiration date. Failure by the Lessee to provide such a substitution and extend the policy expiration date shall be considered a default by Lessee and subject the Lessee to a termination of this Agreement.
- 8. Maintenance of insurance by the Lessee as specified in this Agreement shall in no way be interpreted as relieving the Lessee of any responsibility whatever and the Lessee may carry, at its own expense, such additional insurance as it deems necessary.
- 9. If Lessee fails or refuses to procure and maintain the required insurance, or fails to provide the proof of coverage, Lessor, has the right but not the obligation, to obtain the insurance. Lessee shall reimburse Lessor for the premiums paid with interest at the maximum allowable legal rate then in effect in California. Lessor shall give notice of the payment of premiums within thirty (30) days of payment stating the amount paid, names of the insurer(s) and rate of interest. Said reimbursement and interest shall be paid by Lessee on the first (1st) day of the month following the notice of Payment by the Lessor. Notwithstanding the preceding provisions of this Subsection, any failure or refusal by Lessee to procure or maintain insurance as required in this Agreement, or failure to provide proof of Insurance, shall be deemed a default under this Agreement.

 10. Lessee may choose to satisfy the insurance obligations identified in this Lease through a self-insurance program or a self-insurance joint powers agency or agreement.

7. Attorney's Fees.

If any Party brings an action or proceeding involving the Premises whether founded in tort, contract or equity, or to declare rights hereunder, the Prevailing Party (as hereafter defined) in any such proceeding, action, or appeal thereon, shall be entitled to reasonable attorneys' fees. Such fees may be awarded in the same suit or recovered in a separate suit, whether or not such action or proceeding is pursued to decision or judgment. The "Prevailing Party" shall include, without limitation, a Party who substantially obtains or defeats the relief sought as the case may be, whether by compromise, settlement, judgment, or the abandonment by the other Party of its claim or defense. The attorneys' fees award shall not be computed in accordance with any court fee schedule but shall be such as to fully reimburse all attorneys' fees reasonably incurred. In addition, Lessor shall be entitled to attorneys' fees, costs and expenses incurred in the preparation and service of notices of Default and consultations in connection therewith, whether or not a legal action is subsequently commenced in connection with such Default or resulting Breach (\$200 is a reasonable minimum per occurrence for such services and consultation).

8. Dispute Resolution.

a. Mediation: Lessor, Lessee, and Broker(s) agree to mediate any dispute or claim arising between them out of this agreement or any resulting transaction, before resorting

to arbitration or court action. Paragraphs (2) and (3) below apply whether or not the arbitration provision is initiated. Mediation fees, if any, shall be divided equally among the parties involved. If, for any dispute or claim to which this paragraph applies, any party commences an action without first attempting to resolve the matter through mediation, or refuses to mediate after a request has been made, then that party shall not be entitled to recover any attorney fees, even if they would otherwise be available to that party in any such action. This mediation provision applies whether or not the arbitration provision is initiated.

b. Arbitration Disputes: (1) Lessee and Lessor agree that any dispute or claim in Law or equity arising between them out of this agreement or any resulting transaction, which is not settled through meditation, shall be decided by neutral, binding arbitration, including and subject to paragraphs (2) and (3) below. The arbitrator shall be a retired judge or justice, or an attorney with at least 5 years of real estate transactional law experience. unless the parties mutually agree to a different arbitrator, who shall render an award in accordance with substantive California Law. In all other respects, the arbitration conducted in accordance with Part III; Title 9 of the California Code of Civil Procedure. Judgment upon the award of the arbitrator(s) may be entered in any court having jurisdiction. The parties shall have the right to discovery in accordance with Code of Civil Procedure 1283.05. (2) EXCLUSIONS FROM MEDIATION AND ARBITRATION: The following matters are excluded from mediation and arbitration: (i) a judicial or nonjudicial foreclosure or other action or proceeding to enforce a deed of trust, mortgage, or installment land sale contract as defined in Civil Code 2985; (ii) an unlawful detainer action; (iii) the filing or enforcement of a mechanic's lien; (iv) any matter that is within the jurisdiction of a probate, small claims, or bankruptcy court, and (v) an action for bodily injury or wrongful death or any right of action to which Gode of Civil Procedure 337.1 or 337.15 applies. The filing of a court action to enable the recording of a notice of pending action, for order of attachment, receivership, injunction, or other provisional remedies, shall not constitute a violation of the mediation and arbitration provisions. (3) Brokers: Lessor and Lessee agree to mediate and arbitrate disputes or claims involving either or both brokers, provided either or both brokers have agreed to such mediation or arbitration prior to, or within a reasonable time after, the dispute or claim is presented to brokers. Any election by either or both brokers to participate in mediation or arbitration shall not result in brokers being deemed parties to the agreement.

NOTICE: BY INITIALING IN THE SPACE BELOW, YOU ARE AGREEING TO HAVE ANY DISPUTE ARISING OUT OF THE MATTERS INCLUDED IN THE 'ARBITRATION OF DISPUTES' PROVISION DECIDED BY NEUTRAL ARBITRATION AS PROVIDED BY CALIFORNIA LAW AND YOU ARE GIVING UP ANY RIGHTS YOU MIGHT POSSESS TO HAVE THE DISPUTE LITIGATED IN A COURT OR JURY TRIAL. BY INITIALING IN THE SPACE BELOW, YOU ARE GIVING UP YOUR RIGHTS TO DISCOVERY AND APPEAL, UNLESS THOSE RIGHTS ARE SPECIFICALLY INCLUDED IN THE 'ARBITRATION OF DISPUTES' PROVISION. IF YOU REFUSE TO SUBMIT TO ARBITRATION AFTER AGREEING TO THIS PROVISION, YOU MAY BE COMPELLED TO ARBITRATE UNDER THE AUTHORITY OF CALIFORNIA CODE OF CIVIL PROCEDURE. YOUR AGREEMENT TO THIS ARBITRATION PROVISION IS VOLUNTARY.

WE HAVE READ AND UNDERSTAND THE FOREGOING AND AGREE TO SUBMIT DISPUTES ARISING OUT OF MATTERS INCLUDED IN THE 'ARBITRATION OF DISPUTES' PROVISION TO NEUTRAL ARBITRATION.

| Initiala | Lessor | Lessee |
|-----------|--------|--------|
| initials. | Lessor | Lessee |

9. Premises Condition.

Lessor, at the Lessor's sole cost and expense, shall provide the building in AS-IS condition with the following exceptions:

- (1) All City items not requested to stay during initial walk through shall be removed
- (2) The bathroom and kitchen area shall be cleaned.

10. Scheduling.

10.1 Conflicting Schedules.

The Lessee has all priority rights to use the Premises and will make reasonable accommodations if a scheduling conflict occurs.

10.2 Emergency Operations Center Activities.

In keeping with the City's Emergency Management Plan, the Premises may be used as part of the City's Emergency Operations Center or Shelter. In that event, that the Lessor must occupy the Premises for emergency activities, the Lessor will notify the Lessee as soon as possible. Furthermore, any amount of time that the Lessor is occupying the Premises during the Lessee's scheduled use time, base rent will not be required to be paid for the said amount of time.

11. Use of City Equipment.

The following City owned items may be used by the Lessee during the schedule hours of occupation.

- (1) Refrigerator
- ___ (2) Gas Stove ___
 - (3) Drinking Fountain

If used, the Lessee acknowledges that it is responsible for maintaining, repairing, and replacing said items at its cost within 14 days of discovering the need to do so.

12. Capital Improvements.

During the entire duration of this agreement, the Lessor will be responsible for major capital improvement replacement and major maintenance activities. Examples may include roof replacement/repair or HVAC replacement/repair. If specific actions that cause the required improvements are directly associated with negligent acts of the Lessee, the Lessee will then be responsible for the cost to repair and/or replace the capital projects.

13. Termination.

Either party may terminate this lease upon sixty (60) days written notice to the other party pursuant to Section 15 below.

- (a) After a termination request has been accepted, a site walk will be performed by both Parties to determine if the facility is in the same condition as it was in the initial occupation.
- (b) Any costs to repair or replace the facility will be paid for with the initial deposit funds.
- (c) Should there not be any repair or replacement costs, the full deposit will be returned to the Lessee within thirty (30) days of the final date of occupation.

14. Notices.

All notices, consents, demands and other communications from one party to the other given pursuant to the terms of this Lease or under the laws of the State of California, including but not

limited to notice under the provisions of Section 1161 of the California Code of Civil Procedure and Section 1946 of the California Civil Code, shall be in writing and shall be deemed to have been fully given when deposited in the United States mail, certified or registered, postage prepaid, and addressed to Lessee or Lessor at the addresses respectively specified below or to such other place as Lessee or Lessor may from time to time designate by a written notice to the other; or, in the case of Lessee, delivered to Lessee at the Premises or at any place where Lessee or any agent or employee of Lessee may be found if sent subsequent to Lessee's vacating, deserting, abandoning or surrendering of the Premises. Lessee hereby agrees that service of notice in accordance with the terms of this Lease shall be in lieu of the methods of service specified in Section 1162 of the California Code of Civil Procedure. The provisions of subdivision (a) of Section 1013 of the California Code of Civil Procedure, extending the time within which a right may be exercised or an act may be done, shall not apply to a notice given pursuant to this Lease.

The contact information for Lessor is:

City of Lemon Grove
3232 Main Street
Lemon Grove, California 91945
Attention: Graham Mitchell, City Manager
Email: gmitchell@lemongrove.ca.gov
Phone: 619-825-3800

The contact information for Lessee is:

Healthy Opportunities Progressive Education, Inc.
Street
City State Zip
Attention: Arthur Camacho, Luis Fernandez

Phone:

15. Waiver of Relocation Benefits.

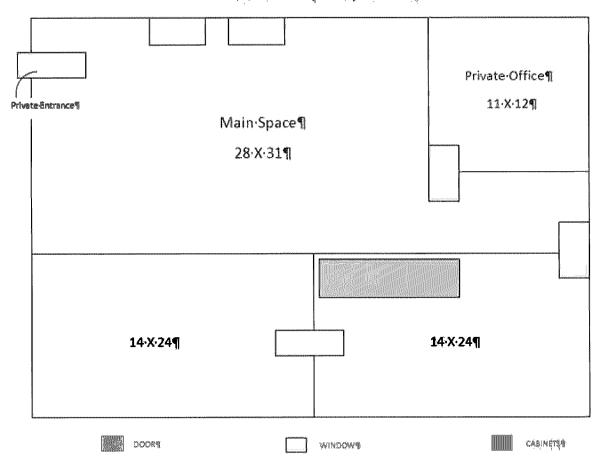
Lessee understands it may be entitled to relocation benefits pursuant to Government Code section 7260 et seq. In consideration for the terms of this Lease, Lessee knowingly waives any right to said relocation benefits pursuant to Civil Code section 3513.

Email:

| Signature Date: | Signature Date: |
|--------------------------------|--|
| By Lessor: City of Lemon Grove | By Lessee: HOPE, Inc. |
| Printed Name: Lydia Romero | Printed Name: Arthur Camacho/Luis Fernande |
| Title: City Manager | Title: Owners |
| | |
| By: | By: |

Attachment A Site Plan – 3146 School Lane

TOTAL SPACE=-1,672-Square-Feet¶



LEMON GROVE CITY COUNCIL AGENDA ITEM SUMMARY

| Item No. 1.G Mtg. Date February 7, 2017 | |
|--|--|
| Dept. Public Works | |
| Item Title: Rejection of Claim | |
| Staff Contact: Mike James, Assistant City Mana | ger / Public Works Director |
| Recommendation: | |
| Reject a claim submitted by Ruben Estrada. | |
| | |
| Item Summary: | |
| On December 22, 2016, the City of Lemon Grove re After reviewing the claim staff recommendations it | |
| | |
| | |
| | |
| | |
| | |
| Fiscal Impact: | |
| None. | |
| | |
| Environmental Review: | Negative Declaration |
| Not subject to review | ☐ Negative Declaration |
| Categorical Exemption, Section | Mitigated Negative Declaration |
| Public Information: | |
| None ☐ Newsletter article | ☐ Notice to property owners within 300 ft. |
| Notice published in local newspaper | Neighborhood meeting |
| Attachments: | |
| None. | |

LEMON GROVE SANITATION DISTRICT AGENDA ITEM SUMMARY

| Item No Mtg. Date _ Dept | 1.H February 7, 2017 Public Works | | | |
|--|---|--|--|--|
| Item Title: | Agreement for a Special District Fin | ancing Services | | |
| Staff Contact: Stephanie Boyce, Management Analyst | | | | |
| Recommen | dation: | | | |
| | resolution (Attachment B) awarding an for the Sanitation District (Contract No. 2 | agreement for the Special District Financing 2017-18) to Psomas. | | |
| Item Summ | ary: | | | |
| Services wannual tax report (Att request for | which include preparing an Engineer's roll process of approximately 6,793 parceachment A) provides a history of the s | Psomas to provide Special District Financing Report and administration of services for the els for the Sanitation District. The enclosed staff Sanitation District tax roll process, the current ndation to award an agreement for the Special | | |
| Fiscal Impa | ıct: | | | |
| | as budgeted in the current fiscal year. If n identified within the contract. | the agreement is approved, staff will program | | |
| Environme | ntal Review: | | | |
| ⊠ Not sub | ject to review | □ Negative Declaration | | |
| Catego | rical Exemption, Section | Mitigated Negative Declaration | | |
| Public Info | rmation: | | | |
| None | | Notice to property owners within 300 ft. | | |
| ☐ Notice p | published in local newspaper | Neighborhood meeting | | |
| Attachment A. Staff Re B. Resoluti | port | | | |

Attachment A

LEMON GROVE SANITATION DISTRICT STAFF REPORT

| Item | No. | <u>1.H</u> | |
|------|-----|------------|--|
| | | | |

Mtg. Date February 7, 2017

Item Title: Agreement for a Special District Financing Services

Staff Contact: Stephanie Boyce, Management Analyst

Background:

The Lemon Grove Sanitation District (District) maintains sanitation facilities related to residential, non-residential, and commercial developments throughout the city. As new developments or sewer permits are approved for construction, the conditions of approval dictate that the property owners will be assessed sewer fees annually by the Sanitation District. The assessments for these locations are placed on the next fiscal year tax roll for collection by the County of San Diego. In addition to placing the charges on the tax roll, an Engineer's Report is prepared which reflects the current assessment methodology, and general description of the plans and specifications for the improvements within the District, an estimate of the costs of improvements for the fiscal year, a description of the boundaries and map of the district, an assessment of the estimated cost to each parcel (proposed assessments), and an affidavit stating that a professional engineer has prepared the report.

In 2009, the District executed a five year contract with Psomas to prepare the Engineer's Report, provide the District with a detailed list of each parcel within the District and the applicable sewer service fee, place these fees on San Diego County Tax Roll for collection and provide customer service for property owners through a toll free number that is listed on the recipients tax bill. In 2015 and 2016, the District extended the contract with Psomas to prepare the Engineer's Report and place the sewer service fee on the tax roll for collection and provide customer service to the property owners.

Discussion:

On December 8, 2016, the District advertised a request for proposals (RFP) and posted on e-bidboard and the City's website. On January 10, 2017, three proposals were received:

- 1. NBS located in Temecula, California;
- 2. Psomas located in San Diego, California; and
- 3. SCI Consulting Group located in Fairfield, California.

City staff formed a selection committee to evaluate each proposal based upon the following criteria:

- 1. Conforms to the requested format,
- Experience and Technical Competence,
- 3. Proposed Method to Accomplish Work,
- 4. Knowledge and Understanding of Local Government,
- 5. Project Organization and Key Personnel, and
- 6. Cost Estimate.

The selection committee determined that the best consultant team to perform the scope of work based upon the above listed criteria was Psomas with a proposal amount of \$14,870. Psomas specializes in Special District Financing including the formation of districts, ongoing administration, annual levy placement and restructuring of distressed districts. Psomas has performed similar work for other local governments and special districts in the recent past and the

Attachment A

firm has excellent knowledge of sewer service charges, assessment districts, landscape and lighting maintenance districts, Proposition 218, recent and relevant case law that impacts financing districts and standby charges.

Conclusion:

That the Sanitation Board adopts a resolution (**Attachment B**) awarding a professional services agreement for the Special District Financial Service for the Sanitation District (Contract No. 2017-18) to Psomas for an amount not to exceed \$15,000.

Attachment B

| RESOLUTION NO. | 2017- |
|----------------|-------|
|----------------|-------|

RESOLUTION OF THE LEMON GROVE SANITATION DISTRICT AWARDING A PROFESSIONAL SERVICES AGREEMENT TO PSOMAS FOR THE SPECIAL DISTRICT FINANCING SERVICES (CONTRACT NO. 2017-18)

WHEREAS, in 2009, an agreement was entered into between the Sanitation District (District) and Psomas for Special District Financing Services; and

WHEREAS, in 2015 and 2016, the District extended the contract with Psomas to prepare the Engineer's Report and levy the sewer service charge on the tax roll; and

WHEREAS, on December 8, 2016, the District solicited requests for proposals for Special District Financing Services for the next five years; and

WHEREAS, On December 10, 2017, the District received three proposals; and

WHEREAS, District staff evaluated three proposals and determined Psomas was the bust-suited consulting firm to complete this project; and

NOW, THEREFORE, BE IT RESOLVED that the District Board of the Lemon Grove Sanitation District, Lemon Grove, California hereby:

- 1. Approves a professional services agreement (Exhibit 1); and
- 2. Establishes a project budget not to exceed fifteen thousand dollars and zero cents (\$15,000); and
- 3. Authorize the Executive Director or designee to execute the agreement and manage all project correspondence.

///// /////

AGREEMENT BY AND BETWEEN THE LEMON GROVE SANITATION DISTRICT AND PSOMAS

THIS AGREEMENT is approved and effective upon the date of the last signature, by and between the LEMON GROVE SANITATION DISTRICT, a municipal corporation (the "DISTRICT"), and Psomas, a consulting and engineering firm (the "CONTRACTOR").

RECITALS

WHEREAS, the DISTRICT desires to employ a CONTRACTOR to provide Special District Financing Services including but not limited to preparation of the Engineer's Report, placement of the annual sewer fee on the County tax roll and provide customer service and support to property owners and staff.

WHEREAS, the DISTRICT has determined that the CONTRACTOR is consulting and engineering firm and is qualified by experience and ability to perform the services desired by the DISTRICT, and the CONTRACTOR is willing to perform such services.

NOW, THEREFORE, THE PARTIES HERETO DO MUTUALLY AGREE AS FOLLOWS:

1. <u>ENGAGEMENT OF CONTRACTOR</u>. The DISTRICT hereby agrees to engage the CONTRACTOR and the CONTRACTOR hereby agrees to perform the services hereinafter set forth in accordance with all terms and conditions contained herein.

The CONTRACTOR represents that all services required hereunder will be performed directly by the CONTRACTOR or under direct supervision of the CONTRACTOR.

2. **SCOPE OF SERVICES.** The CONTRACTOR will perform services as set forth on in Exhibit "A" (Attached).

The CONTRACTOR shall be responsible for all research and reviews related to the work and shall not rely on personnel of the DISTRICT for such services, except as authorized in advance by the DISTRICT. The CONTRACTOR shall appear at meetings cited in Exhibit "A" to keep staff and DISTRICT Council advised of the progress on the project.

The DISTRICT may unilaterally, or upon request from the CONTRACTOR, from time to time reduce or increase the Scope of Services to be performed by the

CONTRACTOR under this Agreement. Upon doing so, the DISTRICT and the CONTRACTOR agree to meet in good faith and confer for the purpose of negotiating a corresponding reduction or increase in the compensation associated with said change in services, not to exceed the total amount of twenty thousand dollars (\$20,000) and extend time for completion by more than a total of fifteen (15) days.

PROJECT COORDINATION AND SUPERVISION.

Stephanie Boyce, Management Analyst hereby is designated as the Project Coordinator for the DISTRICT and will monitor the progress and execution of this Agreement. The CONTRACTOR shall assign a single Project Director to provide supervision and have overall responsibility for the progress and execution of this Agreement for the CONTRACTOR. Tami Eaton, Project Manager thereby is designated as the Project Director for the CONTRACTOR.

4. <u>COMPENSATION AND PAYMENT</u>. The compensation for the CONTRACTOR shall be based on monthly billings covering actual work performed. Billings shall include labor classifications, respective rates, hours worked and also materials, if any. The total cost for all work described in Exhibit "A" shall not exceed fourteen thousand eight hundred seventy dollars (\$14,870) (the Base amount) without prior written authorization from the Mike James, Assistant City Manager/Public Works Director. Monthly invoices will be processed for payment and remitted within thirty (30) days from receipt of invoice, provided that work is accomplished consistent with Exhibit "A" as determined by and in the sole discretion of the DISTRICT.

The CONTRACTOR shall maintain all books, documents, papers, employee time sheets, accounting records, and other evidence pertaining to costs incurred and shall make such materials available at its office at all reasonable times during the term of this Agreement and for three (3) years from the date of final payment under this Agreement, for inspection by the DISTRICT and for furnishing of copies to the DISTRICT, if requested.

- 5. <u>LENGTH OF AGREEMENT</u>. This agreement will last sixty (60) months from the approved and executed date or until all work has been completed by the CONTRACTOR and accept by the DISTRICT, which even occurs first.
- 6. <u>DISPOSITION AND OWNERSHIP OF DOCUMENTS</u>. The Memoranda, Reports, Maps, Drawings, Plans, Specifications and other documents prepared by the CONTRACTOR for this Project, whether paper or electronic, shall become the property of the DISTRICT for use with respect to this Project, and shall be turned over to the DISTRICT upon completion of the Project, or any phase thereof, as contemplated by this Agreement.

Contemporaneously with the transfer of documents, the CONTRACTOR hereby assigns to the DISTRICT and CONTRACTOR thereby expressly waives and disclaims, any copyright in, and the right to reproduce, all written material, drawings, plans, specifications or other work prepared under this agreement, except upon the DISTRICT's prior authorization regarding reproduction, which authorization shall not be

unreasonably withheld. The CONTRACTOR shall, upon request of the DISTRICT, execute any further document(s) necessary to further effectuate this waiver and disclaimer.

The CONTRACTOR agrees that the DISTRICT may use, reuse, alter, reproduce, modify, assign, transfer, or in any other way, medium or method utilize the CONTRACTOR's written work product for the DISTRICT's purposes, and the CONTRACTOR expressly waives and disclaims any residual rights granted to it by Civil Code Sections 980 through 989 relating to intellectual property and artistic works.

Any modification or reuse by the DISTRICT of documents, drawings or specifications prepared by the CONTRACTOR shall relieve the CONTRACTOR from liability under Section 14 but only with respect to the effect of the modification or reuse by the DISTRICT, or for any liability to the DISTRICT should the documents be used by the DISTRICT for some project other than what was expressly agreed upon within the Scope of this project, unless otherwise mutually agreed.

7. <u>INDEPENDENT CONTRACTOR</u>. Both parties hereto in the performance of this Agreement will be acting in an independent capacity and not as agents, employees, partners or joint ventures with one another. Neither the CONTRACTOR nor the CONTRACTOR'S employees are employees of the DISTRICT and are not entitled to any of the rights, benefits, or privileges of the DISTRICT's employees, including but not limited to retirement, medical, unemployment, or workers' compensation insurance.

This Agreement contemplates the personal services of the CONTRACTOR and the CONTRACTOR's employees, and it is recognized by the parties that a substantial inducement to the DISTRICT for entering into this Agreement was, and is, the professional reputation and competence of the CONTRACTOR and its employees. Neither this Agreement nor any interest herein may be assigned by the CONTRACTOR without the prior written consent of the DISTRICT. Nothing herein contained is intended to prevent the CONTRACTOR from employing or hiring as many employees, or subcontractors, as the CONTRACTOR may deem necessary for the proper and efficient performance of this Agreement. All agreements by CONTRACTOR with its subcontractor(s) shall require the subcontractor to adhere to the applicable terms of this Agreement.

8. <u>CONTROL</u>. Neither the DISTRICT nor its officers, agents or employees shall have any control over the conduct of the CONTRACTOR or any of the CONTRACTOR's employees except as herein set forth, and the CONTRACTOR expressly agrees not to represent that the CONTRACTOR or the CONTRACTOR's agents, servants, or employees are in any manner agents, servants or employees of the DISTRICT, it being understood that the CONTRACTOR, its agents, servants, and employees are as to the DISTRICT wholly independent contractors and that the CONTRACTOR's obligations to the DISTRICT are solely such as are prescribed by this Agreement.

- 9. <u>COMPLIANCE WITH APPLICABLE LAW</u>. The CONTRACTOR, in the performance of the services to be provided herein, shall comply with all applicable State and Federal statutes and regulations, and all applicable ordinances, rules and regulations of the DISTRICT OF LEMON GROVE, whether now in force or subsequently enacted. The CONTRACTOR, and each of its subcontractors, shall obtain and maintain a current DISTRICT OF LEMON GROVE business license prior to and during performance of any work pursuant to this Agreement.
- 10. <u>LICENSES, PERMITS, ETC.</u> The CONTRACTOR represents and covenants that it has all licenses, permits, qualifications, and approvals of whatever nature that are legally required to practice its profession. The CONTRACTOR represents and covenants that the CONTRACTOR shall, at its sole cost and expense, keep in effect at all times during the term of this Agreement, any license, permit, or approval which is legally required for the CONTRACTOR to practice its profession.

11. STANDARD OF CARE.

- A. The CONTRACTOR, in performing any services under this Agreement, shall perform in a manner consistent with that level of care and skill ordinarily exercised by members of the CONTRACTOR'S trade or profession currently practicing under similar conditions and in similar locations. The CONTRACTOR shall take all special precautions necessary to protect the CONTRACTOR's employees and members of the public from risk of harm arising out of the nature of the work and/or the conditions of the work site.
- B. Unless disclosed in writing prior to the date of this agreement, the CONTRACTOR warrants to the DISTRICT that it is not now, nor has it for the five (5) years preceding, been debarred by a governmental agency or involved in debarment, arbitration or litigation proceedings concerning the CONTRACTOR's professional performance or the furnishing of materials or services relating thereto.
- C. The CONTRACTOR is responsible for identifying any unique products, treatments, processes or materials whose availability is critical to the success of the project the CONTRACTOR has been retained to perform, within the time requirements of the DISTRICT, or, when no time is specified, then within a commercially reasonable time. Accordingly, unless the CONTRACTOR has notified the DISTRICT otherwise, the CONTRACTOR warrants that all products, materials, processes or treatments identified in the project documents prepared for the DISTRICT are reasonably commercially available. Any failure by the CONTRACTOR to use due diligence under this sub-paragraph will render the CONTRACTOR liable to the DISTRICT for any increased costs that result from the DISTRICT's later inability to obtain the specified items or any reasonable substitute within a price range that allows for project completion in the time frame specified or, when not specified, then within a commercially reasonable time.
- 12. NON-DISCRIMINATION PROVISIONS. The CONTRACTOR shall not discriminate against any employee or applicant for employment because of age, race, color, ancestry, religion, sex, sexual orientation, marital status, national origin, physical handicap, or medical condition. The CONTRACTOR will take positive action to insure that applicants are employed without regard to their age, race, color, ancestry,

religion, sex, sexual orientation, marital status, national origin, physical handicap, or medical condition. Such action shall include but not be limited to the following: employment, upgrading, demotion, transfer, recruitment or recruitment advertising, layoff or termination, rates of pay or other forms of compensation, and selection for training, including apprenticeship. The CONTRACTOR agrees to post in conspicuous places available to employees and applicants for employment any notices provided by the DISTRICT setting forth the provisions of this non-discrimination clause.

time communicate to the CONTRACTOR certain confidential information to enable the CONTRACTOR to effectively perform the services to be provided herein. The CONTRACTOR shall treat all such information as confidential and shall not disclose any part thereof without the prior written consent of the DISTRICT. The CONTRACTOR shall limit the use and circulation of such information, even within its own organization, to the extent necessary to perform the services to be provided herein. The foregoing obligation of this Section 13, however, shall not apply to any part of the information that (i) has been disclosed in publicly available sources of information; (ii) is, through no fault of the CONTRACTOR, hereafter disclosed in publicly available sources of information; (iii) is already in the possession of the CONTRACTOR without any obligation of confidentiality; (iv) has been or is hereafter rightfully disclosed to the CONTRACTOR by a third party, but only to the extent that the use or disclosure thereof has been or is rightfully authorized by that third party; or (v) is disclosed according to law or court order.

The CONTRACTOR shall not disclose any reports, recommendations, conclusions or other results of the services or the existence of the subject matter of this Agreement without the prior written consent of the DISTRICT. In its performance hereunder, the CONTRACTOR shall comply with all legal obligations it may now or hereafter have respecting the information or other property of any other person, firm or corporation.

CONTRACTOR shall be liable to DISTRICT for any damages caused by breach of this condition, pursuant to the provisions of Section 14.

shall indemnify, defend, and hold harmless the DISTRICT, and its officers, officials, agents and employees from any and all claims, demands, costs or liability that arise out of, pertain to, or relate to the negligence, recklessness, or willful misconduct of CONSULTANT, its employees, agents, and subcontractors in the performance of services under this Agreement. CONTRACTOR's duty to indemnify under this section shall not include liability for damages for death or bodily injury to persons, injury to property, or other loss, damage or expense arising from the sole negligence or willful misconduct by the DISTRICT or its elected officials, officers, agents, and employees. CONTRACTOR's indemnification obligations shall not be limited by the insurance provisions of this Agreement. The DISTRICT AND CONTRACTOR expressly agree that any payment, attorney's fees, costs or expense DISTRICT incurs or makes to or on behalf of an injured employee under the DISTRICT 's self-administered workers'

compensation is included as a loss, expense, or cost for the purposes of this section, and that this section will survive the expiration or early termination of this Agreement.

- with all of the provisions of the Workers' Compensation Insurance and Safety Acts of the State of California, the applicable provisions of Division 4 and 5 of the California Government Code and all amendments thereto; and all similar state or Federal acts or laws applicable; and shall indemnify, and hold harmless the DISTRICT and its officers, and employees from and against all claims, demands, payments, suits, actions, proceedings and judgments of every nature and description, including reasonable attorney's fees and defense costs presented, brought or recovered against the DISTRICT or its officers, employees, or volunteers, for or on account of any liability under any of said acts which may be incurred by reason of any work to be performed by the CONTRACTOR under this Agreement.
- 16. **INSURANCE.** The CONTRACTOR, at its sole cost and expense, shall purchase and maintain, and shall require its subcontractors, when applicable, to purchase and maintain throughout the term of this agreement, the following insurance policies:
- A. If checked, Professional Liability Insurance (errors and omissions) with minimum limits of \$1,000,000 per occurrence.
- B. Automobile insurance covering all bodily injury and property damage incurred during the performance of this Agreement, with a minimum coverage of \$1,000,000 combined single limit per accident. Such automobile insurance shall include non-owned vehicles.
- C. Comprehensive general liability insurance, with minimum limits of \$1,000,000 combined single limit per occurrence, covering all bodily injury and property damage arising out of its operation under this Agreement.
- D. Workers' compensation insurance covering all of CONTRACTOR's employees.
- E. The aforesaid policies shall constitute primary insurance as to the DISTRICT, its officers, employees, and volunteers, so that any other policies held by the DISTRICT shall not contribute to any loss under said insurance. Said policies shall provide for thirty (30) days prior written notice to the DISTRICT of cancellation or material change.
- F. Said policies, except for the professional liability and worker's compensation policies, shall name the DISTRICT and its officers, agents and employees as additional insureds.
- G. If required insurance coverage is provided on a "claims made" rather than "occurrence" form, the CONTRACTOR shall maintain such insurance coverage for three years after expiration of the term (and any extensions) of this Agreement.
- H. Any aggregate insurance limits must apply solely to this Agreement.
- I. Insurance shall be written with only California admitted companies which hold a current policy holder's alphabetic and financial size category rating of not

less than A VIII according to the current Best's Key Rating Guide, or a company equal financial stability that is approved by the DISTRICT.

- J. This Agreement shall not take effect until certificate(s) or other sufficient proof that these insurance provisions have been complied with, are filed with and approved by the DISTRICT. If the CONTRACTOR does not keep all of such insurance policies in full force and effect at all times during the terms of this Agreement, the DISTRICT may elect to treat the failure to maintain the requisite insurance as a breach of this Agreement and terminate the Agreement as provided herein.
- 17. <u>LEGAL FEES</u>. If any party brings a suit or action against the other party arising from any breach of any of the covenants or agreements or any inaccuracies in any of the representations and warranties on the part of the other party arising out of this Agreement, then in that event, the prevailing party in such action or dispute, whether by final judgment or out-of-court settlement, shall be entitled to have and recover of and from the other party all reasonable costs and expenses of suit, including reasonable attorneys' fees.

For purposes of determining who is to be considered the prevailing party, it is stipulated that attorney's fees incurred in the prosecution or defense of the action or suit shall not be considered in determining the amount of the judgment or award. Attorney's fees to the prevailing party if other than the DISTRICT shall, in addition, be limited to the amount of attorney's fees incurred by the DISTRICT in its prosecution or defense of the action, irrespective of the actual amount of attorney's fees incurred by the prevailing party.

- 18. MEDIATION/ARBITRATION. If a dispute arises out of or relates to this Agreement, or the breach thereof, the parties agree first to try, in good faith, to settle the dispute by mutual negotiation between the principles, and failing that through nonbinding mediation in San Diego, California, in accordance with the Commercial Mediation Rules of the American Arbitration Association (the "AAA"). The costs of mediation shall be borne equally by the parties.
- 19. **TERMINATION.** A. This Agreement may be terminated with or without cause by the DISTRICT. Termination without cause shall be effective only upon 30-day's written notice to the CONTRACTOR. During said 30-day period the CONTRACTOR shall perform all services in accordance with this Agreement. The Contractor may terminate this agreement upon thirty (30) days prior notice in the event of a continuing and material breach by the DISTRICT of its obligations under this Agreement including but not limited to payment of invoices.
- B. This Agreement may also be terminated immediately by the DISTRICT for cause in the event of a material breach of this Agreement that is not cured to the DISTRICT's satisfaction within a ten (10) day prior cure period, or material misrepresentation by the CONTRACTOR in connection with the formation of this Agreement or the performance of services, or the failure to perform services as directed by the DISTRICT.
- C. Termination with or without cause shall be effected by delivery of written Notice of Termination to the CONTRACTOR as provided for herein.

- D. In the event of termination, all finished or unfinished Memoranda Reports, Maps, Drawings, Plans, Specifications and other documents prepared by the CONTRACTOR, whether paper or electronic, shall immediately become the property of and be delivered to the DISTRICT, and the CONTRACTOR shall be entitled to receive just and equitable compensation for any work satisfactorily completed on such documents and other materials up to the effective date of the Notice of Termination, not to exceed the amounts payable hereunder, and less any damages caused the DISTRICT by the CONTRACTOR's breach, if any. Thereafter, ownership of said written material shall vest in the DISTRICT all rights set forth in Section 6.
- E. The DISTRICT further reserves the right to immediately terminate this Agreement upon: (1) the filing of a petition in bankruptcy affecting the CONTRACTOR; (2) a reorganization of the CONTRACTOR for the benefit of creditors; or (3) a business reorganization, change in business name or change in business status of the CONTRACTOR.
- 20. <u>NOTICES</u>. All notices or other communications required or permitted hereunder shall be in writing, and shall be personally delivered; or sent by overnight mail (Federal Express or the like); or sent by registered or certified mail, postage prepaid, return receipt requested; or sent by ordinary mail, postage prepaid; or telegraphed or cabled; or delivered or sent by telex, telecopy, facsimile or fax; and shall be deemed received upon the earlier of (i) if personally delivered, the date of delivery to the address of the person to receive such notice, (ii) if sent by overnight mail, the business day following its deposit in such overnight mail facility, (iii) if mailed by registered, certified or ordinary mail, five (5) days (ten (10) days if the address is outside the State of California) after the date of deposit in a post office, mailbox, mail chute, or other like facility regularly maintained by the United States Postal Service, (iv) if given by telegraph or cable, when delivered to the telegraph company with charges prepaid, or (v) if given by telex, telecopy, facsimile or fax, when sent. Any notice, request, demand, direction or other communication delivered or sent as specified above shall be directed to the following persons:

To the DISTRICT:

Lydia Romero, District Manager Lemon Grove Sanitation District

3232 Main Street

Lemon Grove, CA 91945-1701

To the CONTRACTOR:

Tami Eaton Psomas

401 B Street, Suite 1600 San Diego, CA 92101

Notice of change of address shall be given by written notice in the manner specified in this Section. Rejection or other refusal to accept or the inability to deliver because of changed address of which no notice was given shall be deemed to constitute receipt of the notice, demand, request or communication sent. Any notice, request, demand, direction or other communication sent by cable, telex, telecopy,

facsimile or fax must be confirmed within forty-eight (48) hours by letter mailed or delivered as specified in this Section.

OBLIGATIONS. During the term of this Agreement, the CONTRACTOR shall not perform services of any kind for any person or entity whose interests conflict in any way with those of the DISTRICT OF LEMON GROVE. The CONTRACTOR also agrees not to specify any product, treatment, process or material for the project in which the CONTRACTOR has a material financial interest, either direct or indirect, without first notifying the DISTRICT of that fact. The CONTRACTOR shall at all times comply with the terms of the Political Reform Act and the Lemon Grove Conflict of Interest Code. The CONTRACTOR shall immediately disqualify itself and shall not use its official position to influence in any way any matter coming before the DISTRICT in which the CONTRACTOR has a financial interest as defined in Government Code Section 87103. The CONTRACTOR represents that it has no knowledge of any financial interests that would require it to disqualify itself from any matter on which it might perform services for the DISTRICT.

If checked, the CONTRACTOR shall comply with all of the reporting requirements of the Political Reform Act and the DISTRICT OF LEMON GROVE Conflict of Interest Code. Specifically, the CONTRACTOR shall

- 1. Go to www.fppc.ca.gov
- 2. Download the Form 700: Statement of Economic Interests
- 3. Completely fill out the form
- 4. Submit the form to the Public Works Department with the signed contracts.

The CONTRACTOR shall be strictly liable to the DISTRICT for all damages, costs or expenses the DISTRICT may suffer by virtue of any violation of this Paragraph 21 by the CONTRACTOR.

22. MISCELLANEOUS PROVISIONS.

- A. Computation of Time Periods. If any date or time period provided for in this Agreement is or ends on a Saturday, Sunday or federal, state or legal holiday, then such date shall automatically be extended until 5:00 p.m. Pacific Time of the next day which is not a Saturday, Sunday or federal, state or legal holiday.
- B. Counterparts. This Agreement may be executed in multiple counterparts, each of which shall be deemed an original, but all of which, together, shall constitute but one and the same instrument.
- C. Captions. Any captions to, or headings of, the sections or subsections of this Agreement are solely for the convenience of the parties hereto, are not a part of this Agreement, and shall not be used for the interpretation or determination of the validity of this Agreement or any provision hereof.
- D. No Obligations to Third Parties. Except as otherwise expressly provided herein, the execution and delivery of this Agreement shall not be deemed to confer any rights upon, or obligate any of the parties hereto, to any person or entity other than the parties hereto.

- E. Exhibits and Schedules. The Exhibits and Schedules attached hereto are hereby incorporated herein by this reference for all purposes.
- F. Amendment to this Agreement. The terms of this Agreement may not be modified or amended except by an instrument in writing executed by each of the parties hereto.
- G. Waiver. The waiver or failure to enforce any provision of this Agreement shall not operate as a waiver of any future breach of any such provision or any other provision hereof.
- H. Applicable Law. This Agreement shall be governed by and construed in accordance with the laws of the State of California.
- I. Entire Agreement. This Agreement supersedes any prior agreements, negotiations and communications, oral or written, and contains the entire agreement between the parties as to the subject matter hereof. No subsequent agreement, representation, or promise made by either party hereto, or by or to an employee, officer, agent or representative of any party hereto shall be of any effect unless it is in writing and executed by the party to be bound thereby.
- J. Successors and Assigns. This Agreement shall be binding upon and shall inure to the benefit of the successors and assigns of the parties hereto.
- K. Construction. The parties acknowledge and agree that (i) each party is of equal bargaining strength, (ii) each party has actively participated in the drafting, preparation and negotiation of this Agreement, (iii) each such party has consulted with or has had the opportunity to consult with its own, independent counsel and such other professional advisors as such party has deemed appropriate, relative to any and all matters contemplated under this Agreement, (iv) each party and such party's counsel and advisors have reviewed this Agreement, (v) each party has agreed to enter into this Agreement following such review and the rendering of such advice, and (vi) any rule or construction to the effect that ambiguities are to be resolved against the drafting party shall not apply in the interpretation of this Agreement, or any portions hereof, or any amendments hereto.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement on the date and year first above written.

| <u>DIS</u> | TRICT OF LEMON GRO | (9 | Corp Part | DMAS poration – signatures of two corporate officers) nership – one signature) e proprietorship – one signature) |
|------------|------------------------------|---|--------------|---|
| Ву: | Lydia Romero | annouadamentus purpurum annouadamentus annouadamentus purpurum annouadamentus | Зу: | (Name) |
| | District Manager (Title) | AAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAA | | (Title) |
| | (Date) | | | (Date) |
| | | | | (Name) |
| | | | | (Title) |
| | | | | (Date) |
| | | APPROVED | | |
| Ву. | James Lough | E | Зу; | (Name) |
| | District Attorney (Title) | na makiri kitototototototore en makiri kitotototototore en makiri kitotototototore en makiri kitototototototo | | (Title) |
| | (Date) | erenningen er en | | (Date) |

Exhibit 'A'

Scope of Services



DETAILED SCOPE OF WORK

Psomas will employ the City of Lenton Grove's methodology used in prior fiscel years to promote continuity and efficiency. Psomas has provided these services to the City of Lemon Grove since 2009. Our proposed team is comprised of professonals who are knowledgeable regarding the City's processes and procedures; this experience allows us to perform the outlined tasks below with an adept level of skill and understanding. Psomas is prepared to hit the ground running with implementation of the project.

A. Task 1 - Prepare Annual Engineer's Reports

Psomas will perform all necessary steps to obtain approval of the Annual Engineer's Reports for the Districts.

- 1. Utilizing the Psomas GIS team and the district boundary map, we can depict the overall boundary that includes all of the parcels within the boundaries of each.
- 2. Psomas will review each district's budget and expenses, making findings and/or recommendations to be included in the Engineer's Report.
- 3. Psomas will prepare a draft Engineer's Report for the City's review, which complies in all respects with the provisions of the City's Municipal Code and the California Constitution Article XIIID, sections 4(a), (b) and (c). The report shall include:
 - a: An introduction and overview of each District
 - b. A table of contents
 - c. An affidavit stating that a Professional Engineer prepared the

 - report

 d. City Clerk Certification page

 e. A general description of plans and specifications for the
 improvements within the District, referencing the
 improvement details on file in the City's Public Works
 - Department.
 An estimate of the costs of the improvements for the fiscal year, Formatted as a table, this information will identify pertinent expenses and revenue used to determine the annual assessments for the District, including identification of direct maintenance costs and incidental expenses.

 A description of the boundaries and map of the District.

 A description of the neather of wantenant feeducies.

 - A description of the method of sacessment, including identification and discussion of benefit findings previously determined and approved by the District.
 - A property owner listing of each parcel and their proposed assessment for the fiscal year in which the Engineer's Report has been prepared, as indicated in the Assessment Roll.
- 4. Upon request, Psomas will meet with District staff up to two times.

PSOMAS

City of Lemon Grove | Santation and Eighting Codest Francial Concubing Between, Contract 2917-18

Task 2 - Attend District Board Meetings

The Psomas team will be available to City staff for questions, revisions and concerns, so staff has all of the information necessary to present district assessment information at any District Board meetings.

- 1. Psomas will submit the draft Engineer's Report to the City for review and will discuss any potential changes prior to the City submitting to the City Council.
- 2. Psomas will attend, if desired, the City Council meeting involving approval of the Engineer's Report and Public Hearing,

Task 3 - Place Annual Sewer and Lighting Fee on the County Yax Roll C

After confirmation of assessments by staff, Psomas will submit the assessments in the required format to the San Diego County Auditor/Controller's office for inclusion on the property tax bills by their deadline. We will make the necessary corrections, if required, after receipt of the Exception Report from the County Auditor's office.

- 1. Promas will coordinate the direct billing of non-taxable parcels pursuant to the County Taxability Code and subject to the assessments.
- 2. Psomas will provide the database of final levies for each district in an electronic format that is acceptable to the City,
- Upon final confirmation of charges accepted by the County, Psomas will prepare the certification letters for signature by District staff.

Task 4 - Customer Service and Support

Fromas recognizes the need to communicate and collaborate with staff and texpoyers to have a successful project. The Psomas' Special District Financing Team will be available to District staff to answer questions, provide assistance and work with taxpayers.

- 1. Psomas will respond to all District staff inquiries and City resident inquirles, as needed.
- 2. Psomas will provide a toll-free number to be printed on the property tax bills for texpayer inquiries, allowing each taxpayer to call Psomas directly.
- 3. Psomas will attend meetings with District staff, as needed, to discuss any issues that may arise. These meetings may be face-to-face, video conference or telephone conference calls.
- 4. Psomas will provide a bi-annual report displaying all inquiries handled by Psomas.
- 5. Psomas will provide City staff the tax roll in an electronic format that allows data retrieval based on the Assessor's percel number, owner name, and parcel street address.

Please note that in providing the aforementioned services, Psomas will not be a Municipal Advisor and as such, our services will not include advice or recommendations related to municipal financial products of the issuance of municipal securities, as defined by the Dodd-Frank Wall Street reform and Consumer Protection Act.

PSOMAS

Olly of Lemon Grove | Sentation and Lighting Obstrict Financial Consulting Services, Contract 2017-18

13

Cost Proposal Breakdown



Psomas strives to provide efficient and cost effective services. It has been our policy to submit all inclusive fees that are fair and equitable. The City of Lemon Grove will not receive change orders or experience hidden fees from Psomas. As such, we would like to propose the following compensation based upon a not-to-exceed amount per fiscal year for one Sanitation District and Lighting Assessment District L (assuming a three year contract with an escalation rate of 2% per annum).

SANITATION DISTRICT

| Α | Task 1 - Engineer's Report | 15 | \$ | 1.500.00 | |
|---|--|----|----|-----------|--|
| В | Task 2 - Meetings | 10 | \$ | 1,400.00 | |
| C | Task 3 - Submisslori | 72 | \$ | 10.460.00 | |
| b | Task 4 - Customer Service and Support | 15 | 蒜 | 1,500,00 | |

LIGHTING DISTRICT

| FIFTE | DESCRIPTION | но | JAS | PF | OPOSED FEE | |
|---------------------|--|----|-----|-----|------------|---|
| A | Tenk t - Engireeer's Report | | 10 | 5 | 1,075.00 | |
| B | Tasik 2 - Mexitings | | 10 | 5 | 1,150.00 | |
| Ċ | Task 3 - Submission | | 20 | -\$ | 2,820.00 | |
| Ι <mark>Ο</mark> Ι΄ | Task 4 - Customer Service and Support | | 0 | .8 | 770.00 | p |
| TOTAL | | | | 8 | 5,815.00 | |

PSOMAS

City of Legion Grove | Substitute and Eighting District Flourical Consulting Services, Contract C017-18

LEMON GROVE SANITATION DISTRICT AGENDA ITEM SUMMARY

| ltem No. | |
|-----------|------------------|
| Mtg. Date | February 7, 2017 |
| Dept. | Public Works |

Item Title: Wastewater Rate Case Study

Staff Contact: Mike James, Assistant City Manager / Public Works Director

Recommendation:

Staff recommends that the District Board:

- 1. Selects one of the four rate options presented,
- 2. Accepts the wastewater rate case study and reserve allocations (Attachment B), and
- 3. Directs staff to work with NBS Governmental Finance Group to notice and manage the proposition 218 noticing requirements.

Item Summary:

On November 15, 2017, the District Board (Board) received an update from staff regarding the wastewater rate case. At that time, staff presented a rate structure for the District Board's consideration. After discussing the item, the District Board directed staff to return at a later date with additional information regarding:

- 1. Prepare four alternatives for the District Board to consider,
- 2. Create a Pure Water Reserve Fund, and
- 3. Complete the proposition 218 process.

The staff report (**Attachment A**), technical memorandum (**Attachment B**) prepared by NBS Governmental Finance Group, and draft proposition 218 notice were all created in response to the District Boards request.

| Fiscal Impact: | | | |
|-------------------------------------|--|--|--|
| None. | | | |
| Environmental Review: | | | |
| ⊠ Not subject to review | □ Negative Declaration | | |
| Categorical Exemption, Section | ☐ Mitigated Negative Declaration | | |
| Public Information: | | | |
| | ☐ Notice to property owners within 300 ft. | | |
| Notice published in local newspaper | Neighborhood meeting | | |
| Attachments: | | | |
| A. Staff Report | C. City of San Diego FY 2017-2018 Co | | |
| B. Technical Memorandum | Memo | | |
| | D. Draft Proposition 218 Notice | | |

Attachment A

LEMON GROVE SANITATION DISTRICT STAFF REPORT

Item No. 2

Mtg. Date February 7, 2017

Item Title: Wastewater Rate Case Study

Staff Contact: Mike James, Assistant City Manager / Public Works Director

Background:

On November 15, 2017, the District Board (Board) received an update from staff regarding the wastewater rate case. Within that report staff summarized Pure Water cost estimates for all Metro Commission/JPA participating agencies (PA), a summary of existing and proposed reserve funds, and a draft proposition 218 notice. Each of those topics are summarized below with information that was presented in November 2016.

Pure Water Cost Estimate for All Metro Commission/JPA Participating Agencies (PA)

The table highlights the difference between what District staff was provided by the City of San Diego staff to budget and what was recently provided to the District, in September 2016.

| MAAAANIMIIN HAAAAAAAAAAAA WAAAAAAAAAAAAAAAAAAAAAAA | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | Total |
|--|---------------|----------------|----------------|----------------|-----------------|
| Budgeted | \$70,000,000 | \$75,000,000 | \$77,300,000 | \$80,000,000 | \$302,300,000 |
| New Estimate | \$77,980,977 | \$86,957,811 | \$127,936,608 | \$112,980,490 | \$405,855,886 |
| Difference | (\$7,980,977) | (\$11,957,811) | (\$50,636,608) | (\$32,980,490) | (\$103,555,886) |
| Lemon Grove's Share | (\$287,315) | (\$430,481) | (\$1,822,918) | (\$1,187,298) | (\$3,728,012) |

These unanticipated costs shown above are the portion allocated to the participating agencies in Metro Wastewater Commission/Joint Powers Authority. The District makes up approximately 3.6% of the participating agencies portion of 33.5%. While these costs provided in September 2016 were for preliminary planning purposes only, in October 2016, the City of San Diego's City Council approved two engineering design contracts that support an accelerated Pure Water schedule that will advance expenditures into the next four years. These unanticipated costs equal \$3,728,012.

A critical expenditure that still remains outstanding from the current rate study is the requirement that secondary treatment construction costs may still be required in the future, even if the modified permit is approved for the next five year period. While those costs will fall outside of the next four year rate study, the total impact to the District may be significant. The last cost estimate provided by the City of San Diego for secondary treatment totaled approximately \$3.6 billion. The PA's portion equals 33.5% (or \$1.2 billion) of which the District would be responsible for funding 1.2% (or \$43.4 million).

Staff will continue to work with the other participating agencies to reduce the costs for future secondary treatment by searching for alternate ways to integrate the Pure Water Program into the existing wastewater infrastructure. But if the District and PA's are unsuccessful, and the City of San Diego continues to act unilaterally. As a recent example the District received a letter (**Attachment C**) from the City of San Diego informing it that the costs for FY 17-18 will at least increase from \$65 million to \$70 million due to the Pure Water program.

Attachment A

Summary of Reserve Funds:

There are five reserve funds that were presented. Each continues to be a recommendation by NBS Governmental Finance Group (NBS) and supported by District staff. A summary description of each fund is listed below.

- 1. Capital Project Reserve Fund (**New Fund**) Establish a new reserve fund that provides a starting point for addressing long-term capital system replacement needs.
 - a. Pure Water Reserve Fund (New Fund) While listed separately, this fund may be considered a part of the Capital Project Reserve Fund because the Pure Water Project is a capital project. This fund sets aside the increased costs that the District is anticipated to realize just for the Pure Water Project moving forward.
- Connection Fee Fund (New Fund) Establish a separate fund to maintain connection fee revenue pursuant to California Government Code §66013(6)(C). As a reminder, the connection fee analysis is currently being performed by NBS and will be presented later this fiscal year. Those fees will be deposited into this separate fund to help fund the costs for capital projects moving forward.
- 3. Operation and Maintenance Reserve Fund (Existing Fund) Intended to hold a cash reserve for district operations. This reserve fund is intended to support any short term fluctuation in revenues or unforeseen expenditures.
- 4. Rate Stabilization Reserve Fund (Existing Fund) This fund sets aside one year's worth of Metro costs. It has been a part of the District's practice to set aside these funds each year.

Proposition 218 Notice:

NBS created a draft proposition 218 notice (**Attachment D**) that will be used to notify all district users of the public hearings tentatively scheduled for April 18, 2017 and May 2, 2017. The public hearing notice will be updated based on the option selected by the District Board to implement and mailed to each District user by NBS.

Discussion:

After receiving the report and presentation on November 15th, the District Board directed staff to return with additional information incorporated into the final wastewater study regarding the following items:

- 1. Compare an escalating fee versus a flat fee.
- 2. Compare the difference between a 40% and 55% operational reserves in each escalating and flat fee option.
- 3. Add a reserve fund specifically for the anticipated expenditures related to the City of San Diego's Pure Water program.
- 4. Insure that all financial safety measures were in place before any of the district reserves were used to offset the amount of any rate increase that the District users may realize.

In January 2017, District staff received the final report (**Attachment B**) from NBS Government Finance Group (NBS). All work items that the District Board requested from staff were incorporated into the report to include: four alternative rate options that compared an escalating fee versus a flat fee (Alt. #1 – Page 16, Alt. #2 – Page 28, Alt. #3 – Page 40, and Alt. #4 – Page 52), the difference between a 40% and 55% operational reserve amount (page 5), adding a

Pure Water Program reserve fund, and confirm that all necessary reserve funds were created or updated to protect the District's finances as best as possible.

District staff closely worked with NBS staff to prepare a final report that included the items that the Board requested. Staff felt it important to highlight key pieces of information that is contained in the report in the section below:

- With the additional reserve funds created, the 55% operational reserve target is not recommended at this time.
- By establishing a Pure Water Reserve of \$3.7 million, the study concluded that \$5.5 million is available to be released in order to stabilize the rates for the next five year period.
- Staff does not recommend moving forward with an escalating rate increase because of the large difference between beginning and ending rates. So, while the beginning rates are lower than the recommended flat fee increase the ending rates are much larger.
- Due to the uncertainty of the future phases of the Pure Water program staff recommends starting a flat and consistent fee increase will be more sustainable by the rate payers.

Timeline Moving Forward

If the Board accepts the study as presented, staff recommends that the Board authorize staff to follow the timeline, shown below, to comply with Proposition 218 requirements. In order to adopt the recommended rate structure the Board must first hold two public hearings that are noticed at least 45 days prior to the public hearing (**Attachment D**). Following the hearings, the Board may proceed to adopt the recommended rates for implementation with the FY 2017-18 tax rolls.

| • | November 15, 2016 | Board Meeting – Wastewater rate study presentation |
|---|-------------------|---|
| • | March 4, 2017 | No later than date to provide notices to all District members |
| • | April 18, 2017 | Board Meeting – Public hearing to introduce ordinance |
| • | April – May 2017 | Board Meeting – Receive the connection fee analysis study |
| • | May 2, 2017 | Board Meeting – Second reading and adoption of ordinance |
| • | July 1, 2017 | No sooner than July 1st the new rates will take effect |

As in years past, staff will continuously monitor the cost assumptions provided by the City of San Diego in addition to District expenditures. Should any assumption or District expenditures significantly increase or decrease, staff will return to the Board to re-evaluate the recommended rate structure.

Conclusion:

Staff recommends that the District Board:

- 1. Selects one of the four rate options presented,
- 2. Accepts the wastewater rate case study and reserve allocations (Attachment B), and
- 3. Directs staff to work with NBS to notice and manage the proposition 218 noticing requirements



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TECHNICAL MEMORANDUM

TO: MIKE JAMES, ASSISTANT CITY MANAGER / PUBLIC WORKS DIRECTOR

CITY OF LEMON GROVE

FROM: KIM BOEHLER, ASSOCIATE DIRECTOR

GREG HENRY, CONSULTANT

SUBJECT: SUMMARY OF SEWER RATE STUDY RESULTS FOR SANITATION DISTRICT

DATE: JANUARY 30, 2017

PURPOSE

Lemon Grove Sanitation District (District) retained NBS in December 2015 to conduct a sewer rate study for several reasons, including meeting revenue requirements, providing adequate funding for capital improvements and maintaining appropriate reserves.

In the memorandum dated November 10, 2016, NBS recommended four successive annual increases of 3 percent beginning July 1, 2017. Following the presentation of that recommendation to the Board of Directors (Board), NBS was asked to update the results of the study to include a new reserve fund related to the San Diego Metro Pure Water Project¹. Further, NBS was asked to develop the following rate alternatives (summarized in **Figure 1**):

- Alternative #1 Operations & Maintenance reserve target set to 40 percent of annual operating
 costs, and equal annual percent increases.
- Alternative #2 Operations & Maintenance reserve target set to 55 percent of annual operating costs, and equal annual percent increases.
- Atternative #3 Operations & Maintenance reserve target set to 40 percent of annual operating
 costs, and increasing annual percent increases
- Alternative #4 Operations & Maintenance reserve target set to 55 percent of annual operating
 costs, and increasing annual percent increases

¹ The details of this reserve are discussed in the section titled "District Revenue Requirements"



Figure 1. Summary of Rate Alternatives

| Description of | Reserve Target for Operations & Maintenance | | | | | | | | | |
|-------------------------------------|---|-----------------------|--|--|--|--|--|--|--|--|
| Rate Alternatives | 40 Percent Annual O&M | 55 Percent Annual O&M | | | | | | | | |
| Equal Annual Percent Increases | Alternative #1 | Alternative #2 | | | | | | | | |
| Increasing Annual Percent Increases | Alternative #3 | Alternative #4 | | | | | | | | |

All rate alternatives presented in this study generate sufficient revenue to meet projected funding requirements; including funding approximately \$10 million² in capital rehabilitation and improvement projects during FY 2016/17 through FY 2021/22. The primary reason the proposed rate increases are needed, is the increasing cost of treatment by San Diego Metropolitan Sewerage System (Metro). These increases are primarily a result of constructing the Pure Water San Diego water reuse project.

KEY STUDY ASSUMPTIONS

Inflation and Growth Projections: To develop a 10-year financial plan for the District, the following inflation and customer growth assumptions were used in the analysis (and have not changed since the November memo):

- According to City projections, customer growth per year from FY 2017/18 through FY 2020/21 is approximately: 0 27 percent, 0.27 percent, 3 17 percent, and 0 percent, respectively.
- General costs are inflated at 3 percent annually
- Labor costs and retirement benefit costs are inflated at 3 percent annually.
- Health benefits costs are inflated at 4 percent annually
- Natural gas costs are inflated by 4 percent annually.
- Electricity costs are inflated by 4.4 percent annually
- Metro costs are expected to vary greatly through FY 2021/22 as the Pure Water Program is constructed. Lemon Grove Sanitation District is responsible for approximately 3.6 percent of the participating agencies Pure Water Program costs. Annual changes are as follows and are based upon the high range projected annual cost for the District, as provided by Metro at the October 6th meeting of the Metro Wastewater JPA³:
 - ✓ \$2,776,455 in FY 2016/17
 - ✓ \$2,968,482 in FY 2017/18
 - √ \$3,327,176 in FY 2018/19
 - √ \$4.993.534 in FY 2019/20
 - ✓ \$4,473,368 in FY 2020/21
 - ✓ \$3,217,449 in FY 2021/22
 - ✓ Annual costs are assumed to increase at 3 percent annual inflation thereafter
- Sewage Transportation costs are inflated at 1 6 percent annually

The following sections provide an overview of the financial forecast

³ See Appendix B for the detail of how the costs were allocated to each participating agency.



² The annual planned capital improvement costs are listed in **Figure 3** and includes projected annual construction cost inflation.

DISTRICT REVENUE REQUIREMENTS

It is important for municipal utilities to maintain reasonable reserves in order to handle minor emergencies, fund working capital, maintain a good credit rating, and generally follow sound financial management practices. Rate increases are governed by the need to meet operating and capital costs, and maintain sufficient reserve funds. The current condition of the District, with regard to these objectives, is as follows:

Meeting Net Revenue Requirements: The Sanitation District currently collects sufficient revenue to
fund all operating expenses. However, due to the expected changes to Metro's treatment costs, current
revenue will soon be insufficient to cover operating costs. Because these costs are expected to spike
and then return to a lower (but still higher than current) level, reserves should be used to bridge the
District through peak expenditure years. Rate increases are needed to reach the new "normal" Metro
treatment costs.

Additionally, the District is expected to draw on reserves to fund capital projects over the next four years. Once reserves have settled at minimum target levels, incoming rate revenue will be required to fund capital projects.

- Building and Maintaining Reserve Funds: The District should maintain sufficient reserves for the
 utility NBS recommends that the District consider increasing its minimum reserve fund targets to the
 metrics described below.
 - Operating Reserve should equal approximately 50 percent of annual operating costs. Based on input provided by the District, this reserve is set to either 40 percent or 55 percent of annual operating costs depending on the rate alternative. An Operating Reserve is intended to promote financial viability in the event of any short-term fluctuation in revenues and/or expenditures, such as those caused by the natural inflow and outflow of cash during billing cycles, and particularly in periods of economic distress—changes or trends in age of receivables

The Government Finance Officers Association (GFOA) recommends that an enterprise fund begin with an operating reserve target of 25 percent and adjust based upon "the particular characteristics" of that fund. The following are the primary characteristics of the District that lead to NBS' recommendation of a higher operating reserve:

- Cash cycles The District experiences high peaks and valleys in its cash position throughout the year due to semi-annual revenue collection.
- Control over expenses The District has limited control⁵, of Metro's costs, which are 40 to 65 percent of the District's total expenditures.
- Rate Stabilization Reserve is currently maintained and equal to 1 year of Metro costs, per existing District practice. NBS recommends that the District maintain this reserve as a hedge against unexpected future increases in Metro's costs
- Establishing a Pure Water Reserve The Pure Water San Diego Program is a massive public works project, which introduces an additional risk of cost overruns. District staff has set a target of \$3.7 million, which is approximately the average annual Metro capacity and treatment costs for 2016/17 through 2021/22, for a Pure Water Reserve that is intended to be used to offset unplanned cost increases for this project. The Pure Water San Diego Program is intended to provide secondary equivalency for treatment of wastewater in the metro system. If another

⁵ Through the Metro Wastewater Joint Powers Authority (JPA).



⁴ Determining the Appropriate Levels of Working Capital in Enterprise Funds, http://www.gfoa.org/determining-appropriate-levels-working-capital-enterprise-funds.

program replaces the pure water San Diego program to provide secondary treatment or secondary equivalency then this reserve will be renamed to the replacement program

- ✓ Establishing a Capital Reserve Fund which should typically be equal to a minimum of 3 percent of net depreciable capital assets, which equates to a 33-year replacement cycle for capital asset (approximately \$1.36 million in FY 2017/18). This target serves simply as a starting point for addressing long-term capital system replacement needs. The total value of net depreciable capital assets used to establish this reserve target includes the 1.31 percent of Metro's net depreciable capital assets, which is the District's expected share of Metro's FY 2016/17 Capital Improvement Costs. It should be noted that the District's annual share of capital costs varies year over year based upon their relative percentage of effluent flow and strength.
- Establishing a Connection Fee Reserve Fund: NBS recommends that the District create a separate fund to maintain connection fee revenue pursuant to California Government Code §66013(6)(c), which states:

A local agency receiving payment of a charge as specified in paragraph (3) of subdivision (b) [the connection fee] shall deposit it in a separate capital facilities fund with other charges received, and account for the charges in a manner to avoid any commingling with other moneys of the local agency, except for investments, and shall expend those charges solely for the purposes for which the charges were collected. Any interest income earned from the investment of moneys in the capital facilities fund shall be deposited in that fund.

The use of reserves from this Fund are restricted by California code and are limited to capital projects related to expansion and rehabilitation. At the start of FY 2016/17, there was \$17,000 set aside as unspent connection fees. The District should deposit this and any other funds received from new connections into a connection fee reserve.

Figure 2 summarizes the sources and uses of funds through FY 2021/22 before any rate increases. It is important to note that it excludes expected interest earnings (though such earnings are expected to be minor with an average of \$30,500 annually). This revenue is not shown as it varies depending on the rate alternative. Of primary concern to the District is the projected spike in Metro treatment costs in FY 2019/20 and 2020/21.

⁸ The technical appendices provide the detail for each rate alternative.



⁶ Capital Project costs are allocated to participating agencies based upon each agency's percentage of total flow, suspended solids and chemical oxygen demand, which are metrics on the cost needed to treat effluent. These costs are allocated by 55 8% based on flow, 22% based on suspended solids and 22.2% based on chemical oxygen demand. Based upon Metro's FY 2017 – FY 2026 Capital Projects Memo (file:17-26ciplist_Tables ABCD_FY2017_est.pdf), the District represented 1.42% of flow, 1.15% of suspended solids & 1.19% of chemical oxygen demand. Thus, the District projected to be allocated 1.31% of Capital Costs. (55.8% * 1.42%) + (22% * 1.15%) + (22.2% * 1.19%) = 1.31%.

NBS is in the process of developing new connection fees for the District; the analysis will be presented in a later memorandum

Figure 2. Summary of Sources and Uses of Funds

| | Blatget | | | Projected | and the second | |
|---|--------------|---------------|---------------|---------------|----------------|---------------|
| Summary Sources & Uses of Funds | 20117 | 2018 | 2010 | 880 | 70121 | 2022 |
| Sources of Sewer Funds | | | | | | |
| Rate Revenue Under Prevailing Rates | \$ 5,903,000 | \$ 5,919,053 | \$ 5,935,106 | \$ 6,123,159 | \$ 6,123,159 | \$ 6,123,159 |
| Other Operating Revenue | 3,000 | 3,008 | 3,016 | 3,112 | 3,112 | 3,112 |
| Total Sources of Funds | \$ 5,906,000 | \$ 5,922,061 | \$ 5,938,123 | \$ 6,126,270 | \$ 6,126,270 | \$ 6,126,270 |
| Uses of Sewer Funds | | | | | | |
| Metro Annual Capacity & Treatment | \$ 2,776,455 | \$ 2,968,482 | \$ 3,327,176 | \$ 4,993,534 | \$ 4,473,368 | \$ 3,217,449 |
| Other Operating Expenses | 2,455,635 | 2,529,886 | 2,606,411 | 2,685,279 | 2,766,563 | 2,850,338 |
| Cash-Funded Capital Expenses | 1,545,000 | 1,591,350 | 1,639,091 | 1,688,263 | 1,738,911 | 1,791,078 |
| Total Use of Funds | \$ 6,777,090 | \$ 7,089,718 | \$ 7,572,678 | \$ 9,367,076 | \$ 8,978,842 | \$ 7,858,865 |
| Surplus (Outicioncy) before Rate increase | \$ (874,090) | \$(1,167,657) | \$(1,634,555) | \$(3,240,606) | \$(2,852,572) | \$(1,732,595) |

Figure 3 summarizes District's Capital Improvement Program through FY 2021/22. It is expected that regardless of the rate alternative adopted, the District will fund the planned capital expenditures with funds held in reserves and incoming rate revenue. These cost projections include an annual inflation factor of 3 percent.

Figure 3. Capital Expenditure Summary

| | Edelgeb | | | Projestad | | | | | |
|--|--------------|--------------|--------------|-------------|--------------|--------------|--|--|--|
| Planning Capital Suparastunas | 3047 | 2018 | 2(0.19) | 2020 | 2621 | 2007 | | | |
| Sewer Main Maintenance Project (Construction) | 257,500 | 265,225 | 273,182 | 281,377 | 289,819 | 298,513 | | | |
| Sewer Main Rehabilitation (Design) | 103,000 | 106,090 | 109,273 | 112,551 | 115,927 | 119,405 | | | |
| Sewer Main Rehabilitation Project (Construction) | 1,030,000 | 1,060,900 | 1,092,727 | 1,125,509 | 1,159,274 | 1,194,052 | | | |
| Contingent Costs | 154,500 | 159,135 | 163,909 | 166,626 | 173,691 | 89,554 | | | |
| Sewer Rate Study | | | | | | 89,554 | | | |
| Total: Planned Capital Expenditures | \$ 1,545,000 | \$ 1,591,350 | \$ 1,639,091 | 5 1,628,263 | \$ 1,738,911 | \$ 1,791,078 | | | |

Given the costs shown in Figure 2 and Figure 3, and the constraints of the alternatives themselves (shown in Figure 1), **Figure 4** shows the rate increases needed so that, for each alternative, projected year-end reserves in FY 2021/22 match the reserve target.

Figure 4. Rate Increase Alternatives

| | Alternatives | ΕΥ 2916/17 | F1 2017/18 | FY 2018/19 | 70 ft@/20 | F1 2020/21 | FM 2924122 |
|---|---|---------------|---------------|---------------|-----------|---------------|---------------|
| 1 | Flat Rate Increases 40% Operating Reserve | 0.00% | 5.75% | 5.75% | 5,75% | 5.75% | 5.75% |
| 2 | Flat Rate Increases 55% Operating Reserve | 0.00% | 6.50% | 6.50% | 6.50% | 6.50% | 6 50% |
| 3 | Increased Rate Increases 40% Operating Reserve | 0.00% | 3.00% | 5.00% | 7.00% | 9.00% | 10.00% |
| 4 | Increased Rate Increases 55% Operating Reserve | 0.00% | 4 00% | 6 00% | 8 00% | 9.00% | 10.00% |

Figure 5 shows the cumulative impact of the rate increase alternatives. This chart shows that although the rate increases in Alternatives 3 and 4 are less at the beginning, in the out years, the rates will be higher. The impact of the different operating reserve targets can be seen by comparing Alternative 1 to Alternative 2, and Alternative 3 to Alternative 4. In the final year, FY 2021/22, the difference between the rates is roughly 4.5%.



Figure 5. Cumulative Rate Increases for Each Alternative

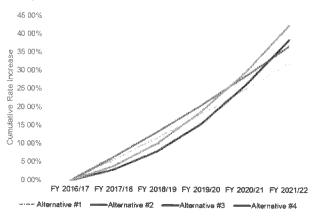


Figure 6 and **Figure 7** show the five-year projection of reserve fund balances compared to the total reserve target for the District. These figures demonstrate that for all four alternatives, existing reserve funds will be spent down on capital improvement projects before climbing slightly in FY 2021/22 to meet the reserve target.

Figure 6. Five-Year Reserve Fund Projection – Alternatives 1 and 3 40% Operating Reserve Target

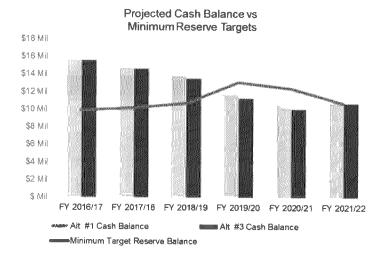




Figure 7. Five-Year Reserve Fund Projection – Alternatives 2 and 4 55% Operating Reserve Target

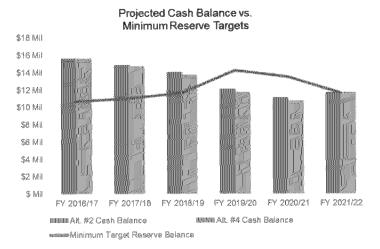


Figure 8 provides of a comparison of current and proposed rates per EDU, as the recommended rate increases are applied to the existing rate structure.

Figure 8. Proposed Annual Sewer Use Charge per EDU

| Annual Sewer | Current | | Propo | sed Sewer | Rales | |
|---------------------|----------|------------|------------|------------|------------|------------|
| Use Charges | Rates | FY 2017/18 | FY 2018 19 | FY 2019,20 | FY 2020/21 | FY 2021/22 |
| Rate Per EDU Alt #1 | \$553.17 | \$584.98 | \$618.61 | \$654.18 | \$691.80 | \$731.58 |
| Rate Per EDU Alt #2 | \$553.17 | \$589.13 | \$627.42 | \$668.20 | \$711.63 | \$757.89 |
| Rate Per EDU Alt #3 | \$553.17 | \$569.77 | \$598.25 | \$640.13 | \$697.74 | \$767.52 |
| Rate Per EDU Alt #4 | \$553.17 | \$575.30 | \$609.81 | \$658.60 | \$717.87 | \$789.66 |



CONSULTANT RECOMMENDATION

NBS recommends Lemon Grove Sanitation District take the following actions:

- Accept this Study Report and Select a Rate Alternative: NBS recommends the Board of Directors adopt the recommendations made in this study, and select one of the four rate alternatives presented. Following selection of a rate alternative, the District should proceed with the next steps to implement the proposed rates. This will provide documentation of the rate study analyses and the basis for analyzing potential changes to future rates.
- Implement Proposed Rates: The financial plan presented in this technical memorandum
 demonstrates that the District will need to begin increasing rates in the next fiscal year to meet its
 annual revenue requirements and maintain healthy reserves, Assuming the District completes a
 successful Proposition 218 process, NBS recommends that the Board of Directors approve the
 annual rate adjustments presented in this technical memorandum, as shown in Figure 8 (for the
 alternative selected)
- Adopt Reserve Fund Targets: NBS recommends the Board of Directors adopt the recommended
 reserve fund targets described in this memorandum for the Sanitation District. The District should
 periodically evaluate reserve fund levels and attempt to maintain the reserve levels recommended
 for the Operating, Capital Rehabilitation and Replacement, San Diego Metro Pure Project, and
 Rate Stabilization Reserves
- Evaluate EDU Assignments and Charges: NBS recommends that the District review the existing EDU assignments for each parcel and the rate structure as part of a future rate analysis

Note: The attached Technical Appendices provide more detailed information on the analysis of the revenue requirements that have been summarized in this report.

NBS' PRINCIPAL ASSUMPTIONS AND CONSIDERATIONS

In preparing this memorandum and the opinions and recommendations included herein, NBS has relied on a number of principal assumptions and considerations with regard to financial matters that may occur in the future. This information and assumptions, including Lemon Grove Sanitation District's budgets, capital improvement costs, and information from District staff were provided by sources we believe to be reliable, although NBS has not independently verified this data

While we believe NBS' use of such information and assumptions is reasonable for the purpose of this report and its recommendations, some assumptions will invariably not materialize as stated herein and may vary significantly due to unanticipated events and circumstances. Therefore, the actual results are expected to vary from those projected to the extent that actual future conditions differ from those assumed by us or provided to us by others.



TECHNICAL APPENDICES



APPENDIX A

This appendix includes the detailed financial plan for each of the four rate alternatives presented in this study.

Alternative #1 - Operations & Maintenance reserve target set to 40 percent of annual operating & equal annual percent increases.



CITY OF LEMON GROVE SILWER RATE UTUDY Financial Plan and Reserve Projections

TABLE 1

| hate realisin decombrones armasant | | 20 (40) | | 1.87.00(808) | The applicant | 0.4 (0.44) 0.53 | | Mary Mary | e di | The Research |
|--|-------------------------|---------------------------|-----------------|-----------------------------------|-----------------------------|------------------|--------------|--------------|--------------|----------------|
| unces of Sewer Funds | | | | | | | | | | |
| Rale Revenue Under Current Rates (1-2) | \$ 6,903,000 | \$ 5,919,053 | | | \$ 6,123,169 | | | | | \$ 6,238,67 |
| Other Operating Revenue | 3,000 | 3,008 | 3,016 | 3,112 | 3,112 | 3,112 | 3,112 | 3,112 | 3,145 | 3,17 |
| interest Earnings (in Operating Reserve) (3) | 21,800 | 28,965 | 16,493 | 23,730 | 36,400 | 43,440 | 42,473 | 50,000 | 51,520 | 53,00 |
| Torol Bearces of Plands | 3 5,027,300 | \$ 5,951,028 | 3 5,954,615 | \$ 6,150,000 | \$ 8,164,670 | \$ 6,189,710 | \$ 6,169,743 | 3 6,176,270 | \$ 0,242,036 | \$ 6,283,1 |
| ses of Sewer Punds | | 1 | | 1 | ľ | | | l | | |
| Operating Expenses (4): | | | | l | | Ĭ | | l | Ĭ. | l |
| Salaries | \$ 795,000 | | | | | | | | | \$ 1,037,2 |
| Benefits | 248,895 | 255,651 | 264,723 | 274,124 | 283, 885 | 293,959 | 304,419 | 315,259 | 326,492 | 338,1 |
| Other Operating Expenses | 3 325,195 | 3,632,919 | 3,907,770 | | 6,087,721 | 3,849,432 | 3,964,106 | 4,082,213 | 4,203,854 | 4,328,1 |
| Translans | 965,000 | 890,950 | 917,879 | 945,209 | 973,566 | 1,002,772 | 1,032,856 | 1,083,641 | 1,095,756 | 1,129,6 |
| Subjects: Operating Expenses | \$ 5,232,000 | \$ 5,499,388 | \$ 5,033,587 | \$ 7,678,813 | \$ 7,230,631 | \$ 6,087,787 | \$ 6,250,653 | \$ 6,439,062 | \$ 0,833,184 | \$ 0,833,1 |
| Other Expenditures: | | | | | | l | | 1 | l | |
| Prepayment PERS | S - | \$ - | \$ - | \$. | \$. | \$ " | 5 - | \$ - | \$ - | \$ |
| Existing Debt Service | | | | | | | ^ | | | |
| Future Debt Service | | 1 - | | | 4 | | | | | |
| Rate-Funded Cophal Expenses | | | | | 289,647 | 1,791,079 | 1.828,774 | 1,596,585 | 1,723,437 | 1,849,1 |
| Subtotal: Other Expenditures | 8 - | \$. | \$. | s · | \$ 286,647 | \$ 1,791,078 | S 1,828,774 | | | \$ 1,840,1 |
| Total Dues of General Purula | \$ 5,232,080 | | | | 3 7,528,578 | | \$ 7,879,426 | | | 3 8,682,3 |
| ofer: Resembles from Rate Incomes | | 340 349 | 702,190 | 1,118,143 | 1,534,518 | 1,974,894 | 2.055.814 | 2,137.804 | 2 326 969 | 28030 |
| American Sergaters (Conferin | \$ 655,710 | | E 723,188 | | 6 170,690 | \$ 285,000 | \$ 345,131 | 0 273,347 | \$ 212,383 | 9 213,8 |
| Not Revenue Frent The Secretary Section Field Processes | \$ \$ \$900 DOS | | A KIANU | | | | 1 | | | III salestetti |
| Total NAME Revenue After Pale Increases | 000,000,0 2 | \$ 0,750,009 | \$ 6,637,797 | \$ 7,261,301 | \$ 7,637,876 | \$ 8,007,990 | 5 9,178,073 | 9 8,290,767 | 1 2,514,340 | £ 8,139,9 |
| Projected Lanual Car Paraman (paramas | 2 1000 | | | | | | 1.40% | | | |
| Contractor of Programs Contract American Fernancian Forms and Indian | 7.009 | 9.29% | [1:5:34] | | 251860 | 32,2966 | 73 6% | 3.0 2.0% | 57 1979% | .01.2 |
| Jacks on ecopy fethal Parts recrusive | /2.3c | dr.ct. | 6/8 | Mod | 10 °E | 97.6 | 42-46. | 83. | \$1.9 | |
| Kapadiajan ku (19. jp) shiri kun simerine Cranco e kariper bandan banar | | | Care One of the | and of the same of the population | Right State Confidential Au | PLT 3.3 131 WILL | | | | |
| Customer growth rates for each year per City of Lemon Grove esteral es | t, and are shown in F | able 7 of Exhibit | ACTION TORONTO | | | | | | | |
| interest earnings are per the City's Summary Budget in FY 2016/17, and Expenses for FY 3016/17 are from the District's Budget & updated we st | co-covered to tale tall | RALACIBA DE ORCI POR SECT | form is NAME.2 | | | | | | | |

Financial Plan Page 1 of 74

Prepared By NB5

CITY OF LEMON GROVE SEWER RATE STUDY Financial Plan and Reserve Projections

Floancist Plan & Reserve Summary Attenuates Number 1

| TABLE 2 | | | | | | | | | | |
|--|---|--|--|---|--|--|---|--|--|--|
| MERRING STREET STREETS | | Zeenwirenne | ini da ini d | Weight Books Med | IASM (1920) (1938) (1934) | W989983WW.coccocc | i. | | | |
| SUPPLIES OF DASH ACTIVITY | \$400 best | K1324 (200) | | | | A Control of | | | | 0.0070045573200 |
| Cantillians And Arterial Assertation | TO STREET, STATE | Content (Mari | 07710018103 | Handadae ay | I was and a series | | Transition. | 00a Wind 00 | and the property would | The second second |
| Total Beginning Cash | \$ 10,507,541 | CONTRACTOR AND | And the second second | Parameter and | | and a second | 100000000000000000000000000000000000000 | | Adding to 1 | Mark to |
| Openions Principle Policia | 2 1000000000000000000000000000000000000 | emanumum. | · | *************************************** | | | | | | |
| Bagaining Résaire Balance : 1 : | 1 (1 (25.07) | \$ 5,755,000 | \$ 2,150,000 | (Andrews constant) | The same of | and the second | U.S. Barrier | lease seems | | 1 |
| Plans, Mail Carado Figure (Affens Waster Insurantement) | 095.710 | 799,900 | 723, (88 | \$ 2,372,000 (4)40,670 | | \$ 2,864,005 290,680 | \$ 2,627,000 | \$ 2,500,000 | 1 1576,000 | \$ 2,053,000 |
| Hat: Transfer From / (Fo) Rate Stabilization Renerve | (468.956) | | | 1,109 670 | | | | 279,247 | 212,363 | 233,804 |
| Lores: Treatedge Out to Phone Without Resource | (3, 700,000) | | Comment and the | 1,100,010 | Cardining | 2003/11/2/10 | (((((((((((((((((((| (1990, dr.1 V) | (102,463) | r#85.674 |
| Lass. Theresher Cost to Copyright Raphies arresent Hammon | (1,962,477) | | (1207, 4941) | | Į. | (101.367 | (175.600) | 7 PG 2 m281 | (0.2.5952) | |
| Lauray Operating Patience Balance | E 0.092.000 | E 2 199 3036 | 2 277.00 | 1 8 10.029 886 | 6 8 8 M 4 15 W | 1 2 407 608 | and store | 8 2 STH 200 | (32,39); 3 7 8 7 8 8 8 | 28.300 |
| Tanget Emiling Balanca (40% of Calif. (2) | 2 2 2 2 3 1 2 2 2 | \$ 2,196,000 | 3 2 373 (200 | | 5 2.666,000 | 6 2 427 000 | | 0 3.578.003 | J 2,631,000 | 5 2 711 000 |
| Capital Empires Natur | d'annantant | THE PERSON NAMED IN | DESCRIPTION | TOWN OF THE PARTY | TOTAL CONTROL OF THE PARTY OF T | DISCUSSION NAMED IN COLUMN | 120000000000000000000000000000000000000 | 2,370,000 | 4 2,000,000 | 2 6,733,000 E00000000000000000000000000000000 |
| Registing Reserve Balance at: | 1.054.319 | 2 3 371 700 | 3 3,073,425 | \$ 4,525,027 | 7 7,698 Sta | \$ 1.388.300 | 1 450.047 | \$ 1.582,307 | 5 1.510.528 | |
| Phin: Count Principals | | | | * * * * * * * * * * * * * * * * * * * | 4 7,070,000 | 4 1,000,000 | E 1 -6800 CHEY | in respections | 3 1/010/0986 | \$ 1,450,082 |
| Plus Traincher of Operating Rangerow Supplyings | 1.962.477 | 4,154,078 | 190,494 | | 1 | 101,347 | 175,007 | 102 028 | \$3,982 | 26.336 |
| Long One of Honories for Cognital Property | c1.545.000 | (9.591.550) | 43,830,0003 | (1.698.283) | 48-460-2640 | 100,000 | (92.947) | | (92.83%) | 29, 338 |
| Zintally Course Assessed Battery | 3 4.77 s. Tital | 4 4 22 1 413 | 1 4 52 6 80 7 | N 2.930.550 | THE LABOR DAY | a compara | tur a bearing | E / 200 000 | 10 459 689 | 21.592 F CAN 700 |
| Facult Contine Relieva (FB, net ament 14) | 1 1,530,935 | 1 1,384,300 | 1 1,1271, 700 | 1 7.37% 800 | 1 1 100 100 | 1 1.303.002 | 1 (408,700 | 2 1415403 | 1 7 436 536 | 1 1.637.500 |
| A Control of the Cont | | V/ | | I Company | | Contract to the contract of th | THE RESERVE | | The state of the s | SISSESSED FOR STATE |
| Beginning Rassow Estence | \$ 2.345,636 | \$ 2,770,455 | | \$ 3,527,170 | \$ 3,217,500 | \$ 2,054,115 | S 3.217.449 | 5 3.213.972 | 3 3 4 1 3 3 9 2 | 8 3,618,733 |
| Mat. Transfer From / (Tr) Operating Barasses | 405,858 | 192,022 | 553,694 | (1,196,670) | 340,610 | 653.333 | 98,529 | 201.419 | 102.402 | 105 424 |
| Executing Relate Standard menter Hoperand Standards Supply Contract Standards (1) your known Contract | 0.000 | 1 2,000,003 | 3 4.321,17K | A APP TON | 3 3,464,116 | 1 1,217,449 | 7 J. 1 (1 X X 12) | t Kankiasi | 2 LS/5 PAS | 1 Lagr 240 |
| | \$ 7778,455 | 1 1242 417 | 2 Z.327,170 | 京 从京东东西沿往 | \$ 4,472,358 | 2 3,217,449 | E 3,313,072 | B 发动的无物类 | · 工作115-79-2 | 8 X.07 L.180 |
| Bargening Regarde Datence () | | | | Market Market | 000000 | Samuel of Samuel | A CONTRACTOR | /444/ | | C |
| Place Districted Prints Committing Managers | 5,700,000 | \$ 14,7100,0000F | 2 31540070000 | 8 37.500 000 | 5 3,700,000 | \$ 5,7000,0000 | \$ 10,7000,0000 | \$ 3,700,000 | \$ 2,700,000 | T 1,700,000 |
| Estatig ford Masor Renorth Balmonk | 3 700 000 | The second second | 400000000000000000000000000000000000000 | I NOW YOUR | - was a series | PROVINCE TO VENUE OF THE | | CANCEL STATE OF THE PARTY OF TH | | |
| Factor Comes Reference (CF Factor) | 2 2 222 423 | 4 5 700 1001 | 3 1700.000 | 1, 1,00,000 | 1,000,000 | B R Print Day | 1. 4.09.09 | 3 4,7484,6692 | 4 4 6 60 | 3 1,200,000 |
| Ferrar College (College As J. 195 ap. Ending Farmer - Engl. Recomplises Resolution | a menerini en | | V-01-01-01-01-01-01-01-01-01-01-01-01-01- | | Turing a produ | 7 7 7 500 | 1/30/000 | \$ 3,702,000 | 1 1 730 000 | i 2700.000 |
| Alta Caracteria de la Car | BOAT STORY | N STRUCTURE | E DET WATER OF | R SET NOT A COMM | 7 20 1 2 1 2 2 | P SERVICE TO SERVICE | | 11 11 11 11 11 11 | D SECURITY FALLER | |
| Finality Soruman (Deficial Community to Reserve Tunners | 1 6.717.000 | C APPLICA | 1 1 188 /2/ | F CLASSES | E /1.0/02 F5.71 | . 6 90.547 | 3 1/3,607 | N 102.528 | | LAIL LL |
| | | | | | L/_L/##52.27/ | | | A THE HEAT | 1 12,947 | 3 28,170 |
| · Senior Color Free Statement | | | | | mini a sa s | (1) (2) (2) (2) (2) | | *************************************** | erenter and a service and a se | |
| Responding Response thelance | \$ 17,600a | 5 34,083 | 5 51,713 | 3 508 507 | \$ 68,293 | \$ 154.361 | 1 t22.002 | N 143.679 | \$ 101.000 | 5 192158 |
| Plus interest Caretrips | 4,0 | 170 | 334 | 088 | 1,079 | 1,666 | 2,151 | 2.042 | 3,298 | 3.643 |
| Plus Committee Past Represent | 17(060) | 12.000 | 17,000 | 17.000 | 17,000 | 17.080 | 17,000 | 17,000 | 17 7000 | 17.000 |
| Lezz, Use of Riviers we for Capital Projects | 1 | | | | | | | , | 11111111 | 12,3800 |
| Contant Consent time For Francis Manager | 34,047 | 81,527 | T MALEST | | F 104 841 | 8 use 880 | 8 F-67, 117 W | R YORAGO | 100, 680 | 12 (700), 80) \$ |
| を完成: (A) 19 (January) 内(を)方 | 1 | o1 N/96 | 4.724 | 1.36,4% | 1 466 | X 25.75 | 1 200 | 100% | 3 8000 | 1.4000 |
| * Birgh to be grand forther to some in 128 Towns 18 1 to gen they a town | will der 10 mm TE 1 | 5000 D.A. 500 CE 11 C | *************************************** | E | • | | Kennya 1 y. | S | 3 8800 | 2.49 |

Prepared by NBS

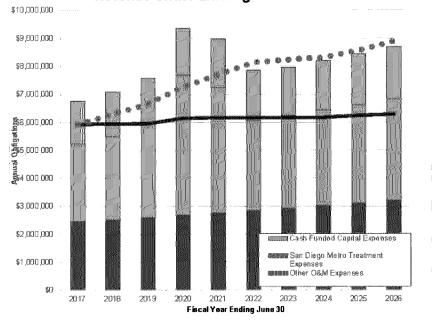
Employed in the control of the contr

CITY OF LEMON GROVE SEWER RATE STUDY Rate Adjustment Charls and Report Tables

Alternative Number - f

CHART 1

Sewer Revenue Requirements vs. Revenue Under Existing and Increased Rates



Prepared By NBS

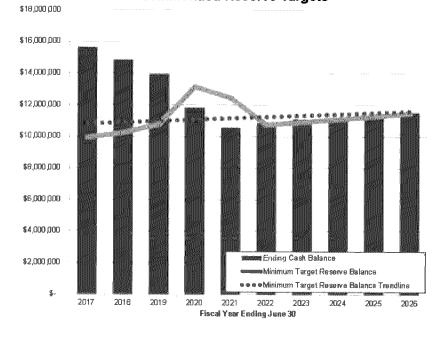
Charts and Tables Page 3 of 11

CITY OF LEMON GROVE SEWERRATE STUDY Rate Adjustment Charts and Report Tables

Alternative Number - 1

CHART 2

Ending Cash Balances vs. Recommended Reserve Targets



Prapared By NGS

Charts and Tables Page 4 of 11

CITY OF LEMON GROVE SEWER RATE STUDY Rate Adjustment Charts and Report Tables

Alternative Number - 1

CHART 3

Projected Increases to Rate Revenue 7% 5.75% - 5.75% - 5.75% - 5.75% - 5.75% 6% 5% 4% 3.00% 3% 2.00% 2% 1.00% 1.00% 1% 0.00% 0% 2017 2018 2019 2020 2021 2022 2023 2025 2026

Fiscal Year Ending June 30

Prepared By NBS

Charts and Tables Page 5 of 11

CITY OF LEMON GROVE SEWER RATE STUDY Operating Revenue and Expenses.

EXHIBIT 1 Alternative Number - 1

| TABLE 1 - REVENUE FORECAST (1) | | | A CONTRACTOR | Land Michigan Colonia | Yest Auto Pot | OCE CONTRACTOR | raideen valgiseensia e | | | | |
|---|------------------|-------------------|--------------|---|---------------|----------------|------------------------|---------------|--------------|--------------|--------------|
| COUNCES OF REVENUE | Egniu | 2017 | 2018 | 201K | 2020 | 7021 | 7922 | 7073 | 7024 | 2:025 | 2570 1 |
| At'l Miscellaneeus Revanus | | | | Managaran ana ana ana ana ana ana ana ana ana | 1 | | | <u> </u> | 237.2 | 179.00 | |
| #179 Other Revenue (2) | 1 | \$ 2,000 | \$ 3,008 | \$ 3,016 | \$ 3,112 | \$ 3,112 | \$ 3,112 | \$ 3,112 | \$ 3,112 | 3 3,145 | \$ 3,170 |
| R14 Interest & Investment Income #430 Interest (3) #430 Interest - Property Tax | See FP See FP | \$ 21,900 \$ - | \$ 5 | S S . | 3 | 8 . | 8 8 | 3 . | 3 3 | \$. | \$ |
| R16 Grant Revenue 4439: Cost Recovery | 1 | s - | * . | 5 - | 5 | s . | s . | \$ | * | \$ \ | s . |
| R17 All Other Revenue | | | | Į | | | l | | ł | | |
| 4376 Sewer Capacity Fee | 9 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17.000 | \$ 17,000 | \$ 17,000 |
| 4/bit Sewer Service Fee | 1 | | | | \$ 6,071,294 | | | | | \$ 6,134,963 | |
| 4400 Sever Selvicio - LOSO La Mesa SO | - 1 | \$ 50,000 | \$ 50,136 | | \$ 51,005 | | \$ 51,885 | \$ 51.865 | \$ 51,886 | \$ 52,409 | \$ 52,829 |
| TOTAL MEVERIDE | | 3 5,844,800 | \$ 5,834,681 | \$ 3,855,473 | \$ 6,140,170 | | \$ 6,143,278 | 3 K, 143,276" | \$ 6,143,270 | | \$ 0.257,040 |

| TABLE 4 | | | | | | | | | | |
|-------------------------------------|--------------|--------------|---|--|--------------|-------------|---|--------------|-------------|-------------|
| ARVENUE SUMMARY | 7617 | 2018 | 3019 | 2020 | 2021 | 2072 | 2075 | 7024 | 3624 | 2026 |
| Beson Operations - 16: | | | *************************************** | I manufacture in the contraction of the contraction | | | *************************************** | 7,047.7 | | A DE D. D. |
| Sewer Rate Revenue | 1 5.903,000 | \$ 5.019.053 | \$ 5,935,106 | 9, 6, 123, 158 | \$ 6 123 160 | C # 123 160 | e a 192 150 . | @ # 122 150 | S 8 107 274 | 5 8,238,870 |
| Other Operating Revenue | \$ 3,000 | \$ 3,000 | \$ 3,016 | \$ 3,112 | \$ 3,112 | \$ 3.112 | \$ 3,112 | 3 3.112 | | |
| Interest Earnings | \$ 21,000 | \$ | | * -, | 4 | 8 | 4 4,114 | e "," 12 | 0 0,1190 | 4 3110 |
| Sewer Capacity Fee | \$ 17,000 | 8 17,000 | \$ 17,000 | \$ 17,000 | \$ 17 000 | \$ 17.000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | 5 17 000 |
| Similated: Bewee Operations Revenue | \$ 5,944,860 | \$ 5,039,001 | \$ 5,954.173 | 1 4,143,270 | \$ 6,143,270 | | | \$ 0.143.200 | | |

Proposed By NBS

Exhibit 1 (CAMA)

CITY OF LEMON GROVE SEWER RATE STUDY Operating Revenue and Expenses EXHIBIT 1 Alternative Number - 1

| TABLE 5 - OPERATING EXPENDE FORECAST (4): 7614 7876 1874 1877 1872 1873 1874 1875 1874 1875 1875 1875 1875 1875 1875 1875 1875 | | | | | | | | | | | | | | | | | | | | | |
|--|---------|----|-----------|-----|-----------|-----------|-----------|-----|-----------|-----|---|-------------|-------------------|-----|-----------|-----|-----------|-------------|-------------|------|--|
| Sewer Fund Operations | Miggis. | | 2917 | | 2012 | i | 2010 | | 2073 | | 2021 | | 2922 | | 2023 | | 1974 | connec | 理遇 | | 2076 |
| 665 Calades Silva Sabries | 3 | 8 | 705,800 | s | 700,774 | \$ | 012.437 | 3 | 636,810 | \$ | 861,915 | \$ | 087,772 | \$ | 914,405 | \$ | 941,837 | s | 970,093 | \$ | 898,185 |
| 1040 Overtime | 3 | á | 14,200 | \$ | 14,626 | | 15,065 | \$ | 15.517 | \$ | 15,982 | \$ | 16,462 | \$ | 16,956 | \$ | 17,464 | S | 17,980 | \$ | 16,529 |
| 5050 Extra Help | 3 | 3 | 15,000 | \$ | 15,450 | \$ | 15,914 | \$_ | 16,391 | 1 | 16,983 | <u>\$</u> _ | 17,369 | 3 | 17,911 | £., | 18,448 | \$ | 19,002 | | 10,672 |
| Subtotal: E05 Salaries E10 Genefitz | | \$ | 765,000 | \$ | 918,850 | \$ | 843,410 | \$ | 888,718 | \$ | 894,780 | 5 | 921,623 | \$ | 040,272 | \$ | 977,750 | \$ | 1,007,082 | | 1,037,795 |
| botto Health Benefits | - 4 | 9 | 88,700 | 9 | 102,649 | 4 | 106,754 | \$ | 111,024 | \$ | 115,405 | \$ | 120,064 | \$ | 124,667 | 2 | 129,892 | 3 | 135,078 | | 140,401 |
| \$470 in alth Saussia - Ratismus | 6 | 1 | 15,500 | 1 | 10,120 | 否 | 10,765 | 8 | 17,435 | \$ | 10,133 | 8 | 16,658 | F | 19,612 | 8 | 20,397 | \$ | 21,213 | | 22 061 |
| 5080 Deferred Comp | . 3 | 15 | 1,700 | 1 | 1,751 | 1 | 1,804 | 8 | 1,858 | \$ | 1,913 | .18 | 1,971 | \$ | 2,030 | ě | 2,091 | \$ | 2,154 | 23 | 2 218 |
| 2/97 Employee Assistance Program | 4 | \$ | | \$ | Y | 3 | | 5 | ~ | \$ | - | 8 | - | \$ | - | 9 | | 3 | | 2 | |
| \$150 Worker's Comp Insurance | 3 | 8 | 30,000 | | 30,600 | \$ | 31,027 | 1 | 32,782 | \$ | 33,765 | ſ. | 34,778 | \$ | 35,622 | 3 | 36,666 | 8 | 30,003 | | 39 143 |
| nika Medicare insurance | - 4 | 9 | 13,500 | | 14,040 | \$ | 14,602 | 3 | 15,100 | \$ | 15,793 | 售 | 16,425 | \$ | 17,082 | 8 | 17,786 | 2 | 10,476 | | 19 215 |
| 5170 Life Insurance | # | 1 | 1,200 | | 1,248 | \$ | 1,200 | 8 | 1,350 | \$ | 1,404 | * | 1,460 | \$ | 1,518 | 3 | 1,579 | 5 | 1,642 | 9 | 1 708 |
| 0110 Long Term Disability | 4 | 10 | 6,000 | 1 | 6,240 | 7 | 6,490 | 2 | 6,749 | 3 | 7,019 | \$ | 7,300 | \$ | 7,592 | 8 | 7,696 | 3 | 0,211 | Ъ | 6 540 |
| SIN Retirement | | 9 | 80,295 | * | 82,704 | ă. | 05,105 | \$ | 07,741 | \$ | 90,373 | 3 | 93,064 | \$ | 95,676 | 9 | 96,753 | 7 | 101,715 | \$ | 104 767 |
| roop Unemployment | - 6 | 8 | | \$ | | \$ | | \$ | * | \$ | | \$ | | 3. | | \$ | | <u>\$</u> _ | | 5 | ······································ |
| Subtobat: E10 Benefite | | \$ | 248,895 | \$ | 255,664 | \$ | 284,723 | \$ | 274,124 | \$ | 223,365 | \$ | 203,059 | \$ | 304,416 | \$ | 315,259 | \$ | 328,492 | 8 | 338,133 |
| E15 Benefits - Retirement | | ١ | | ١. | | ١ | | ١. | | ١. | | ١. | | | | | | | | | |
| 6141 PERSUAL Payments | 3 | \$ | * 1 | \$ | - | \$ | | \$ | - | 3 | ~ | \$ | | \$ | - | 3 | | 3 | | 3 | |
| (##40) Transfer To PERS Unfunded Usb | 3 | £_ | | \$ | - | <u>\$</u> | | 1 2 | * | 2 | | \$ | | 3. | | £ | | 3 | | 2 | ** |
| Gubbalak 205 Serrefils - Kethrentert | | 3 | | T, | | 1 | | 1 | | ŝ | *************************************** | 2 | talorestrinessive | 3 | | LS. | | 3 | *********** | 1 | |
| Colleborat: Benner Franci 15 . Resear Constrainment | 1 | 11 | 1 224 885 | 1 8 | 1.074.501 | 8 | 1,103,132 | 1 1 | 1.342.847 | 1 % | 1,179,645 | 5 | 1.215.582 | 1 % | 1,253,664 | 1 % | 1,793,009 | 3 | 9,310,574 | L \$ | 1,305,428 |

Exhibit 1 (O&M) Page 7 of 11

Proposod By NB

CITY OF LEMON GROVE SEWER RATE STUDY Operating Revenue and Expenses

EXHIBIT 1 Alternative Number - 1

| TABLE 8 - OFFICATING EXPENSE FORECAST (4): 1 Test West Period | | | | | | | | | | | | | |
|--|---|--------------|--------------|------------------|-------------------|-------------------|-------------------|--------------|--------------|---------------|---|--|--|
| Senor Fand Operations | Mánia | 2017 | 7010 | 2810 | 7020 | 7029 | 2022 | 2023 | 2021 | 2625 | 2024 | | |
| 640 Oliver Operating Expenses | I | | | | 1 | | 1 | - | | | * · · · · · · · · · · · · · · · · · · · | | |
| 6410 Claims Haid | l t | | \$ 20 600 | \$ 21,218 | \$ 21,855 | 1 22,510 | \$ 23,185 | \$ 23 881 | 1 24 597 | 10 25,335 | % 26 095 | | |
| 5440 Computer Maintenance | 1 | \$ 46 600 | \$ 47 998 | 5 49,436 | \$ 50,921 | 1 52,449 | \$ 54,022 | 3 55 643 | \$ 57,312 | \$ 59,031 | \$ 60 602 | | |
| \$470 Contract Services | 2 | \$ 55 000 | \$ 56,850 | \$ 58,350 | \$ 80,100 | \$ 61,903 | \$ 63,760 | \$ 65,673 | \$ 67,043 | 9. 69.672 | 2 71.763 | | |
| 54M Copier Service | ž. | 8 . | \$. | \$ | 8 | 1 | \$ | 1 | 45 | 4 | 4 | | |
| Page Emergency Callout & Repair | 3 | \$ 5,000 | \$ 5,150 | \$ 5,305 | 1 5,484 | \$ 5,628 | \$ 5,796 | \$ 5,970 | \$ 6,149 | 9 8.334 | \$ 6,524 | | |
| 5640 Equipment | 2 | \$. | \$ | 1 | 2 . | \$. | 4 | 4 | \$. | ė. | | | |
| ### Equipment Rental | 4 | \$ 5,000 | \$ 5,150 | \$ 5,305 | \$ 5,464 | \$ 5,628 | \$ 5.796 | \$ 5,970 | \$ 6.149 | \$ 6,334 | \$ 6.524 | | |
| 5年56 Estimated Claims Payable | 2: | \$ 20,000 | \$ 20,600 | 1 21 216 | \$ 21,855 | \$ 22,510 | \$ 23,185 | \$ 23,681 | \$ 24 597 | | 3 28 095 | | |
| 5700 Fuel | F | 3 15,100 | \$ 15,704 | \$ 16,332 | 16,985 | \$ 17.685 | \$ 18,371 | \$ 19,106 | \$ 19,971 | | \$ 21,492 | | |
| #11th General Expenditure | 2 | 3 | \$ | 4 | 5. | * | 4 | 8 10,100 | 8 10,071 | is 20,000 | 5 27,402 | | |
| ### Industrial Enforcement | 2 | \$ 10,000 | \$ 10,300 | 10,609 | \$ 10,927 | \$ 11,255 | 11,593 | \$ 11,941 | \$ 12,299 | \$ 12,668 | \$ 13,048 | | |
| 44% Insurance - Liability | 2 | \$ 49,980 | \$ 50,284 | \$ 51,772 | \$ 53,325 | \$ 54,925 | 9 56,573 | 1 58,270 | \$ 60.018 | | | | |
| 9779 Insurance - Property | 2 | 1 7.700 | \$ 7.931 | \$ 8,189 | 3 8,414 | \$ 8.666 | 1 6.928 | \$ 9,194 | \$ 9,470 | | \$ 63.673 | | |
| ### Line Cleaning | 2 | 4 | e 7,551 | \$ 0,100 | \$ 0,414 | 3 0,000 | 7, 0,820 | | | 5 9,754 | ¥ 10,047 | | |
| 1950 Litigation Services | 2 | 8 60 000 | \$ 61,800 | 4 63,654 | \$ 65,564 | \$ 67.531 | | 5 . | \$ | 5 | 3 | | |
| 5930 Medical Examinations | 2 | \$ 400 | \$ 412 | | | | \$ 89,556 | \$ 71,843 | \$ 73,792 | \$ 76,006 | 5 70,268 | | |
| arge Membership & Dues | 7 | \$ 2,000 | \$ 2.080 | \$ 424 | \$ 437 | \$ 450 | \$ 464 | \$ 478 | \$ 492 | \$ 507 | \$ 522 | | |
| 6030 Metro Annual Capacity & Treatment (5) | | | | \$ 2,122 | \$ 2,185 | \$ 2,251 | \$ 2,319 | \$ 2,388 | \$ 2,480 | 5 2,534 | \$ 2,610 | | |
| AND Milesge | 10 | \$ 2776,455 | \$ 2,986,482 | % 3,327,176 | \$ 4,993,534 | 5 4,473,368 | \$ 3,217,440 | \$ 3,313,972 | \$ 3,413,392 | \$ 3.515,793° | \$ 3,621,267 | | |
| | 2 | \$ 9,000 | \$ 9,270 | \$ 9,546 | \$ 9,835 | \$ 10,130 | | \$ 10,746 | \$ 11,089 | \$ 11,401 | \$ 11,743 | | |
| | 11 | \$ 66,040 | \$ 67,097 | \$ 68,170 | \$ 69,261 | \$ 70,369 | \$ 71,495 | \$ 72,639 | \$ 73,601 | \$ 74,982 | 6 76,182 | | |
| ©## Office Supplies | 3 | \$ 2,000 | \$ 2,080 | \$ 2,122 | \$ 2,185 | \$ 2,251 | \$ 2,319 | \$ 2,368 | \$ 2,460 | 8 2,534 | \$ 2,810 | | |
| 6340 Personnel Recruitment | 7. | 15 | \$. | 9 - | \$. | \$. | 8 | 5 | 8 | 4 | 15 | | |
| 6139 Professional Services | 2 | \$ 72,500 | \$ 74 675 | \$ 76,915 | \$ 78,223 | \$ 61,599 | \$ 84,047 | \$ 86,569 | \$ 89,166 | \$ 91,841 | 94,596 | | |
| 6199 Protective Clothing | 2 | \$ 4000 | \$ 4,120 | 1 4 244 | 5. 4.371 | \$ 4,502 | \$ 4.637 | \$ 4,778 | \$ 4,919 | \$ 5,007 | 5 5 219 | | |
| ##10 Repairs & Maintenance | 2 | \$ 5400 | \$ 5,582 | \$ 5729 | \$ 5,901 | \$ 6.07B | 10 6 260 | 8 6,446 | 3 6,641 | \$ 8,841 | 5 7 048 | | |
| 6100 Repairs & MaIntenance - Equipment | 7 | 1 25 000 | \$ 25 750 | | \$ 27,318 | | \$ 28 982 | \$ 29,851 | \$ 30.747 | | 8 32 619 | | |
| 9199 Repairs & Maintenance - Vehicles | | 8 10,000 | | \$ 10,609 | \$ 10,927 | \$ 11,255 | \$ 11,593 | \$ 11,941 | 1 12,298 | | | | |
| (20) Restoration Services | 2 | \$ 10,000 | | | | \$ 11,255 | \$ 11,593 | 11,941 | 3 12,299 | | | | |
| #240 Street Sweeping | 2 | \$ 19,000 | \$ 18,540 | 1 19,096 | \$ 19,669 | \$ 20,259 | 20,867 | 1 21 493 | | | \$ 13,049 | | |
| 10239 Tools & Supplies | 5 | \$ 11,000 | | 1 11 670 | \$ 12,020 | \$ 12,381 | | | \$ 22,138 | | \$ 23,486 | | |
| fax Traffic Safety Equipment | | g 500 | | \$ 530 | % 12,020 % 546 | | \$ 12,752 | \$ 13,135 | \$ 13,529 | | \$ 14,353 | | |
| 8346 Treining | 3 | 8 10 000 | \$ 10,300 | \$ 10,609 | | \$ 563 | \$ 580 | \$ 597 | \$ 615 | | \$ 652 | | |
| #7ff Travel & Meetings | 2 | \$ 2,000 | | | \$ 10,927 | 1 11,255 | \$ 11,590 | 11,941 | \$ 12,299 | | 2 13,048 | | |
| 10M Utilities - Gas & Electric | 2 | | \$ 2,060 | \$ 2,122 | | \$ 2,251 | 1 2,319 | \$ 2,388 | % 2,460 | | \$ 2,610 | | |
| 4270 Utilities - Telephone | , | 16 700 | \$ 728 | \$ 757 | \$ 787 | \$ 819 | f 852 | \$ 886 | \$ 921 | | \$ 996 | | |
| 16290 Utilities - Water | 5 | 9 4,589 | \$ 4,63/5 | \$ 4774 | \$ 4,917 | \$ 5,065 | \$ 5,217 | 9 5,370 | \$ 5,534 | \$ 5,700 | \$ 5,871 | | |
| | 7 | \$ 2,500 | \$ 2,575 | \$ 2,652 | \$ 2,732 | \$ 2,814 | \$ 2,898 | \$ 2,065 | \$ 3,075 | \$ 3,167 | \$ 3,262 | | |
| Sublotal: E15 Other Operating Expenses | | \$ 3,325,195 | \$ 3,532,818 | \$ 3,907,770 | \$ 5,580,762 | \$ 5,087,721 | \$ 3,849,432 | \$ 3,864,106 | \$ 4,082,213 | \$ 4,203,854 | \$ 4,329,136 | | |
| E85 Transfers | | | | | | | | . , .,, | | , | , | | |
| ***** Interfund Transfers - Expenditures (6) | 2 | \$ 865 000 | \$ 890,950 | \$ 917,679 | \$ 945,209 | \$ 973,565 | \$_1,002,772 | \$ 1,032,855 | \$ 1,083,841 | \$ 1,095,756 | S 1,128,629 | | |
| Subjected: E05 Transfers | | \$ 865,000 | \$ 890,950 | \$ 917,679 | \$ 945.200 | \$ 973,565 | \$ 1.002,772 | \$ 1,032,655 | \$ 1,063,841 | \$ 1.005,750 | \$ 1,128,629 | | |
| Bulthotal: Brasic Final 15 - Bewer Operations | *************************************** | \$ 4,190,195 | | | | | | | \$ 5,146,053 | | 5 5 457 705 | | |
| Substitute Sub | | | | | | | | | | | | | |
| | hmmmuoocco | | | T. Townself Page | A A TANK HOLD IN | # 1000000 W. 12 1 | a. o. o. o. o. o. | e wareness | 3 0/930 mex. | 2 67637,184 | 2 2,032,101 3 | | |

Propered By NBS
Propered By NBS

CITY OF LEMON GROVE SEWER RATE STUDY Operating Revenue and Expenses

EXHIBIT 1

| Table 7 - Forecasting assumptions: | | 4 | | | and Make Pesto | | 1550 page 2050 (s.d.) | | | | |
|---|----------------|----------------------|--------------------|-------------------------------|------------------------|---------------------|-----------------------|----------------------|----------------|--------|---------|
| ECONOMIC VARIABILES | Chester | 2017 | 2871.8 | 2010 | 2020 | 7071 | 9077 | 7023 | 2024 | 29/25 | 2576 |
| Cardinmer Growth (7) | 1 | 44 | 0.77% | 0.22% | 3.17% | 0.004 | 4.00% | 0.00% | 0.03% | 1.09% | 9 10% |
| Germent Coat inflation | 2 | 4- | 2.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 2 (00% | \$ 002% |
| Labor Cost Inflation (8) | 3 | No. | 3.09% | 5.00% | 3.60% | 3.00% | 3,00% | 3.00% | 3.00% | 3,00% | 3 00% |
| tionels Bengilia indulias (0) | 4 | - | 4 20% | 4.60% | 4.00% | 4,00% | 4.00% | 4:00% | 4.00% | 4.00% | 4,00% |
| Retirement Benefits Inflation (6) | 5 | 100 | 3.00% | 3.00% | 3.00% | 9 00 ar | 3.00% | 3 <i>6</i> (Pic | 3.00% | 5.00% | 3.00% |
| Chemicals (8) | 6 | | 3.00% | 3.00% | 3.00% | 3.00% | 3.00/4 | 2.00% | 5,00% | ¥004 | 5.00% |
| Gae (8) | 7 | .ia | 4.00% | 4. (20%) | 4.00% | 4.180% | 4.00% | 4.00% | 4.00% | 4.00% | 4.90% |
| Electricity (9) | 8 | - Tar | 4.40% | 4 40% | 水水(門)。 | 5 AQ% | 4.42% | 4.40% | 4.40% | 4.40% | 6.4K/W |
| No Escalation | 0 | 1411 | 0,00% | to other | 0,00% | ስ ፅዕሜ | 0.00% | 6 00% | Ø 00% | 0.00% | a oone |
| San Diego Metro (5) | 10 | 20 16% | d 92% | 12.00% | 90.00% | -10,42% | 28.00% | 3.00% | 0.00% | 3,00%. | 3.00% |
| Tean securialism (10) | 11 | 1.80% | 1.00% | 1.60% | 1.60% | 1.00% | 1.50% | 1,00% | 1.60% | 1,60% | 1.86% |
| f. Planetening for PT 2014247 are from its Charter's Budget | | | | | Bindpire read 4, 1. | reigion | | | | | |
| 2 In FY 2016/16, livery was a one time swittement from P | | | | | | | | | | | |
| Inforest earrings ore per line City's Revenue Survivory | for FY 2018/1 | 7, erral nen ententa | wood in the Firmer | chail Pillimin Nov aniil Audi | шо увать. | | | | | | |
| 4. Expenses for FY 2016/17 are from the District's Budget | | | | ina Ainigeée.uhu | budgottEmmit.4.13 | l.16.pdf | | | | | |
| Infedionary fectors are applied to these expenses to pro | | | | | | | | | | | |
| 6 San Diego Metro cost for FY 2016/17 Irvough 2021/22 | from October | JPA agenda Kem | Pura Water Pro | gram Update, Ng | ju taražav cossi yet u | wich year (peige i | 44) Then 3% am | naniby. | | | |
| 6 Expected Intertand Transfers confirmed via onset. Sou | ce less: Sam | bution Budgetsds | ц, амединЕний. | k. 19. FB. pati | | | | | | | |
| 7. Client provided source Ne: Leman Grove Savege Flow | | | | | | | чв Growth Рюјас | Storeau state: | | | |
| 8 NES has assumed commercement infinition factors for lab | | | | | | | | | | | |
| 9 The source of the electricity infinition factor is the project | žad nominal a | ecalation rate for | 2008-2020, for S | Southwers California | а Шаброгі сулікостф | F9 | | | | | |
| as referenced in the following study: The Future of Elec- | | | | | | | | inwiggy Efficiency C | berter, UC Dav | in. | |
| 10. The most current bees transportation rate edjusted by | | | | iled States Depar | teneral of Labor, E | curewan of Lebbor 6 | Shathstica Data. | | | | |
| Client provided source file; City of Sea Diego-Trenep | ortatkon Flate | Feb 2018.pdf, pq | 2. | | | | | | | | |
| | | | | | | | | | | | |

CITY OF LEIKON GROVE SEWER RATE STUDY Capital Improvement Plan Expenditures

EXHIBIT 2
Alternative Humber - 1

| TABLE U - CAPITAL FLINDING MUMBIARY | | addición de la company de la c | erecensered Ma | York: Walter West | and Control | (C)CCcccccatateteres) | | | | |
|--|--|--|--|--|--|--|--|--|---|---|
| CAPITAL MINING FORECAST | | TOTOLOGICA | | | | | | 4555539 | | |
| Faza Artij Basiline I | 建设是3000年 | B. C. P. C. L. C. C. | AND THE PROPERTY OF | 16.47 | Warmen III. | | AN STANCE OF THE PARTY OF | 7/ 300000 | V ex veneral | |
| Grants | 1 | 1 5 | 13. married | | A CONTRACTOR OF THE PARTY OF TH | 1 | A CONTRACTOR OF THE PARTY OF TH | Team to the second | Market Control | SOUTH THE REAL PROPERTY. |
| Use of Capacity Fee Reserves | | l' . | Γ. | | l" . | I " | | | | |
| Use of SRF Loan Funding | | | | | | | | 1 . | 1 ' | 1 1 |
| Use of New Possenius Bond Processes | | | | | | | 1 | | 1 : | |
| Use of Capital Improvement Reserve | 1,545,000 | 1.591.350 | 1.639.091 | 1 688 263 | 1,450,264 | | 82.947 | 186,507 | 92,528 | 21.282 |
| Rate Revenue | - | | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 1 ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 288.647 | 1,791,078 | 1.628.774 | 1.598.585 | 1,723,437 | 1,849,162 |
| Total Security of Capital Forests | 1 (2021800) | 1 1 10 1 1 100 | £ 1,8304,001 | \$ 5.000 DAS | 3177826 | | E 1717 1991 | CATALOTS. | 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | 5 1 5 m 4 d |
| Dries of Cashal Funds | 100000000000000000000000000000000000000 | TOTAL PROPERTY. | Tanua da Salamon da Sa | THE SHOP SHOWING | 97500 | | the reserve to the second | | | |
| Total Process Contra | 8 1 0 88 200 | \$ 1,501,356 | Contraction of | 1 1 825 253 | 1 1,730,011 | AND ADDRESS OF | | | X 2 4 5 2 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 | |
| Carakai Francisco (Corpusa (Caraciara) y | | 1 | 1 12330120 | 3 1.0cm.253 | 17/30,011 | \$ 1,791,078 | | 1 1,763,973 | 3 1,019,935 | 3 1.570;444 |
| | | <u> </u> | 1.36 | | | L# | | LE | L.E | 4 |
| TABLE # - Capital Improvement Program Cauta (b. Cromet-Vine) | | January of Listerson | | from Many Pres | | Personal and American | | | | |
| Project Description | 7017 | ED 10: | 7010 | 2020 | 7021 | 2027 | .2023 | 29334 | 2025 | 2028 |
| Sever Man Martenance Project (Constantion) | § 250 000 | 9: 250,000 | \$ 250,000 | | \$ 250,000 | | | 2 | 5 | 5 |
| Sewer Male Rehabititation (Design) | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | | \$ 100,000 | ž . | \$ - | 9 . | i |
| Sever Main Rehabilitation Project (Construction) | \$ 1 000 000 | | \$ 1,000,000 | \$ 1,000,000 | | \$ 1,000,000 | S . | 8 - | 1 | 8 . |
| Contingent Costs | § 150 000 | \$ 150,000 | \$ 150,000 | 1 150,000 | \$ 150,000 | \$ 75,000 | 8 - | \$ - | 1. | 0 4 |
| Sower Rate Study | 16 - | 3 - | \$. | \$ - | \$ - | \$ 75,000 | 5 | \$ - | \$ | 4 . |
| Estimated Falure CIP ExposeMirror (3) | 1.6 | * | e | N. | l e | | 6 d max was | la cancono | | |
| Property Company of the Company of t | | * | | 1.3 | 12 * | 3 . | 1 1 32/1 / 200 | \$ 5 T 356FT / 6885 | 5, 1,3001,789; | 5 1 301 788 |
| Total: Capital Improvement Program Costs (Crimel Veer Octs | \$ 1,000,006 | \$ 1,3000,000 | \$ 1,500,000 | \$ 1,500,000 | \$ 1,500,000 | \$ 1,500,000 | 1 1,301,736 | \$ 1,391,788 \$ 1,391,788 | \$ 1.391.788 \$ 1.391.788 | |
| Total Capital Inguiovanismi Program Coats (Crime) Year Cria | \$ 1,000,006 | \$ 1,500,000 | \$ 1,5100,000 | \$ 1,500,000 | \$ 1,500,000 | \$ 1,500,000 | 1 1,391,786 | | \$ 1,391,780 \$ 1,391,780 | |
| Total Capital Intercomment Program Coats (Carand See Chile | ************************************** | \$ 1,300,000 | Konson site | secold to the | 2 Perce of the Special | ¥ 1,500,000 | 1 1,301,786 | | | |
| Total: Capital Improvement Program Coats (Catend Vees Octal TABLE 10 - Capital Improvement Program Coats in Fidure Year | Debiliaru (. | . Wallet Hall Translet H | | Lynna Phopia Polici | | i are reg | 1 1,301,786 | 1 1,391,788 | \$ 1,391,780 | \$ 1,381,768 |
| Total Capital Ingrovement Program Costs (Calmer Vees Dicks TABLE 10 - Capital Improvement Program Costs on Follow Year Project Description | ************************************** | \$ 1,300,000 2010 | Konson site | secold to the | 2 Perce of the Special | 3 1,500,000 2022 | \$ 1,391,786 \$ 1,391,786 | | | |
| Total: Capital Improvement Program Coats (Catend Vesse Data TABLE 10 - Capital Improvement Program Coats in Federar Year Project Description Federal Red Seven Retrus (Design) | Debiliaru (. | . Wallet Hall Translet H | | Lynna Phopia Polici | | i are reg | 1 1,301,786 | 1 1,391,788 | \$ 1,391,780 | \$ 1,381,768 |
| Total: Capital Improvement Program Costs (Cataset Veser Data TABLE 19 - Capital Improvement Program Costs du Pidure Year Project Description Federal Flord Severe Retruit (Design) Federal Flord Severe Retruit (Design) | Debiliaru (. | . Wallet Hall Translet H | | Lynna Phopia Polici | | i are reg | 1 1,301,786 | 1 1,391,788 | \$ 1,391,780 | \$ 1,381,768 |
| Total: Capital Improvement Program Coats (Cateral Viser Data TABLE 10 - Capital Improvement Program Creats in Federal Viser Project Description Federal Blad Sever Retrial (Design) Federal Blad Sever Retrial (Construction) Sanitary Sever Master Para Update (including any GP update) | Debiliaru (. | . Wallet Hall Translet H | | Lynna Phopia Polici | | i are reg | 1 1,301,786 | 1 1,391,788 | \$ 1,391,780 | \$ 1,381,768 |
| Total: Capital Interovement Program Costs (Categor Year Dotal TABLE 10 - Capital Interovement Program Costs on Piduse Year Project Besoviality Federal Block Search Return (Design) Federal Block Search Return (Construction) Sanitary Sewer Master Plan Update (Including any GP update) Sewer Main Maintenance Project (Design) | 2017 | 2010 7010 4 | 20119 3 3 4 5 | 2000) | 7024 3 1 | 2072 | 1 1,301,786 | 1 1,391,788 | \$ 1,391,780 | \$ 1,381,768 |
| Total: Capital Inguovement Program Coats (Cateret Viser Cotts TABLE 10 - Capital Inguovement Program Coats dis Fedure Vene Prince Description Federal Florid Sever Retrial (Design) Federal Blood Sever Retrial (Design) Federal Blood Sever Retrial (Construction) Sanitary Sever Master Plan Update (including any GP update) Sever Main Maintenance Project (Construction) Sever Main Maintenance Project (Construction) | 2017 3 3 4 257,500 | 70118 3 3 3 3 3 4 285 225 | 20119 3 3 4 5 273,162 | 2039 2039 201,377 | 9021 3 1 1 2 289,819 | 20072 3 5 5 4 7 286,513 | 2023 2023 | 1 1,391,788 | \$ 1,391,780 | \$ 1,381,768 |
| Total: Capital Interpresentent Program Crafts dis Fidure Veer Frided Besssiplier Protest Besssiplier Samtary Sewer Master Plan Update (including any GP update) Sewer Main Maintenance Project (Design) Sewer Main Maintenance Project (Construction) Sewer Main Maintenance (Design) | 2017 3 3 4 257,500 8 103,000 | 3018 3 3 3 3 4 285 225 5 108,000 | 20113 3 5 5 273,162 5 109,273 | 2039 2039 201,377 112,551 | 9021 1 1 2 289,819 1 115,927 | 2072 3 5 3 4 9 298,513 5 119,405 | 2023 2023 | 1 1,391,788 | \$ 1,391,780 | \$ 1,381,768 |
| Total: Capital Intercovernent Program Coats (Catalle View Cotal TABLE 10 - Capital Intercovernent Program Coats on Fedure View Princet Discovering (Capital Coats) Federal Blad Sever Retrust (Design) Federal Blad Sever Retrust (Design) Sanitary Sever Master Plan Updale (including any GP updale) Sever Main Maintenance Project (Construction) Sever Main Rehabilishon (Design) Sever Main Rehabilishon Project (Construction) | 2017 3 3 3 3 2 257,500 5 103,000 9 1,030,000 | 70/18 3 3 3 3 2 285 225 5 108,000 5 1,080,900 | 2018 3 3 5 273,162 5 109,273 1,092,727 | 2000) 2000) 281,377 112,551 5 1 125,509 | 2071 1 1 2 2 289,819 3 115,927 3 1.159,274 | 20022 \$ \$ \$ \$ 298,513 \$ 119,405 \$ 1,194,052 | 2023 2023 | 1 1,391,788 | \$ 1,391,780 | \$ 1,381,768 |
| Total: Capital Inguovement Program Crats dis Falure Veer Program Crats dis Falure Veer Princet Description Figure Description Federal Review Retails (Design) Federal Review Retails (Design) Federal Review Retails (Design) Sanitary Sever Master Plan Design) Sever Main Marienance Project (Design) Sever Main Marienance Project (Construction) Sever Main Rehabilitation (Design) Sever Main Rehabilitation Project (Construction) Sever Main Capitalitation Project (Construction) Sever Main Capitalitation Project (Construction) | 2017 3 3 4 257,500 8 103,000 | 3018 3 3 3 3 4 285 225 5 108,000 | 20113 3 5 5 273,162 5 109,273 | 2039 2039 201,377 112,551 | 9021 1 1 2 289,819 1 115,927 | 2022 \$ \$ \$ \$ 280,513 \$ 1194,052 \$ 0,364 | 2023 2023 | 1 1,391,788 | \$ 1,391,780 | \$ 1,381,768 |
| Total: Capital Interovement Program Costs (in Public Veer Program Pr | 2017 3 3 3 3 2 257,500 5 103,000 9 1,030,000 | 70/18 3 3 3 3 2 285 225 5 108,000 5 1,080,900 | 2018 3 3 5 273,162 5 109,273 1,092,727 | 2000) 2000) 281,377 112,551 5 1 125,509 | 2071 1 1 2 2 289,819 3 115,927 3 1.159,274 | 20022 \$ \$ \$ \$ 298,513 \$ 119,405 \$ 1,194,052 | 2023 3 5 5 7 7 8 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 | 3624 3624 3 - 3 3 - 3 5 - 3 5 - 3 5 - 3 | 20075 20075 3 3 4 4 4 4 4 5 4 4 5 4 4 5 4 4 4 4 4 | 2028 2028 3 3 4 5 5 5 7 7 |
| Total: Capital Inguovement Program Coats (Cutered Year Octal TABLE 19 - Capital Inguovement Program Creats (in Fulure Year Project Description Federal Review Retriet (Design) Federal Review Retriet (Design) Federal Buck Seese Retriet (Design) Sanitary Sever Marie Pran Update (Including any GP update) Sever Main Maintenance Project (Design) Sever Main Rehabilisation (Design) Sever Main Rehabilisation (Design) Sever Main Rehabilisation Project (Construction) Contingent Costs Sever Rate Study Estimated Future CIP Expenditures | 2017 3 3 3 5 5 257,500 5 103,000 9 1,030,000 9 1,04,500 3 | 3018 3 5 5 285 225 5 108 090 5 1 080 900 5 159 135 | 3 - 3 - 3 - 3 - 3 - 3 - 3 - 3 - 3 - 3 - | AVXVI 3 3 3 5 5 6 261,377 7 112,551 5 1 125,508 6 108,829 8 | 7021 1 1 209,819 115,927 1,159,274 1,73,891 1 | 2022 2 | 2023 3 3 4 4 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | 3024 3 3 3 3 4 5 5 5 6 6 7 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 | \$ 1,304,7960 3075 3 3 4 5 5 5 7 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 | 2408 2408 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 |
| Total: Capital Insurvement Program Crats dis Falure Veer Program Crats dis Falure Veer Princet Description Figure Description Federal Review Return (Design) Federal Review Return (Design) Federal Review Return (Design) Sanitary Sever Marie Pran Update (including any GP update) Sever Main Marienance Project (Design) Sever Main Marienance Project (Construction) Sever Main Rehabilitation (Design) Sever Main Rehabilitation (Pedign) Sever Main Rehabilitation Project (Construction) Contingent Costs Sever Rate Study Sever Rate Study Estimated Falure CIP Expensitures Total: Expiral Improvestment Program Couts (Falure Veer Codan | 2017 3 3 3 3 2 257,500 5 103,000 9 1,030,000 | 70/18 3 3 3 3 2 285 225 5 108,000 5 1,080,900 | \$ 273,162 \$ 109,273 \$ 1,092,727 \$ 163,909 \$ 1,030,081 | 2007 2007 2007 201,377 2112,551 112,559 1103,629 2103,629 | 2021 1 1 209,819 115,927 21159,274 173,881 1 | 2022 2 | 2023 3 5 5 7 7 8 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 | 3024 3 3 3 3 4 5 5 5 6 6 7 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 | 20075 20075 3 3 4 4 4 4 4 5 4 4 5 4 4 5 4 4 4 4 4 | 2408 2408 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 |
| Total: Capital Improvement Program Coats (Cottoms France Cottal TABLE 10 - Capital Improvement Program Coats (in Fedure Year Prince Description Federal Blod Sever Refeat (Design) Federal Blod Sever Refeat (Construction) Sanitary Sever Master Plan Update (including any GP update) Sever Main Maintenance Project (Construction) Sever Main Rehabilitation (Design) Sever Main Rehabilitation (Design) Sever Main Rehabilitation Project (Construction) Continger Costs Sever Refeat Study Estimated Federal CEP Expertitions Total: Capital Improvement Program Couts (Federal Veer Code) TABLE 11 - PORECASTING ARBUMPTOMS: | 2017 \$ \$ \$ \$ 257,500 \$ 103,000 \$ 103,000 \$ 154,500 \$ 5 | 3018 3 5 5 285 225 5 108 090 5 1 080 900 5 159 135 | \$ 273,162 \$ 109,273 \$ 1,092,727 \$ 163,909 \$ 1,030,081 | AVXVI 3 3 3 5 5 6 261,377 7 112,551 5 1 125,508 6 108,829 8 | 2021 1 1 209,819 115,927 21159,274 173,881 1 | 2022 2 | 2023 3 3 4 4 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | 3024 3 3 3 3 4 5 5 5 6 6 7 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 | \$ 1,304,7960 3075 3 3 4 5 5 5 7 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 | 2408 2408 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 |
| Total: Capital Inguovement Program Coats (Catenet Year Octal TABLE 19 - Capital Inguovement Program Coats (in Fedure Year Project Description Federal Relation (Design) Federal Relations Retriet (Design) Federal Relation Retriet (Design) Federal Buck Seese Retriet (Design) Sanitary Sever Marie Project (Design) Saver Main Maintenance Project (Design) Sever Main Rehabilisation (Design) Sever Main Rehabilisation (Design) Sever Main Rehabilisation Project (Construction) Contingent Costs Sever Rate Study Sever Rate Study Total: Capital Improvement Program Courts (Feters-Year Costs) Total: Capital Improvement Program Courts (Feters-Year Costs) TABLE 11 - PORECASTING AUSUMMINIONS: | 2017 2017 3 3 5 5 257,500 103,000 1,030,000 154,500 3 1,545,860 2017 | 3018 3 5 5 285 225 5 108 090 5 1 080 900 5 159 135 | \$ 273,162 \$ 109,273 \$ 1,092,727 \$ 163,909 \$ 1,030,081 | 2007 2007 2007 201,377 2112,551 112,559 1103,629 2103,629 | 2021 1 1 209,819 115,927 21159,274 173,881 1 | 2022 2 | 2023 3 3 4 4 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | 3024 3 3 3 3 4 5 5 5 6 6 7 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 | \$ 1,304,7960 3075 3 3 4 4 5 5 5 5 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 | 2028 2028 3 3 3 5 5 5 5 5 5 5 5 5 5 5 5 5 |
| Total: Capital Improvement Program Coats (Cataret Viser Octal TABLE 10 - Capital Improvement Program Coats (in Februar Viser Prince Description Federal Blod Sever Refeat (Design) Federal Blod Sever Refeat (Construction) Sanitary Sever Mailer Pan Updale (including any GP updale) Sever Main Maintenance Project (Construction) Sever Main Rehabilistion (Design) Sever Main Rehabilist | 2017 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | 2018 3 3 5 5 285 225 5 108 090 2 159 135 3 5 1,561,360 | 3 - 3 - 3 - 3 - 3 - 3 - 3 - 3 - 3 - 3 - | 261,377 \$ 112,551 \$ 125,508 \$ 108,626 \$ 1682,263 | 2094 \$ 209,819 \$ 115,927 \$ 1159,27 \$ 173,891 \$ 1,738,911 | 20072 16 12 19 288,513 1,194,052 1,194,052 2,89,554 5,90,554 1,791,672 | 2023 2023 2023 2023 2023 2023 2023 | 3024 3 3 3 4 5 5 5 5 1,763.073 4,763.073 | \$ 1.394,736 3925 3 2 3 3 3 3 3 3 3 3 3 3 3 3 3 | 2028 5 1 2 2 3 3 3 5 5 5 5 7 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 |
| Total: Capital Inguovement Program Coats (Catenet Year Octal TABLE 19 - Capital Inguovement Program Coats (in Fedure Year Project Description Federal Relation (Design) Federal Relations Retriet (Design) Federal Relation Retriet (Design) Federal Buck Seese Retriet (Design) Sanitary Sever Marie Project (Design) Saver Main Maintenance Project (Design) Sever Main Rehabilisation (Design) Sever Main Rehabilisation (Design) Sever Main Rehabilisation Project (Construction) Contingent Costs Sever Rate Study Sever Rate Study Total: Capital Improvement Program Courts (Feters-Year Costs) Total: Capital Improvement Program Courts (Feters-Year Costs) TABLE 11 - PORECASTING AUSUMMINIONS: | 2017 2017 3 3 5 5 257,500 103,000 1,030,000 154,500 3 1,545,860 2017 | 2018 3 5 5 7 205 225 7 108 090 1 108 090 2 159 135 5 2 1,561,350 | 2018 3 2018 3 3 5 5 273,162 5 109,273 3 1,092,727 1 103,009 5 2,000,001 | 2030 3 3 3 3 3 4 12,551 5 1 125,508 6 108,826 3 5 1,688,263 | 7024 1 1 2 2 289,819 2 115,927 2 1.159,274 1 173,891 3 1,138,911 | 20722 2 5 5 5 6 7 9 296,513 119,405 1,194,052 2,03,564 3,09,564 3 1,791,673 2,072 | 2023 3 3 5 5 5 7 7 7 8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | 3024 3 3 3 4 5 5 6 7 8 1,760,073 | 3025 3025 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 | 2028 2028 3 3 3 5 5 5 5 5 5 5 5 5 5 5 5 5 |

Prepared By MBS

^{1.} Buriges & CIP progest visual time beaver file: CIP theology \$750-01 year.

2. Estament Albas CIP set equal to the average cannual capabit expeditures for FY 2015/15 litrough FY 2020/21

3. For reference purposes, the americal Construction Cost inflation percentage is the 10 year everage change in the Construction Cost index for 2005-2015. Source: Engineering News Record website (http://enc.construction.com)

CITY OF LEMON GROVE SEWER RATE STUDY Existing Sewer Rate Schedule EXHIBIT 4
Alternative Number - t

TABLE 12

| | | | | used Senut F | | |
|---------------------------|--------------|--------------|---------------|--------------|---------------|------------|
| Annual Sower Use Charges: | D +1 | 9572077IJ | F-1 20 [B/10] | #Y 2019/201 | nade de la la | F7 2024 22 |
| | 15.449952629 | in the first | | (2000) | 9 1444 | 5.7879 |
| Rate Per EDU (240 gpd) | \$553.17 | \$584 98 | \$618.61 | \$654.18 | \$691.B0 | \$731.58 |

Didmarcs No.26.pdf

Exhibit 3 (Rates) Page 11 of 11

Prepared By NBS

Alternative #2 - Operations & Maintenance reserve target set to 55 percent of annual operating & equal annual percent increases.



Financial Plan & Roserva Summury Alternative Number - 2

CITY OF LESSON CHOVE MENUER RATE STROY Phospetal Plan and Reserve Projections

| TABLE 1 | | | | | | | 1.00 | rea alternation | | | interior. | e De de sale estado de de sale de sale de | | | | | | | | |
|--|------------|-------------|-----------|---|-----|----------------------|-------------|---|--|--|-----------|--|--------------|---|--------|---|---------|------------------------|-------------|-------------------------|
| PRICHAL PLAN AND SCHWARKY OF REVENUE REQUIRENGY | | | 120 | | | 1 | 1 | ar Walle Preze | att | 100000000 | | | | | easter | - | eneme | | MANAGE | NAMES OF TAXABLE PARTY. |
| | m | WHAT IN | m. | | | | | 22.25 | | 7 | | | | 1000 | | | | 70000000 | | |
| 经本工程的收入的股份,但是 有数据的企业的企业的企业。 | 100 | | Œ. | | 魔 | A PROPERTY BY | 変 | PARTY NAME | W. | NAME OF BRIDE | | | | | 飂 | TA TO | | | w | 1.219.2 https:// |
| The second secon | UNISH T | ACCEPTED BY | ASSAULT N | de Brand Adelbase i fr | | ONE OF THE PARTY. | 3434 | | Jasa I | 1001 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 | , and the | ORGANICATION OF THE PARTY OF TH | ROTHERS | *************************************** | - | | - | | _ | |
| Sources of Sever Pinati | | | ١. | * | ١ | E 205 450 | \$ | 6,123,169 | s | 6,123,159 | s | 0.123,159 | s | 6.123.159 | l e | 8.123,159 | æ | 6.187.371 | | 6.236.670 |
| Rate Revenue Under Corrent Rates (1-2) | S | 6,903,000 | \$ | | 5 | 6,835,106 3,016 | * | 3,112 | 3 | 3,112 | * | 3,112 | 3 | 3,112 | 1" | 3,112 | * | 3,145 | | 3.170 |
| Other Operating Revenue | 1 | 3,000 | | 3,009 | | | | 32,630 | ı | 52,789 | | 59.730 | | 58.398 | 1 | 68,760 | | 70,820 | | 72,960 |
| Inlanust Earnings (in Operating Reserve) (3) | **** | 21,800 | - | 32,690 | ١- | 22,680 | | | | | | | | *************************************** | 1 = | 6.195,030 | | 0,201,336 | | 6,313,000 |
| Tribut Construes of Family | 3 | 5,027,800 | \$ | 5,954,951 | 3 | 5,000,303 | 2 | 6,158,000 | 12 | 0,170,056 | \$ | 8,186,000 | 3 | 6,184,688 | ١, | 0,183,030 | 39 | 8,291,339 | 1 | 0,314,000 |
| Uses of Sewer Punds | | | | | | | | | | | | | | | ı | | | | i i | - 1 |
| Operating Expenses 4): | ١. | | ١. | | ١. | | ۱. | | L. | 894,790 | | 921,623 | | 949,272 | l. | 977,760 | e: | 1.007,092 | | 1,037,296 |
| Salaries | 5 | 705,000 | \$ | 818,660 | 2 | 843,416 | 3 | 886,718 | 5 | 283,965 | 3 | 293,959 | | 304,419 | l ° | 315.259 | 10 | 326,492 | | 339,133 |
| Benefits | ı | 248,695 | | 256,651 | ı | 264,723 3.807,770 | | 274,124 | | 5.087.721 | | 3.849.432 | | 3 964, 108 | | 4,082,213 | | 4,203,854 | į. | 4,329,138 |
| Other Operating Experimen | ı | 3,325,105 | | 3,532,919 | ı | 3,807,770 B17,879 | | 5,690,762 945,209 | ı | 973,565 | | 1,002,772 | | 1.032.865 | 1 | 1.063.041 | | 1,095,756 | | 1,128,628 |
| Transfors | | 865,000 | | 890,950 | ٠ | | | *************************************** | - | | | | | | | | | 6,832,184 | 9 | 6,833,192 |
| Subtotal: Operating Expenses | \$ | 5,232,000 | \$ | 5,408,368 | \$ | 5,033,587 | 1.8 | 7,678,813 | 1 8 | 7,239,931 | \$ | 6,067,787 | 8 | 6,250,653 | 1.9 | 6,439,082 | 111 | 0,033,069 | | 9,833,192 |
| Other Expanditures: | L. | | ١ | | ١ | | ١., | | l. | | | | | | ۱. | | | | | l l |
| Prepayment PERS | \$ | - | \$ | - | 3 | | 1,2 | | 13 | | * | - | a | - | 1 * | | | | , | |
| Enisting Debt Service | l | ^ | | 4 | | | | | ı | | | * | | | 1 | - | | | ĺ | |
| Future Deta Servico | 1 | | | | | | | | 1 | 1.029.683 | | 1,791,078 | | 1,694,220 | | 1,453,901 | | 1,460,416 | ĺ | 1,464,403 |
| Rete-Funded Capital Expenses | | | - ا | 366,864 | | | - | | | | | | | | - | | | | <u>-</u> -ا | 1,464,403 |
| Subtotal: Other Expenditures | 1 5 | | \$ | 360,054 | | • | \$ | | 5 | | \$ | 1,791,078 | 3 | 1,684,220 | 18 | 1,453,801 | | 1,460,418 | | 8,297,595 |
| Total Uses of Serves Fluids | \$ | 5,232,000 | 8 | 5,867,222 | \$ | | 3 | 7,078,810 | 3 | 8,269,503 | \$ | 7,858,885 | 3 | 7,034,872 2,266,000 | 1* | 2,266,099 | , | 8,093,601 2,459,408 | , | 2,853,403 |
| ples Communication: Hate instrument | 1 | | L. | 384 739 | Į. | 796,640 | <u>.</u> | 1.273.309 | <u>. </u> | 1 754 079 | -aja | 2.268.009 | - | | - | 2,200,000 | **** | ECT 2, 14 1 | h- | 0.000.000# #800.000# |
| Annual Surptice/Deficial | J.S. | #45,710 | 1 | 471,438 | 1,6 | 923,995 | 12 | 266,664) | norma Tombo | (336,657) | 200 | 190,235 | WITE WITE | 515,885 | A PA | Berginson & Street | v. | are of the second | 1000 | entransie in te |
| Mary Resemble Blook of the Logic West Constitute Processes | W | | Q# | | Į. | Manual Principles | 2 | 24 - A | ŲŲ. | No. of Concession, Name of Street, or other Designation, Name of Street, or other Designation, Name of Street, | الزال | Series Color | 866 | Santa Marie | 404 | 1,350,751 | 1,2 | \$,545,790 | , Byan | and the same of |
| Thin Rate Review After Rate Increases | LŁ | 5,907,000 | 1,1 | 6,723,742 | L) | *,731,718 | 13 | | 1.5 | 7,577,737 | 1.2 | 8,389,250 | <u> </u> | 2.349.250 | | COMMON CONTRACTOR OF THE PARTY | <u></u> | | **** | - diologopy process. |
| Productor dissilar firm bandonsk franklike | 1 | is iaits | | 18,770 | 150 | ALVIES. | Vez | ¥.00% | K | 4 3 3 4 4 | | 1 8 9 4 | | (K.)40% | | 9.5% | 22 | 2.09% | | 7.62% |
| Considered accommon to the Assessed Phononesis for washing | T | 6 (00) | 1 | (F.FA) | Ī | :J:40% | 1 | 75 T. 70 Sec. | î'''' | 78 62% | · | J. P. J. −38x | Ī | 13, 8542 | 1 | FF.27% | | (B) 7774 | ĺ | 47.76% |
| Pacet i concome allos brata racanasa | 1 | A/A | 1 | We-A | ı | 4636 | 1 | 8610 | ı | dy lat | ı | *56 | l | Non | Ŀ | Air Sie | | April | L | 3874 |

Page 1-311

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Court represent white Pripal includings

1 Accordance with Pripal includings

1 Accor

CITY OF LEMON GROVE SEWER RATE STUDY Pinancial Plan and Reserve Projections

TABLE 2

Financial Plan & Reserve Summery Alternative Mandes - 3

| IABLE 2 | | | | | | | | | | |
|--|--|--|--|---|--|------------------------|---|-------------------------------|--|---|
| RESURVE FUND SUMMARY | | Esta NO. CONTROL DE LA CONTROL | 00000000000000000000000000000000000000 | Christ States Freit | | varone armedent (2000) | 2 | | | |
| SAMMARY OF CAMP ACTIONS | Control of the second | 7 | | | | March Present | 000000000000000000000000000000000000000 | | distance of the second | |
| Zana Alla Alla Santi della Li | OR DESCRIPTION OF THE RESERVE OF THE | 10.000000000000000000000000000000000000 | | Tours agreement | 0.0000000000 | | lieuwara an | I DEPT TO THE PERSON NAMED IN | I I December 1 | |
| Total Sepinwing Coun | \$ 14,587,541 | HEAPTH MANAGEMENT | | | Marin Ma | MASAMMA | Mathematican I | F 5 / F 5 / S 5 / C | FOR THE STATE OF | |
| Communication of Professional Communication of the | A DATE OF STREET |) is a succession of the succe | | AUGUSTANIA | la communicación de la com | | *************************************** | | | |
| Beginning Stamerys Batance (): | 5 11 155 632 | 1.3 0.578,1650 | 1 1 004 000 | s bestude | 1 4 22 3 0000 | T 3 700 0 000 | | Part of the second | | A |
| Plus: Not Crest Film (After flate tresseauxs) | 017.569 | 472.480 | W23,856 | 0148 904 | | 903.238 | \$ 3,337,000 | 1 3,438,600 | | |
| frant: Kearrafine France ! (Pair Cults Stationications Commercia | 1406-0566 | | | | | (1.192.334 | 16 1 16, WERS | 568,368 | 627, 143 | 088 908 |
| Lene: Tourser Old to Pure Water Haranne | CA 700,000 | | (1104) 2004) | 1,000,000 | 2024/07 | (1,194,334 | (99.633) | 4395,410) | (102.402) | (1016,474 |
| Less. Toursake Cled to Copital Hopke propert Reserve | (1.077.477) | (5,634,641) | 1228, 1011 | | 1 . | 105.001 | (318.371) | (265 647) | | 1 |
| Endry Overway Region designs | T. TALVEN | IC OLUMBIA | 1 22 2000 | 6 6 5 2 3 Bant | 2 1,542,600 | 4.727.9000 | | | (417,791) | 1053,334 |
| Proget Ending Relevant (55% of OZM) (5) | 3 21179,063 | 7 1 000 000 | 1 J. 2003 0033 | X EFFEDOR | 3 1.967.900 | 1 3357,000 | 5 1 6 23 700 | 1 | 1 1040,000 | |
| Capital Reports Const | CONTRACTOR | | | | | | 2 8 22, 18.00 | 2 to 345,000 | 2 X.15400,08367 | 8 3,758,000 |
| Birganning Renates Dadunco (1) | 3 3 054 3 19 | \$ 0.566.798 | 3 5 mm 741 | 5. 3. SING 419.5 | \$ 2.007,540 | \$ 1,368,300 | 15 5.434.201 | 3 1,725,071 | 5 5,795,647 | 1 1 541 341 |
| Phot Count Preciseds | | , | | W. W. 1 | a graner, man | 9 1 (444 98) | 0 1/0/29.6001 | A 1,1400,011 | 30 811-0813,000-1 | 8 1 247 465 |
| Place Transfer of Operating Reserve Surphysics | 1.0777.427 | 3,634,441 | 226 (0) | | | 46.301 | 316.371 | 505.842 | 412.741 | 453 234 |
| Laws Use of Reservers for Capital Projects | (1.546,000) | (1,222,45%) | (1,830,001) | (1.086.263) | (700:246) | 44-101 | \$27.50% | 1309 2711 | 355.547 | 6409.001 |
| Ecotog Capter February balance | 7 7,50% / 94 | 5 5 186,741 | 3 4785,972 | F 040 144 | I CHARA | 0 1.434.357 | 1 | 1 1 700 000 | 1 541676 | E LUNCTON |
| Target Entiry (injector (TV, not decided a) | 至 1.258 流流 | \$ 1,364,389 | 3. 4.971, 200 | 8 1,376,500 | T 1.368,505 | \$ 7,508,600 | (40% 309) | 1 7 7 15 452 | 2 / 404 850 | 1 117 400 |
| Place of the first beautiful for the first of the first o | 1 | | | W | L. Managar | 200 | | 200 May 100 May | No. of Concession, Name of Street, or other party of the Concession, Name of Street, or other pa | |
| Baginering Reserve Balance (2) | \$ 1.310,000 | 3 2,775,455 | \$ 2,598,493 | \$ 3,327,376 | \$ 2.120.5F2 | \$ 2,025,115 | 5 3,217,649 | \$ 3,513,972 | \$ 3,413,397 | 5 5.016.793 |
| Net: Trinnite From (ITa) Obsessing Reserve | 485,655 | 192,027 | 368 664 | (7,200,004) | (0%,462) | 0,192,334 | 94,523 | 10.418 | 102,402 | 166.474 |
| Equippy Name Statest grave Anasque Baronica | E 2778,455 | 5 (see et) | f 1.227, 17% | | V 2,018,145 | 1 217.448 | | | K LULAPEN | N EA74.547 |
| From Fidelity Programs From Fidelity Programs | 3 3770 400 | 第二次,如何是,在ED | 1 8.327,128 | 养 建聚杂集图器的 | S A4/1308 | 1 2317,440 | E E314,877 | 正 5.413.30是 | 5 2515 723 | 1 1.821.367 |
| Registrant America Selesion (1) | Microsoftware | | | 3/////// | | | | 100000 | (0.7%) | 100000000000000000000000000000000000000 |
| междинасці унавання завранов (3) Уник. Тихня бо Егона Оранаціна Вальства | 1 | \$ 5,700,000 | 3 3,700,000 | \$ 31,700,000 | 5 5,700,000 | 5 3,700 000 | B 3,700,000 | 1 3.700 000 | \$ 3,700,000 | \$ 3,700,000 |
| Energy Face system Descript Bulgary | 3. (TX), (CC) | THE THE PERSON NAMED IN | -www.companion | MARKET SOURCE AND | | | | | 1 7 2 | |
| Temper Employ (laterage (ST, Final III) | 3 3 700 000 | 1 4 9 9 9 9 9 | 2 3750,000 | 1,700,000 | E. A. FRELISH | 1,100,1000 | 1 2,7(0),000 | 1.1302.0002 | T AMERICAN | 3 2 7 10 1000 |
| | a winer of the state of the | B B ACCUMUNIC | 2 2 760,000 | 1.4 3.700,000 | B 2.7002.000 | 1 3 70010000 | S 1700 600 | 1 1,700,000 | 8 3,7000 (VR) | 1.700,000 |
| The Committee of the Co | | 0.20 | | 0.2440.940 | B 00 (1) F 12 3 | 2.50 | E 314 14 1 1 | 10.00 | | 1 3 3 3 3 3 3 3 3 3 3 |
| Specials Spinisher Signature of the Control of the | 2 4.027.894 | ***** | | | 8 (2,448,853) | | المناسسانا | 2.007 (N) Y | | A 3 / 1 / 1 |
| Parent Based Manageria | | | | 2 80, 20-0,510 | 6 17, 048, 75.0 | \$ 25,497 | 4 212,17.1 | 2 365,647 | 5 417,741 | 5 464.1748 |
| Commence Per Principle | | asatan mananan | | in is summing | nammananana. | | | | | |
| Beginning Bangres Delance | \$ 17,000 | 1 34.643 | 1 8/12/15 | \$ 68.097 | E 895,283 | \$ 104.361 | 5 122,877 | 3 142,078 | | and the second |
| Pfin. Interest Earnings | 43 | 170 | 344 | 9 00(02) 0006 | 1.07% | 1.565 | 2 122,877 | 2,042 | \$ 161 YOU 3,239 | \$ 102,168 |
| Pleas Commedian Fee Remagne | 17.000 | 17,000 | 17.900 | 17 (800 | 17 000 | 17.000 | 17.000 | 1,7,000 | 17,000 | 3,643 17,600 |
| Large, Use of Beneview for Capital Projects | 1 | 11.100 | 11,5000 | 11 6269 | 17,384 | 17,58994 | LE, SHINA | 1.7,000 | 17,000 | 17,600 |
| Enclose Correction Res Print Backers | \$ 36,040 | 8 81.213 | K 40 LW | 6 66,723 | * fort Jair | F 177,477 | 3 840,079 | 1 171,300 | 180,160 | NO. 100 |
| Autoria, managa Estamond Agela (7) | \$ 5.00% | 5-978 | 2.73% | 7 (0.0) | 1.57% | 2 H-Au | 100 | 12 | | - |
| * Borgh (x) 1 80 to Common or Histor (a + 80% (Compos) (1 + 1) for Manager a (No. 1) | # (1804) 1 (1814) | | 2.7% | 7 5(-5) | 1.27% | १ में के | , 744 | 1,00% | (20°W | \$ 300 |

Prepared By NBS

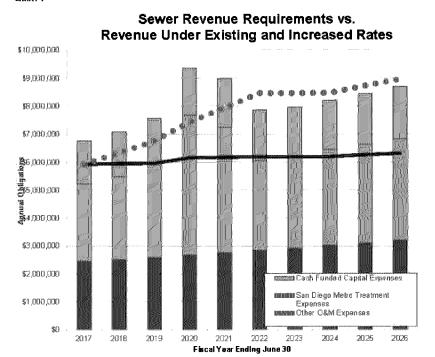
Page 2 of 11

[|] Section | Sect

CITY OF LEMON GROVE SEWER RATE STUDY Rate Adjustment Charls and Report Tables

Al transmit via Mussiber - 2

CHART 1

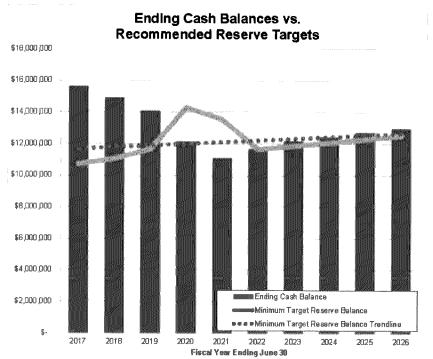


Charts and Tables
Prepared By NBS

CITY OF LEMON GROVE SEWER RATE STUDY Rate Adjustment Charls and Report Tables

Alternative Number - 2





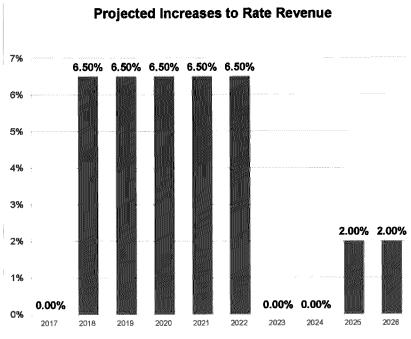
Propared By N9S

Charts and Tables
Page 4 of 11

CITY OF LEMON GROVE SEWER RATE STUDY Rate Adjustment Charts and Report Tables

Alternative Number - 2

CHART 3



Fiscal Year Ending June 30

Prepared By NBS

Charts and Tables Page 5 of 11

CITY OF LEMON GROVE SEWER RATE STUDY Operating Revenue and Expenses

EXHIZIT.1 Alternative Number - 2

| TABLE 1 - REVENUE FORECAST (1) | | | | Užises vatroni | SALSAN AND AND AND AND AND AND AND AND AND A | Vigotoki Vigotoki | | il les | er Klada Post | ud | 2000 CONTRACTOR | | Consideration. | | | | | | | | |
|---|--|------------|---------------------|-------------------|--|----------------------|-------------------|--------|---------------------|-----|---------------------|-------------|--------------------|------|---------------------|-------|---|-----|---------------------|------|---------------------|
| SCHIRCER OF REVENUE | Masen | П | 2017 | T | 7010 | | 2019 | T | 2020 | T . | 2021 | Y**** | 2622 | r | 7033 | | 2024 | | 2025 | | 7026 |
| H11 Macellarmout Reverses | | T**** | **************** | 7 | | | | • | · | | - mg | | | - | | _ | | | | ÷nno | 2.00 10-05 |
| 4.57# Other Revenue (2) | 1 | \$ | 3,000 | \$ | 3,008 | \$ | 3,016 | \$ | 3,112 | \$ | 3,112 | \$ | 3,112 | \$ | 3,112 | \$ | 3,112 | \$ | 3,145 | 9 | 3,170 |
| R14 interest & Invostment Income 44% Interest (3) 44% Interest - Property Tax | See FP See FP | \$ \$ | 21,800 | \$ | | \$ | * | 3 5 | , | \$ | | 5 \$ | | 3 3 | | *** | | 3 8 | | 11 % | , |
| R16 Grant Reverse 4439 Cost Recovery | 1 | ş | | \$ | , | \$ | * | , | a. | \$ | | s | | \$ | , | 9. | Ŧ | ş | * | \$ | м |
| R17 All Other Revenue 1935 Sewer Capacity Fee 4500 Sewer Service Fee | 0 1 | \$ 5 | 17,000 3 063,000 | \$ 5 | 17,000 i,988,917 | \$ 5 | 17,000 884.834 | \$ | 17,000 6 071,294 | 3 | 17,000 0 071,294 | \$ | | \$ 2 | 17,000 8,071,294 | \$ 2 | 17,000 8,071,294 | 3 | 17,000 1,134,063 | \$ | 17,900 8 184 042 |
| ##96 Sesse Service - LOSD La Messa 8D | 1 | 9 | 50 900 | 1 2 | 50.138 | \$ | 50.272 | 3 | 51.885 | 18 | | ž | 51.885 | ě | 51,985 | Š | 51,805 | S | 52,400 | 4 | 52.828 |
| TOTAL: REVERBIE | | 5 5 | 444 800 | 18.3 | 919,081 | 3.5 | 953, 123 | 1 | 8,143,276 | | | | 6.153 770 | 1 | | | 4,943,270 | | | Ť | K 557 (54) |
| TABLE 4 REVERUE MUMBARY | Imiliooooooooooooooooooooooooooooooooooo | r | 9917 | Γ | 2010 | | 2019 | ··· | 20M | 1 | 7621 | T**** | 2622 | | 2021 | _ | 2024 | | 1025 | | 2926 |
| Brwer Genzitions - 15: Seast Hule Accepter Other Operating Revenue | | \$ 5 \$ | 5,983,000 3,000 | 5 S | 919 053 3 008 | \$ 5 \$ | ,935 108 3 016 | \$ 2 | 6,123,159 3,112 | | - | 9 | 8,123 159 3,112 | 3 | musconomic | 3 | *************************************** | 3 (| | % 8 | |
| interest Earnings Seven Capacity Fee | | \$ £ | 21 800 17 900 | 5 5 | 17,000 | \$ | 17,000 | 1 | 17,000 | 2 2 | 17,000 | 20 49 | 17.000 | 44 | 17.000 | 3 5 | 17,000 | 5 | 17.000 | 4 4 | 17.000 |
| Subbitat: Issue Operations Revenue | | # 5 | , R44, # (10 | \$ 3 | 130,061 | 3 8 | .095,123 | 1 | 6,141,270 | 1 | H 143,270 | To division | 8,143,770 | ú | 8,843,276 | wije. | 8 143 175 | 31 | 1,207,518 | 11 | 5.237.64B |

Exhibit 1 (Olida) Propored By MSS

CITY OF LEMON GROVE SEWER RATE STUDY Operating Revenue and Expenses EXHIBIT 1 Alesmethre Number - 2

| TABLE 1 - OPERA DING EXPENDE FORECAST I | k | | | (10)77 (10)78 | ot account of the control of the con | 1000 | Salasan IN. | (Oa) | Mate Pare 2028 | will. | de l'Impositio | 95692 | <u>interioristania</u> | | | | | | | | |
|---|--------|-----|---------|------------------|--|-----------|-------------|------|-------------------|-------|----------------|-------|-------------------------|----|-----------|------|-----------|-----------|------------------|----------|-------------------|
| läewer Fland Öperations | Beries | | 2017 | | 2812 | | 20/18 | | 2028 | | 2034 | | 2922 | | 2023 | L | 24/24 | | 7675 | imaxons | 2024 |
| E05 Enlartes 2001 Salaries | 3 | ş | 765,800 | \$ | 788,774 | \$ | 812,437 | \$ | 638,810 | \$ | 861,815 | \$ | 887,772 | | 914,405 | | 941,637 | \$ | 970,093 | \$ | 969,185 18,528 |
| 1040 Overtime | 3 | 3 | 14,200 | 3 | 14,626 | 2 | 15,005 | 2 | 15,517 | 3 | 15,982 | 3 | 16,462 | 3 | 16,956 | 13 | 17,404 | 9 | 17,999 19,002 | 3 | 19,572 |
| 9800 Extra Help | 3 | 3, | 15.000 | 3 | 15,450 | 2 | 15,914 | 3 | 18,391 | ¥., | 16,883 | Ž | 17,369 | 3 | 17,011 | 7 | 18,448 | 3 | | 3- | |
| Subtotel: E05 Saleries E10 Benefits | | 16. | 785,000 | \$ | 818,860 | 35 | 843,418 | \$ | 208,718 | \$ | 894,760 | \$ | 821,623 | \$ | 949,272 | \$ | 977,750 | \$ ' | 1,007,082 | 25 ' | 1,097,295 |
| maid Health Benefits | -4 | 5 | 96.700 | 3 | 102 848 | 8 | 106,754 | 1 | 111,024 | \$ | 115,465 | 3 | 120,064 | \$ | 124,667 | \$ | 129,682 | \$ | 135,070 | 3 | 140,461 |
| 8470 Hazáli Sanadis - Aptirpes | 4) | 1 | 15,500 | 8 | 16 120 | \$ | 10,705 | \$ | 17,435 | \$ | 18,133 | 2 | 19,859 | \$ | 19,612 | | 20,397 | ş | 21,213 | \$ | 22,061 |
| 5000 Deferred Comp | 3 | 1 | 1.700 | 1 | 1 751 | \$. | 1,804 | 3 | 1,658 | \$ | 1,913 | 8 | 1,971 | 8 | 2,030 | \$ | 2,091 | \$ | 2,154 | \$ | 2,218 |
| 530 Employae Assistance Program | 4 | 4 | | 8 | - | 5 | | \$ | | \$ | - | \$ | - | 1 | v | \$ | | \$ | | 3 | |
| 9140 Worker's Comp Insurance | 3 | 2 | 30,000 | \$ | 30 900 | \$ | 31,827 | 3 | 32,782 | \$ | 33,765 | 1 | 34,770 | 1 | 35,822 | | 30.698 | \$ | 38,003 | 3 | 39,143 |
| 9:50 Medicare Incurence | 4 | 3. | 10,500 | 3 | 14 040 | \$ | 14,602 | \$ | 15,186 | \$ | 15,793 | 15 | 16,425 | \$ | 17,092 | | 17.785 | | 18,476 | 5 | 19,215 |
| N: 10 Life Insurance | 4 | 18 | 1,200 | 3. | 1 248 | * | 1,298 | \$ | 1,350 | ş | 1,404 | 1 | 1,460 | 力 | 1,518 | | 1,579 | | 1,042 | \$ | 1,700 |
| 3100 Long Term Disability | 4 | 28 | 0,000 | 2 | 6,240 | 1 | 8,490 | \$ | 0,749 | \$ | 7,019 | 8 | 7,300 | 7 | 7,592 | | 7,696 | 3 | 0,211 | 3 | 8,540 |
| 5170 Retirement | 5 | * | 80,295 | 5 | 62 704 | \$ | 65,165 | * | 87,741 | § | 90,373 | \$ | 93,084 | 13 | 95,876 | 3 | 90,753 | 3 | 101,715 | 5 | 104,767 |
| Ejab Unemployment | 4, | 12 | d. | <u>\$</u> _ | | <u>\$</u> | | 8 | | \$ | | 3 | | 1 | | ₹. | | <u> 5</u> | | <u> </u> | |
| Subtotal: E10 Benefits | | \$ | 248,899 | \$ | 255,851 | \$ | 284,723 | \$ | 274,124 | \$ | 283,885 | \$ | 203,950 | \$ | 304,419 | \$ | 315,259 | 3 | 328,492 | 3 | 338,133 |
| E15 Becaritis - Methicument | | 1 | | ١. | | | | ١. | | ١. | | ١ | | ١. | | ١. | | ۱. | | | |
| ulat PERS UAL Payments | 3 | \$ | P7 | 1 | | \$ | | \$ | - | \$ | | \$ | | ١. | - | 2 | * | 3 | - | 3 | |
| #≣at Transfer To PERS Unfunded Liab | 3 | 1. | 9-14. | 18 | | 1 | - | 3 | | 12 | | \$ | | I. | | 1.2 | | 13 | | <u> </u> | é. |
| Stational: Eds Bainelles - Parleyment | | 13 | | 5 | | 3 | | \$ | | 1 | | \$. | elondustrikus kelitika. | 1 | | Į\$. | ******** | 3 | | \$ | ************ |
| Redstrated : General Franci 15 - Several Classicationers. | | 15 | 841 825 | 1 5 | 1,074,553 | 1 3 | 1,100,138 | 12 | 1,142,842 | 1 \$ | 1,173,545 | 1.8 | 1,715,502 | 15 | 1,253,641 | 1.5 | 1,193,000 | 18 | 1,333.574 | 3 | 1.375,428 |

Page T of 11

Propered By NBS

CITY OF LEMON GROVE SEWER RATE STUDY Operating Revenue and Expenses

EXHIBIT 1 Alternative Number - 2

| TABLE 0 - OPERATING EXPENSE PORSCAST (| N. | | ACRES OF STREET | erenentiikaalis 🗱 | You: Hale Su | National Contract Con | 10000000000000000000000000000000000000 | | | | |
|---|-------|--------------|-----------------|-------------------|--------------|--|--|----------------|--------------|---------------|------------------|
| Sewer Fund Operations | Augia | 3017 | 3918 | 7016 | 2020 | 7034 | 7922 | 2073 | 2024 | 2625 | 7076 |
| E-10 Other Openisting Expenses | , | | | | : | 10000 | | - | | | |
| 24 W. Clastry Paul | 7 | \$ 20 00O | 9 20,600 | | \$ 21,855 | # 22,610 | | \$ 23 661 | \$ 24.597 | \$ 25.335 | \$ 26,095 |
| 1440 Computer Maintenance | 2 | \$ 46 600 | 3 47,996 | \$ 49,438 | \$ 50,021 | \$ 52,449 | 8 54 022 | \$ 55.843 | \$ 57.312 | | \$ 60.802 |
| 1470 Contract Services | 2 | | \$ 56,850 | \$ 59,350 | \$ 60,100 | \$ 61,903 | \$ 63,760 | \$ 85 673 | | | \$ 71.763 |
| \$436 Copier Service | 2 | 3 . | \$ | 5 . | \$ | 8 - | 3 | 3 | \$ | 8 | 2 |
| 1400 Emergency Callout & Repair | : | \$ 5,000 | \$ 5,150 | \$ 5,305 | \$ 5,464 | 1 5,628 | \$ 5,798 | \$ 5,970 | \$ 8,149 | \$ 6,334 | \$ 6.524 |
| ±1640 Equipment | 7 | 5 . | | 5 . | \$. | \$ | 5 | \$ | \$. | 1 | 1 |
| 5650 Equipment Rental | 7 | \$ 5000 | \$ 5,150 | \$ 5,305 | \$ 5,464 | \$ 5,828 | 1 5,798 | 1 5,970 | \$ 6,149 | 2 6.334 | 6. 6.524 |
| 8956 Estimated Claims Payable | 2 | \$ 20 000 | 4 20,600 | \$ 21,218 | \$ 21,855 | \$ 22,510 | \$ 23,105 | \$ 23,681 | \$ 24 597 | % 25,335 | \$ 26 095 |
| Proc Fuel | ' | \$ 15,100 | # 15,704 | \$ 16,332 | \$ 16,985 | \$ 17,865 | \$ 18,371 | \$ 19106 | \$ 10,871 | \$ 20,685 | \$ 21,492 |
| 6170 General Expenditure | 7 | \$ | \$. | \$ | \$. | 3 | S . | 8 | \$ | 4 | Α |
| 5720 Industrial Enforcement | 1 1 | \$ 10,000 | ¥ 10 300 | \$ 10,809 | \$ 10,927 | \$ 11,255 | 8 11,593 | \$ 11,941 | \$ 12,299 | § 12,668 | \$ 13,048 |
| ti/iii Insurance - Liebility | 3 | \$ 48.800 | \$ 50,264 | \$ 51,772 | \$ 53,325 | \$ 54,925 | 1 56,573 | \$ 58,270 | \$ 60,018 | \$ 81,819 | |
| 1979 Insurance - Property | 1 1 | \$ 7,700 | \$ 7,931 | 1 8,169 | \$ 8,414 | 8.666 | \$ 6.928 | ¥ 9,194 | \$ 9,470 | \$ 9,754 | \$ 10.047 |
| 1958 Line Cleaning | 2 | 8 . | 8 | 4 | 7 | 8 . | * | * | 4 | W 0,104 | 8 10,007 |
| #996 Litigation Services | 2 | \$ 60,000 | \$ 61,800 | \$ 83,854 | \$ 65,564 | \$ 67.531 | 1 89,558 | \$ 71.643 | \$ 73,792 | \$ 76,008 | 9 78.286 |
| 5990 Medical Examinations | 2 | \$ 400 | \$ 412 | 6 424 | \$ 437 | § 450 | 1 464 | \$ 478 | \$ 492 | \$ 507 | 5 522 |
| 解如 Membership & Dues | 2 | \$ 2,000 | % 2,060 | 1 2,122 | \$ 2,185 | \$ 2.251 | \$ 2,319 | \$ 2,300 | \$ 2,460 | \$ 2.534 | s 2.610 |
| ### Metro Annual Capacity & Trealment (5) | 1.0 | \$ 2 776,455 | \$ 2,968,462 | \$ 3,327,176 | 1 4,993,534 | t 4.473.368 | \$ 3.217.448 | \$ 3,313,972 | \$ 3,413,392 | \$ 3,515,793 | \$ 3,621,267 |
| nses Mileage | 2 | 1 9 000 | \$ 9,270 | 1 9,546 | \$ 9,835 | \$ 10,130 | 1 10,433 | \$ 10,746 | \$ 11,089 | | |
| WWW Sewage Transportation | 11 | \$ 66 040 | \$ 67,097 | \$ 68,170 | \$ 69,261 | \$ 70,369 | 4 71.495 | \$ 72,639 | | \$ 11,401 | \$ 11,743 |
| WWW Office Supplies | 2 | \$ 2000 | \$ 2,060 | \$ 2,122 | \$ 2,195 | 1 2,251 | \$ 2,319 | \$ 2,388 | | \$ 74,982 | 1 70,182 |
| WHO Personnel Recruitment | v v | h | 5 2,000 | 6 4.744 | 2,100 | 8 2,231 | * 2,019 | 2 2,300 | \$ 2,460 | 5 2,534 | \$ 2,610 |
| # IMP Professional Services | 7 | \$ 72,500 | 6 74,675 | \$ 76,915 | 3 79,223 | \$ 81,599 | \$ 84,047 | \$ 66.569 | \$ 89,166 | \$ | 8 |
| 419 Protective Clothing | 2 | \$ 4,000 | \$ 4.120 | \$ 4,244 | \$ 4,371 | \$ 4.502 | 9 4,637 | | | \$ 91,841 | \$ 94,598 |
| ### Repairs & Maintenance | * | 8 5,400 | \$ 5,582 | \$ 5,728 | | 1 6.078 | | \$ 4,776 | \$ 4,919 | \$ 5,087 | ½ 5,219 |
| 6199 Repairs & Maintenance - Equipment | 2 | 1 25,000 | \$ 25.750 | | | | \$ 6260 | \$ 6,448 | \$ 6,641 | 8,841 | \$ 7 046 |
| 6126 Requiry & Manhananna Vehicles | 2 | \$ 10 000 | | | \$ 27 318 | \$ 28,138 | 28,982 | 1 29,851 | \$ 30,747 | \$ 31,689 | \$ 32 619 |
| Restoration Services | 7 | \$ 10,000 | \$ 10 390 | 10,609 | \$ 10,927 | \$ 11,255 | 1 11,593 | 1 11 941 | \$ 12,290 | ß 12,6668 | \$ 13,048 |
| 102th Street Sweeping | 40 | \$ 18,000 | \$ 10,300 | \$ 10,609 | | \$ 11,255 | \$ 11,593 | \$ 11,841 | | 1. 12,668 | \$ 13,048 |
| £739 Tools & Supplies | 1 4 1 | | \$ 18,540 | 9 19,096 | | \$ 20,259 | \$ 20,867 | | | \$ 22,802 | |
| 1739 Traffic Safety Equipment | 7 1 | \$ 11 000 | \$ 11,330 | F 11,670 | | \$ 12,381 | \$ 12,752 | \$ 13,135 | | 5 13,934 | |
| #24# Training | , j | \$ 500 | | \$ 530 | \$ 548 | \$ 563 | \$ 580 | \$ 597 | | 5 633 | 5 852 |
| | 2 | \$ 10,000 | f 10 300 | 1 10,609 | \$ 10,927 | \$ 11,255 | \$ 11.593 | | \$ 12,299 | | 13,048 |
| | 2 | | \$ 2,080 | 3 2,122 | \$ 2,165 | \$ 2,251 | \$ 2,319 | \$ 2,388 | \$ 2,460 | \$ 2,534 | \$ 2,610 |
| CMO Utilities - Gas & Electric | 7 | \$ 700 | | \$ 757 | \$ 707 | \$ 819 | 3 952 | 3 896 | \$ 921 | 5 950 | 2 996 |
| #270 Utilities - Telephone | 2 | \$ 4,500 | 1 4,635 | # 4,774 | \$ 4,917 | \$ 5,065 | \$ 5,217 | 5 5 373 | \$ 5,534 | \$ 5,700 | 5 5,871 |
| #290 Utilities - Water | 3 | \$ 2,500 | \$ 2,575 | \$ 2,652 | \$ 2,732 | \$ 2,814 | \$ 2,098 | \$ 2,985 | \$ 3,075 | \$ 3,167 | 3 3,262 |
| Subtotal: E15 Other Operating Expenses | | \$ 3,325,195 | \$ 3,532,818 | \$ 3,997,770 | \$ 5,580,782 | \$ 5.687,721 | \$ 3,849,432 | \$ 3,064,106 | \$ 4,082,213 | \$ 4,203,954 | \$ 4,329,138 |
| E65 Transfers | | | , | , | ., | ,,, | | # -5/ma-6/1000 | 4 | or sheardware | 4 ~, 44.11, 1311 |
| িবকে Interfund Transfers - Expenditures (6) | 2 | \$ 885,000 | \$ 890,950 | \$ 917,679 | \$ 945,209 | \$ 973,565 | \$ 1,002.772 | \$ 1,032,855 | \$ 1,083,841 | 3 1,095,756 | \$ 1,109,529 |
| Reditotal: Effi Tropistres | | \$ 885,000 | \$ 890,950 | \$ 917,678 | \$ 845,209 | \$ 973,585 | \$ 1,002,772 | \$ 1,032,855 | \$ 1.083.841 | 3 1,086,750 | \$ 1,528,029 |
| Subtrate: Errors Firm 16 - Sever Clare altere | | 3 4,100,195 | | | \$ 6,399,971 | | \$ 4,852,264 | 5 4,999,992 | \$ 5,746,053 | 3 5.299,610 | 8 5,457,765 |
| Total: Shewer Found the Sewer Operations | | \$ 5,232,090 | \$ 5,450,302 | \$ 6,933,537 | \$ 7,878,813 | 7,239,934 | 9 0,007,787 | \$ 0.250,653 | 5 0,439,662 | \$ 9,633,184 | 2 8.833.192 |

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Exhibit (O&M) Page 8 of 11

CITY OF LEMON GROVE SEYNER RATE STUDY Operating Revenue and Expenses

EXHIBIT 1
Alternative Humber - 2

| TABLE 7 - FORECASTING ASSUMPTIONS: | | | 63092869836381698 | aaaan si waa si 1600 | ear Ruis Paid | idi sa <u>n</u> ga saida | assas vannak | | | | |
|--|------------------|-----------------------|-----------------------|-----------------------------|---------------------|--------------------------|--------------------|---|-----------------|-----------|-------|
| ECONOMIC VARIABLES | Hasti | 20:0₹ | 2018 | 5015 | 2029 | 2021 | 2022 | 2023 | 1024 | 7075 | 1016 |
| Customer Growith (7) | 1 | 90 | 0.27% | 0.27% | 3.17% | 13 (30)% | 0.00% | 0.00% | 0.00% | 1 (99%) | 0.00% |
| General Cost Inflation | 2 | 711 | 0.00% | 3.00% | 1.00% | 97.00 EC | 3.00% | 3 0616 | 3.00% | J. 120206 | 3.00% |
| Labor Cost Inflation (8) | 3 | | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 7.190% | 3.00% | 5.00% | 3.00% |
| Health Benefits Infation (6) | 4 | 140 | 4,00% | 4,00% | 4.527% | 4.0016 | 4.00% | 4 567% | 4.00% | 4.00% | 4.00% |
| Retirement Banetis Inflation (8) | 5 | | 3 250% | 3.00% | 3.00% | D 007% | 3.00% | 3.00% | 3.00% | 3.0094 | 5.00% |
| Chemicals (6) | 6 | | 21.000716- | 3 00% | 1.00% | 3.00% | 3 40% | 3/100/% | 3.00% | 3.00% | 3 00% |
| Gas (8) | 7 | 40 | 4.00% | 4.00% | 4.00% | 4,0036 | 4.00% | 4.00% | 4,09% | 4,00% | 4.00% |
| Electricity (9) | 8 | | 4.40% | 4 43% | 4.40% | & atyvi, | 4.40% | 4.40% | 4,46% | 4,40% | 4.40% |
| No Escalation | 0 | an an | 0.00% | 0.00% | 0.00% | 0.00% | 10 za(r/s). | 0.00% | 0.66% | 0.00% | 0:00% |
| San Diego Matro (5) | 10 | 20 10% | 0.02% | 12.08% | 10 00% | 40.47% | 29.08% | D 007% | 3. (30) | 3.00% | 3.00% |
| Transportation (10) | 11 | 1.00% | 1.30% | 1.00% | 1.00% | 40% | 1.8694 | 8.002% | 1.60% | 1.82% | 5.00% |
| Planetrions for PV 20% Of sea force the English Studies | ಕ ಫಿ ಭ್ರಯಚಂದ ಅ | is abiell second. Bib | serie films. Americal | and Managhan adar. | Bundant Error F. I. | N. P. R. Jacob | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | |
| In PY 2015/16, There was a cree line nettlement from P | | | | | | | | | | | |
| Interest earnings on per the City's Reverse Surrounty | | | | | | | | | | | |
| 4 Exponses for PY 2016/17 are from the District's Budget | f if Hodeland v | ka miany ermani, Sico | wco Mon: Sanimi | ian Bodgata.nko, | NudgotEmed 4.1: | 3. 16.paf | | | | | |
| imfolionary factors are applied to these expenses to pro | ojeci costs in | FY 2017/10 and I | beyceni | | | | | | | | |
| 6 Sen Diago Mairo cost for FY 2016/17 Principle 2021/22 | | | | | h renge cost for : | omsy Ann. (badio | 44). Then 3% am | nanthy | | | |
| 6 Expected Interfund Transfers confirmed via email. Seus | | | | | | | | | | | |
| Client provided source flex ¿pasun Ghove Zenajow Figu. | | | | | | | ын Орумовін Акурып | Mark & JOSE . | | | |
| NiBS has assumed compressive infinitors factors for last | | | | | | | | | | | |
| 9 The source of the electricity infinition factor is the project | | | | | | | | | | | |
| as returnment in the following study: That Pulsare of Elac | | | | | | | | пвиру ЕМиючеу С | Sentar, UC Davi | tr. | |
| 10. The most current base insreportation rate equated by | aggeneve veil y | inthation num for £ | Ran: Olagio per Uni | ied States Depart | Promis of Labor, E | Aureuru of Labor 5 | Restrictor Desta | | | | |
| Clinch provided source flat: City of San Diago-Tenner | naal? motivation | Fath 2016.julf, pq | y 2. | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |

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CITY OF LEMON GROVE SEWER SLATE STUDY Capital Improvement Plan Expensitures

EXHIBIT 2 Alternative Number - 2

| TABLE B - CAPITAL FUNDING KUMMANY | | Minoriosinininininkleinus | 181241nparano3. 46 | Videori IPLatria (Parti | 004 | ningganiningan | | | | |
|--|-----------------|-----------------------------------|----------------------------|--|----------------------------|---------------------------|---------------|------------------|---|--------------------------------|
| CAPITAL PURIORS PERSONAL | If subject | | | <i>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</i> | | | | | Million III Sket | anni saatii ah |
| Parloling Secretary | Barbara Barbara | W. 2 W 1975 | 建プ 基//11/2// | A | 3.76 | | A made a da | f ex soulul | Bearing to a | With the state of the state of |
| Grams | 13 | 13 | 13 | A.A. | l'T | 1.2 | | 11 | Commence of the | myestania ana |
| Use of Capacity Fee Reserves | | | 4 | | | | | | | |
| Use of SRF Loan Funding | | | | | | | | | | |
| Use of New Revenue Band Proceeds | | | | | | 1 . | | | | |
| Use of Capital Improvement Reserve | 1,545,000 | 1,222,498 | 1,639,091 | 1,688,263 | 709,249 | | 27,501 | 309.271 | 355,547 | 406,041 |
| Rate Revenue | - | 368,854 | | .,, | 1,029,663 | 1,791,078 | 1 684 220 | 1,453,801 | 1,460,418 | 1 464 403 |
| Data Searces of Legital Projets | 1 1 546 500 | TE MELSON | 第1月35月99 年 | D 1.826.768 | X 1,730,5151 | N TOPLOTE | 3 6 7 6 7 7 7 | \$ 1,783,000 | 1 (.219.50) | 3 1.876 ALC |
| Long of Cartina County | | | | | Kina Samana | anna anna ann | W. | William Commence | Linear Company | Production and the second |
| Const of Canada Fundai. | 1 3 1 545 000 | 13 1.591.350 | 3 1.939.091 | 1 1 424 343 | 1 7.33.911 | 3 1.761.076 | 3 (7) (72) | 1 1 783 073 | \$ 1.015,965 | 3 1.070 4.04 |
| Compiled Page Room Strangering (Charles Servey) | i i | | | | | | | | | 1111111 |
| TABLE 6 - Capital improvement Program Conta in Corper-Pass | Floridate Lots | denominana | | Cross Marie Pari | | | | | *************************************** | |
| Project Descraption | PHEF | 7613 | 2010 | 7000 | 2021 | 7022 | 2023 | 7 5000.4 | 1 | |
| Sewer State Matrianary e Protect (Construction) | T # 250,000 | | \$ 250,000 | | \$ 250,000 | 3 250,000 | 2028 | 2924 | 2070 | 2020 |
| Serviner Makin (Kethalbildahorn (Destan) | \$ 100,000 | \$ 100,000 | \$ 100,000 | 4 100 000 | \$ 100,000 | \$ 100,000 | 13 | 1: | 1 | 5 |
| Sever Main Rehabilitation Project (Construction) | \$ 1000,000 | \$ 1,000,000 | \$ 1,000,000 | | | £ 1 000,000 | 1. | 15 | 3 | 9 . |
| Contingent Costs | 3 150,000 | \$ 150 000 | \$ 150,000 | 8 150.000 | 150,000 | \$ 75,000 | 13 | 2 - | 1. | 3 |
| Sower Rate Study | 4 | 6 10000 | * 100,000 | B KANDARA | 8 130,000 | 1 75,000 | | | 13 | 36 17 |
| Estimated Future CIP Expenditures (2) | | | | , , , , , , , , , , , , , , , , , , , | | 10,000 | \$ 1,391,786 | T 1.391.786 | 8 1 391 788 | . 1 391 786 |
| Total: Capital Insprovenient Program Costs (Corner-Year Dollar | 8 1 500 500 | 2 4 500 mm | £ 1,650 cms | 1, 1,300,000 | \$ 1,500,000 | \$ 1,500,000 | \$ 1,391,760 | \$ 1,391,780 | | |
| Annual Control of the | E. T. IV. | T to the second | 1 3 - Hand Spirit | s as seemer, arina | a risecutions | a time,con | 1 23/1/00 | F 11501, 100 | \$ 1,701,700 | \$ 1,391,798 |
| | | | | | | | | | | |
| TABLE 10 - Capital Improvement Program Costs (as Fulsos Vasc.) | | 010010400009 ⁹⁹ 999466 | Utataran Halifat and Shirt | Kiton Moka Pasi | | jább Tűpredukáljálásbabai | | | | |
| Project Description | 29/17 | 2月1月 | 2010 | 2020 | 2021 | 2022 | 2920 | 2024 | 2024 | 2628 |
| Federal filled Server Refusit (Design) | \$ - | 1 . | \$. | 3 | 3 | 5 - | 1 | 3 - | 3 | 3 |
| Federal Bad Dever Retail (Construction) | 5 - | \$. | 5 - | 5 . | \$. | \$ - | 9 . | 5 | 16 . | 5 |
| Saritory Sever Master Plan Update (noticing any GP update) | 3 - | 7 . | \$ | 3 - | 5 - | 1 . | 1 . | 1 - | 1 | 2. |
| Sewier Main Masetanance Project (Deeign) | 5 - | 4 - | 3 - | 8 . | \$ | 5 - | s . | \$. | 4 . | 5 |
| Sever Mein Meirkenence Project (Construction) | \$ 257 500 | \$ 285 225 | \$ 273,182 | \$ 291,377 | \$ 289,819 | \$ 298,513 | 1 . | 5 . | 8 | \$ |
| Service Main Remotalitation (Charge) | \$ 103,000 | \$ 108 090 | \$ 109,273 | \$ 112,551 | \$ 115,927 | \$ 119,405 | 5 | \$. | 8 | 2 |
| Green Main Renabilitation People's (Construction) | \$ 1,030,000 | | \$ 1,092,727 | \$ 1 125,509 | \$ 1,159,274 | \$ 1,194,052 | 5 . | \$. | 6 | 1 |
| Custingent Cayre | \$ 154,500 | \$ 159 136 | 1 163,909 | \$ 188,826 | \$ 173,891 | \$ 89,554 | 5 | 1 | 10 | ŭ . |
| Sower Rate Study | \$ - | 2 . | \$. | 1 . | \$ | \$ 89,554 | 5 | \$ | 5 | 4 |
| Edwarded Pitters CIP Expensiones | \$. | ş | 5 | 1 . | e. | \$ - | 9 1,711,721 | \$ 1783,073 | \$ 1.815.985 | 8 1 870 444 |
| Forat: Capital Impersembert Program Costs (Patros Veer Deda- | \$ 1,545,060 | \$ 1,501,350 | \$ 1,639,081 | \$ 1,686,263 | \$ 1,738,011 | \$ 1.701,078 | \$ 1,711,725 | 1 1,783,673 | | \$ 1,879,444 |
| TABLE 11 - FORECASTRIS AUSLIMPTIONS | | "League Grandell | generative (4) | Your Marie Pieri | åd felansinsonesse. | solido els odeoses | | | | |
| i filic pierwyktości. V portodni sem | 2017 | 2010 | 3919 | 2020 | 2021 | 3922 | 2023 | 2024 | 2025 | 2026 |
| Annual Construction Cost Infralion, Per Engineering Mesey Record (3) | 3,00% | 1/37年 | 27 10 24 | 3.383% | | | | | | |
| | 2.555% | 4 J45/16 | 37 (70%) | 3.58,7% | 3.13(7% | \$ 687% | 3.00% | 3,00% | 3.00% | 35,136,796 |
| Commission Contribution Code (April 1999) 1976 Contributive Contribution Code (April 1999) 1976 Related at CD Service Code (April 1999) 1976 Commission Code (April 1999) 1976 Related at CD Service Code | 2.00 | 1.08 | 1,09 | 1.1.1 | 1.15 | 2.10 | 3.00/% | 3.00% 1.27 | 3.00% 1.30 | 3.00% 1.34 |

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Exhibit 2 (CIP) Page 10 of 11

^{1.} Contribution 1. Security of Local Institution in page 1.0112.

Equipment of the power of Local Institution in page 1.0112.

Equipment of the power of Local Institution in page 1.0112.

Established fluture CIP set equal to the exercise for CIP set equal to the exercise annual continuction Cost Infallian percentage is the 3D year everage change in the Construction Cest Index for 2005-2016. Source: Engineering News Record website (http://enr.construction.com)

CITY OF LEMON GROVE SEWER RATE STUDY Existing Sewer Rate Schedule <u>EXHIBIT 4</u> Alternative Number - 2

TABLE 12

| | C (((())) | | | ched Sawe if | | |
|--------------------------|------------|------------|--------------|--------------|------------|------------|
| Annual Sewer Use Charges | | FV/2017/18 | IIF//2018/05 | FY 2019/20 | FY 2020/21 | FY 2021/22 |
| | F. He sall | (0.36)/L | 3 W/W | | 21.00 | |
| Rate Per EDU (240 gpd) | \$553 17 | \$589,13 | \$627.42 | \$668 20 | \$711 63 | \$757.89 |

1. Ordinance No 26 pcf

Exhibit 3 (Refes) Page 11 of 11

Prepared By NBS

Alternative #3 - Operations & Maintenance reserve target set to 40 percent of annual operating & increasing annual percent increases.



Financial Plan & Reserve Summary Alternative Number - 3

CTTY OF LEBOON CHOVE SEWER RATE STUDY Mauricial Pluri and Reserva Projections

| TABLE 1 | | | | | | | | | | | | | | | | | | | | |
|--|-----------------|-----------------------|-----|-----------------------|------|--|--------|---------------------------------------|-------|--|-----------------|--|----------------|--------------------------|----------|------------------------|----------|-------------------------------|---------|---|
| PRIANCIAL PLAN AND DUMMARY OF REVENUE REQUIREMEN | | | 100 | | | | Yes | e Welle Pash | 98 | | 1000 | | Annous | | SOMMA | | adeinele | e to the second second second | *** | *************************************** |
| | | Blandari | | (| | | | | | | | | | | | | W. W. | | | |
| MATERIES AND SOUTH STREET, SECTION STATES AND STAT | | | 12 | | ×. | | | V (100 m) | K | 14.000 EM | M. | V 350 11V/6 | | Para and the | 巡 | V.200034(VA | | v digastrya | | A Sonate |
| Sources of Sover Foods | Т | and the second second | | | _ | en e | | | 31100 | | | | _ | | Ĭ | | - | | | |
| Rate Revenue Under Current Retes (1.2) | l t | 6.003.000 | 8 | 5,616,063 | s | 5,835,108 | \$ | 6,123,169 | \$ | 6,123,169 | \$ | 6,123,169 | \$ | 6,123,159 | \$ | 0,123,159 | \$ | 6,187,371 | \$ | 6,236,670 |
| Other Operating Revenue | 1 | 5.000 | Ι. | 3,008 | | 3,010 | | 3,112 | 1 | 3,112 | | 3,112 | ľ | 3,112 | | 3,112 | | 3,145 | | 3,170 |
| Interest Euroinas (in Operating Reserve) (3) | ١. | 21,660 | | 28,985 | _ | 19, 433 | | 23 730 | ١_ | 3/8.4/30 | _ | 43,440 | | 42,473 | | 5/3 000 | ١ | 61,320 | -1000 | 53,060 |
| Todas Bossions of Febrush | 1 8 | 5,927,800 | 8 | 5,051,028 | 5 | 3,054,015 | 8 | 6,150,000 | N. | 8,184,679 | 3 | 6,109,710 | \$ | 0,108,740 | \$ | 6,176,270 | \$ | 6,242,036 | \$ | 6,203,100 |
| Classical Sensor Planeta | Į. | | | | | | 1 | | | | | | | | | | | | | |
| Opensting Expenses (4): | 1 | | | | | | | | | | | | | | ١. | | | | ١. | - 1 |
| Salarios | :5 | 795,000 | 15 | 616,650 | \$ | 943,416 | 15 | 668,718 | S | 094,790 | 3 | 921,623 | 3 | 949,272 | 1 | 977,760 | \$ | 1,097,082 | \$ | 1,037,295 |
| Beroelita | 1 | 246,095 | | 266,651 | | 264,723 | • | 274,124 | | 203,954 | | 293,969 | | 304,419 | | 315,259 | | 326,492 | | 336,133 |
| Other Operating Expanses | i | 3 326,195 | | 3,632,018 | | 3,907,770 | l | 5,590,782 | ı | 5,097,721 | | 3,649,622 | | 3,964,100 | | 4,082,213 | ľ | 4,203,654 | | 4,329,138 |
| Transations | | 985,000 | l | 690,950 | 994 | 917,679 | ١ | 945, 209 | | 973,685 | 40000 | 1.007,772 | ļ | 1,032,865 | 1970 | 5.化物. (Mex.) | ļ, | 1.095,758 | | 1,129,620 |
| Subtotal: Operating Expenses | Ŧ | 5,232,000 | \$ | 5,498,368 | 9 | 5,033,587 | \$ | 7,678,813 | \$ | 7,230,631 | \$ | 0,007,787 | \$ | 6,250,653 | 1 | 0,450,600 | | 0,023,084 | 3 | 6,833,192 |
| Other Expenditures: | 1 | | | |) | | Į. | | ١ | | ١ | | l | | ١. | | l. | | | |
| Prepayment PERS | 2 | 14 | | | \$ | 4 | 8 | - | 2 | - | \$ | * | 3 | W. | T- | | 12 | | 1 | |
| Existing Debt Service | 1 | , | | * | ĺ | | ł | | 1 | | | | | | | | | | | |
| Future Debt Service | 1 | | ļ | | | , | ļ | | l | # # 1 m a m | | 4 40 4 4005 | | 4 704 007 | | C arria perci | I | 4 744 7976 | | 6 000 003 |
| Rate-Funded Capital Expenses | | | - | | - | | -191 | 1 | | 641.016 | | 1,791,079 | - | 1.701,937 | - | 1,552,007 | | 1,244,700 | | 1,256,664 |
| Subtotal: Other Expanditures | 1 8 | | * | | * | | 18 | | 1 % | 841,910 | 3 | 1,701,010 | 3 | 1,701,937 | 13 | 1,352,007 7,781,940 | 1 | 1,244,708 7,877,881 | \$ | 1,260,864 8,133,058 |
| Total Hors of Bears Filints | 1 4 | 5,232,090 | 18 | 5,428,38B | \$ | 5,003,587 | 18 | 7,679,813 | 1.8 | 7,981,847 | \$ | 7,258,865 | 3 | 7,952,589 | 12 | | ١, | | ١, | 2,003,253 |
| Johns Houseman Born Rata Ingravancy | 4_ | | | 177.572 | - | 483,711 | - | 593,5801 | | 1,800,009 | | 2.372.655 0E3.501 | 1000 | 2,372,655 | <u> </u> | 2.372.655 756.676 | L. | 2.307,537 761,682 | | 651,297 |
| Acuta at Charge and Charles |] 1) (188198 | 595,710 | 1 | (Dat, 220 | nine | 504,739 | 2 | (588, 221) | 1000 | (11%, RAS) William (March | i i | 17 E. J. (20.1 T | 200 | 2012, 1079 2012, 1079 | No. | 1 1347, 117 H | | 20 1,02 2 | emes | aretti birini |
| | Ų | | 4 | 0.005.071 | J. | 5.419.818 | البالا | 7.013,730 | Ψ. | | NA S | The state of the s | Miles Miles | 1.493.014 | u,e | 0.495.814 | ,,,,,,, | 0.334, kin | | 11,740,124 |
| Tistol Rane flavorium After Ante tintouver | 1.5 | 5,0/13,000 | LŽ. | ecolones solveninos d | 1.3 | | 1.0 | n sanaranan arang tegan | 1.0 | A STATE OF THE PARTY OF THE PAR | kanse Popper | AND REAL PROPERTY. | NOTICE . | Marie and the Marie | 0.4 | | e e | The second second second | 1 | |
| A THE REAL PROPERTY FOR A PROPERTY OF THE PARTY. | | 11,050 | 100 | 1,691 | 133 | 3,000 | | T (MAT) | iiii | 0.00 | 100 | \$3,54(1) | | ALCONE. | | 4000 | | out the | 7002 | 1,40% |
| Salat Agit a "in resona titur Anno agi Pantamon in matanan | Ì | 8-90#4 | ĺ | 1686 | | 9, 1,46,6 | 1 | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | Ì | 36 185 | Į | 367% | ı | ne tried | Ï | 45 6.47 | | 74 .dat. | 1 | 80 LPG |
| Count Commission within their decompany | | .6p is | L | /ii-1 | Ļ. | 47.3 | 1 | N/S | k | A.A. | Ĺ., | XXX Alternation representation | <u></u> | 2.4 | 1 | 4.73 | l | .5 × è | i,,,,,, | |

From J. Plan. Page 1 July

"repace a By NB S

Set 1. As the content of the content

| TABLE 2 | | | | | | | | | | |
|--|---------------------------|--|---|--|-------------------------------------|--|---|------------------------|---|--|
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| Total Beginnerg Cash | \$ 16,207,511 | | | | | (American monorance management) | Yannan anan anan anan anan anan anan an | 1 | 1 | A STATE OF THE PARTY OF THE PAR |
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| Leas: Tennader Cus un Parm Wester Reserve | (3.700,000) | | | | | 1 - | " " | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | |
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| Kinding Open King Anabove Bulgarya | 4 72.5.46% | 1 7 YAM KAN | 7 3,773,078 | 1,077,4100 | 1 7,694,000 | 2401.00 | 1 2.500,000 | 1 直流扩展的数据 | A MARKAGA | |
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| Simple Product Floral | 1 | 77/1/73 | | | | | | | | |
| Sugmang Excerve Bullinoo (1) | 3 3.054.319 | \$ 5,577 FRB | ¥ 5.512.643 | 5 4,173.650 | 5 2,465,295 | \$ 1,386,300 | 5 1,416,484 | 3 1.825.983 | \$ 6.000 T. NS.7 | F 2.0008.300 |
| Place. Grant Programets. | | , | * | | | | | | , , , , | |
| Plan Transfer of Operating Reserve Implicate | 1,0402,427 | 4,032,267 | | | | 28,184 | 419,206 | 591.067 | 502,290 | 477.602 |
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| Farm Province Labour (Fr.) net annable (Fr.) Farm District Arts (Fr.) | E (350, 500) | 8 1,3654,3650 | 8 1.975, 280 | ii. 1.129, 165 | \$ F.MM, 300 | \$ 1,7F8.000 | 3 1,406,700 | \$ Larsand | \$ 1.42E.166 | B #.417.20 |
| Baromotine Repaires Balance (1) | | | | Accordances | | 100000000000000000000000000000000000000 | | Control of the second | (Carrier 1998) | 1 |
| Het. Transfer From (47n) Operating Reserve | \$ 7.310,600 466,656 | \$ 2,778,865 | 3 I BENG, 4602 | \$ 5,799.221 | \$ 2.004,000 | \$ 2,095 132 | 5 7:217,440 | \$ 3,312,972 | \$ 3,413,302 | 1 3,619,79 |
| English Sign Carrier and Secretar Balance | 1 277 408 | 1007.0027 | 330,730 | (5,259,221) | 58 (33 | 1,624,362 | 68.571 | .00,415 | 102,405 | 105,42 |
| Farster Employ diskinder (Fyelder Menny Contat. | 5 3 7 78 423 | STATE OF THE PROPERTY. | 3,1991,23 | 2,002,000 | 4 8 444 141 | 3,217,449. | 3 2311,077 | | | 1 1 48 2 46 |
| | or manuscreaments | A 21, 117001, 40002 | 2.227.179 | 1 8 6 92 2 D 24 | A GATLES | \$ 3.217.44E | 2 2.372.372 | 1 3411.997 | F 3515728 | 多。其為2.1.10年 |
| Departing Reverse Balance (c) | | \$ 5,700,050 | 8 2,700,000 | 1 3 3 700 DO | | Щ | Appelled (A) | | | 100 mm W = 2.00 |
| Plus Transfus Prens Clearating Peasaring | 5,330,000 | p mythingou | a z.regun | 1 * 3. OB WU | p 3,700,000 | \$ 3.750,000 | 5 3 700,000 | # 3.700 000: | 9 3,760,000 | \$ 3,700,000 |
| Estata Pure miere contra Silvinia | A S YOUR DANK | The second second | ar a waxaa a | a consess | E 1 100 555 | a synonomia | S. C. Dona consi | | | Construction to the second |
| Laminet Francis Sustainer (E.S. Fred and | 2 8 200 ANN | 8 2 22 5 5 5 5 | 8 4 700 000 | | | 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 | E 4 FD0 700 | 3 3 30 (45) | 1. 1./293.4495 | 11 1/00 00 |
| British p Ballerow - Gold Christish and Properties | MARKET PROPERTY | A SECTION AND ADDRESS OF THE PARTY OF THE PA | | CONTRACTOR OF THE | A SECTION AND ADDRESS. | | era | A A 7000 0000 | F 1700 (880) | \$ 1,700,003 |
| | S R REST TOTAL | Complete to | r minimum | R. Carriera | 1 2 2 1 2 | 11 12 12 12 12 12 12 12 12 12 12 12 12 1 | | E SELECTIVE THE | | w relative |
| Enting Surphis-Toronti Commissed to Reserve Essents | Wed. 212.5 | 9 4 648 342 | 1 7774.5634 | 1 11 11 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | A PART OF THE | Udanidasityad 17 saj | E 210,700 | 7 561.53 | 8 467.280 | A SHARLES AND A SHARLES |
| The second secon | | | Secretary April Application | Or and Associated the Control of the | | | - 10.232 | Property of the second | e militario | \$ 477,EX |
| | 100 March 1997 | | (CONTRACTOR OF THE CONTRACTOR | ZSSKSQ ydm | | 00000000000000000000000000000000000000 | | | | 200000000000000000000000000000000000000 |
| Обратиц Какена Набанса | \$ 17,000 | \$ 54,043 | 5 01.243 | 5 GG.ER7 | E 601.2983 | E 104 361 | 5 723,1627 | 5 142.078 | \$ (41.50) | 1 1162,164 |
| Phia: interest Carriege | 4.3 | 170 | 304 | 669 | 1.579 | 1.585 | 2.151 | 2.842 | 3,738 | 1,64 |
| Mus. Correction Fee Manager | 17,000 | 17,000 | 67,000 | 17.000 | 12,000 | 17 000 | 17,7000 | 17,000 | 17.500 | 17.000 |
| Lates. Use of December for Capital Projects | 1 | | | 1111111 | | 77,1981 | 17770.00 | 11,000 | 17:100 | 717.5067 |
| Review Conversions For French Language | 5 3.4.0m2 | 4 93.223 | \$ 65.547 | # 86760 | d 154,144 | 1 122.127 | 149,079 | T 191.500 | # 120,100 | 10 202 set |
| A consider Amended Expertence of Raphy 175 | (,100) | 3.30kg | 5 7.5% | 7 X 74 | 7 22% | 10.750 | 7.7% | 187% | 300 | 1.0.0 |
| Burgers and additional control of the state | | | | | | | | | | |

Prepared By IVB'S

Assistance frames (2 April 2)

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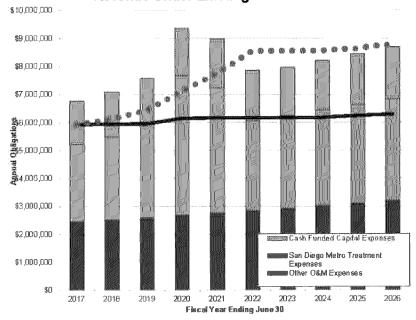
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CITY OF LEMON GROVE SEWER RATE STUDY Rate Adjustment Charts and Report Tables

Alternative Number - 3

CHART 1

Sewer Revenue Requirements vs. Revenue Under Existing and Increased Rates



Prepared By NBS

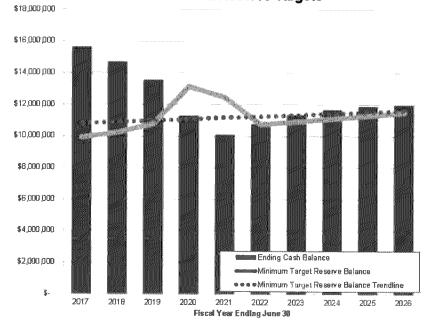
Charts and Tables Page 3 of 11

CITY OF LEMON GROVE SEWERRATE STUDY Rate Adjustment Charts and Report Tables

Alternotive faurably - 3

CHART 2

Ending Cash Balances vs. Recommended Reserve Targets



Prepared By NBS

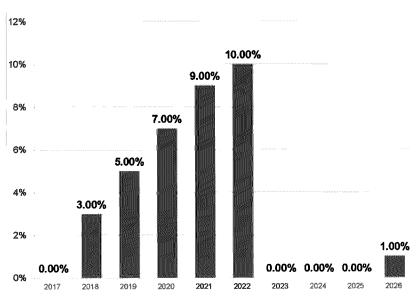
Charts and Tables
Page 4 of 11

CITY OF LEMON GROVE SEWER RATE STUDY Rate Adjustment Charts and Report Tables

Alternative Number - 3

CHART 3

Projected Increases to Rate Revenue



Fiscal Year Ending June 30

Prepared By NBS

Charts and Tables Page 5 of 11

CITY OF LEMON GROVE SEWER RATE STUDY Operating Revenue and Expenses

EXHIBIT 1 Alternative Number - 3

| TABLE 1 - REVENUE FORECAST (1) | | | | 32 | | | | Wat | tier Miteliei Maeri | od | g territoria | | Crancoccanage | | | | | | | | |
|--|---------|-------|-----------|-----|-----------|------|---|-------|--|----|--------------|----|------------------------------------|------|-----------|-----|-----------|----|------------|------|---------------------------|
| | 11:2012 | 1 | 2017 | T~~ | 2019 | | 2010 | i m | ier Klate Peri 7070 | ĭ" | 20724 | r | 2022 | j | 2023 | ۳. | 2023 | | 7825 | F | 2020 7 |
| N11 Macatlanancas Revenue | | 1 | | 1 | | w | *************************************** | 1- | *************************************** | - | | - | | 1- | | ├- | 202.3 | - | | ~~~ | 1.571.7 |
| 4)10 Other Revenue (2) | 1 | 8 | 3.000 | \$ | 3,008 | \$ | 3,010 | \$ | 3,112 | \$ | 3,112 | \$ | 3,112 | \$ | 3,112 | \$ | 3,112 | 3 | 3,145 | 3 | 3,170 |
| Ft14 interest & investment income | See FP | 4 | 21,800 | 8 | | 8 | * | 8 | 3 . | * | | \$ | | 9 | | s | | \$ | | \$ | |
| 4436 Interest - Property Tax | See FP | 8 | | 18 | | 2 | * | \$ | | \$ | | \$ | | \$ | | 9 | ** | ¥ | | \$ | |
| R16 Grant Revenue | | l | | l | | | | | | | | | | | | Ì | | | | | |
| +430 Cost Recovery | 1 | 15 | - | \$ | ^ | ı | | 2 | 1 | \$ | | 8 | | \$ | | 2 | | \$ | , | \$ | , |
| R17 All Other Revenue | | l | | | | | | l | | | | | | | | | | | | | |
| ### Sewer Capacky Fee | 0 | 15 | 17.000 | ls | 17.000 | 3 | 17,000 | 2 | 17.000 | 8 | 17,000 | g: | 17,000 | Q. | 17,000 | · e | 17,000 | œ. | 17.000 | e | 17,000 |
| #450 Sewer Service Fee | - 1 | 1 2 3 | 863,000 | ŝ | 5,668,917 | 8 | | 8 | | ŝ | | 2 | 6 071 294 | Š | | 8 | | * | 6,134,963 | 8 | |
| 4400 Sessor Dayrick - 1,050 La Mesa 50 | 1 | * | 50.000 | 8 | 50.138 | 8 | 50.272 | 5 | 611 0666 | 8 | 51.665 | s | 51.865 | 2 | 51 985 | Š | 51,000 | š | 52,409 | 8 | 52.028 |
| TOTAL: REVERSE | | 113 | CHARLETTE | T | 9,638,641 | 'nģ. | 5.655, 123 | 1 | 0,413,276 | 1 | 9,143,270 | 1 | 6.561.270 | Ť | 6.143.270 | 5 | 8 443 376 | - | 6 307 5 48 | ÷ | 3 257 666 |
| | | | | - | | | ofference described | Rosti | THE REAL PROPERTY AND ADDRESS OF THE PARTY AND | | | - | - prince and in the second special | ra o | - | | | - | | ستسا | The state of the state of |

| TABLE 4 | | | | | | | | | | |
|------------------------------------|--------------|-------------|------------------|--|------------------|---|--------------|--------------|---|-------------|
| neveale summary | 2017 | 2010 | 2019 | 2020 | 7621 | 7011 | 2073 | 7621 | 2025 | 2026 |
| Server Operations - 15: | | | (10 , | THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN COLUMN TW | **************** | *************************************** | | | *************************************** | |
| Sewar Bate (Cryosius | 1 5 903 000 | 1 5 919 053 | 1.5.935.106 | \$ 8.123.159 | \$ 6.123,159 | \$ 6.123.150 | \$ 6 123 189 | 8.8 123 150 | S 8 187 271 | 5 6 236 970 |
| Other Operatory Marrows | \$ 3000 | \$ 3,008 | 8 3,010 | \$ 3,112 | \$ 3.112 | \$ 3,112 | \$ 3,112 | \$ 3,112 | | |
| antipro-sa Encisiergis | 1 21 600 | 4 | 1 | \$. | š - | \$ - | 8 | 1 | \$ 0,140 | 8 |
| Sewer Capacity Fee | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 1.7,000 | \$ 17,000 | \$.17,000 | \$ 17,000 | \$ 17,000 | 5 17.000 | 17 000 |
| Subjetsi: Sewer Operations Revenue | \$ 5,044,000 | 1 5.939.Hat | \$ 5,855,123 | \$ 0,143,270 | \$ 8,143,270 | \$ 4,143,270 | \$ 6,143,270 | \$ 0.141,770 | 5 0.207,516 | 5 0.257 040 |

Prepared By NBS

Exhibit 1 (O&All) Page 6 of 11

CITY OF LEMON GROVE SEWER RATE STUDY Operating Revenue and Expenses EXHIBIT 1
Alternative Number - 3

| TABLÉ 1 - OPERATING EXPENSE FORECAST (| Ve: | | 4000000000 4900000000 | 10101010-11100 | gyrone Wasoni | | (Some | e Nage Pess 2420 | úŒ. | 665000000000 | 1100 | eritik analog a | | | | | | | _ | |
|--|---------|--------------|--------------------------|----------------|------------------|-----------|----------|---------------------|-----|--------------|------|-----------------|-----|-------------------|-----|-----------|------|--|----|-----------|
| Sewer Fund Operations | finair. | 2017 | 21 | 411 | | 70/10 | | 2970 | | 2023 | | 7077 | | 2923 | _ | 2024 | | 20/25 | | 20126 |
| EDS Salarina | | | | | | 040.407 | <u>_</u> | 000.040 | | 004 047 | | 007 770 | | 014.100 | | 941,637 | | 970,093 | | 999,195 |
| titus Salaries | 3 | \$ 705,800 | | 00,774 | 35 | 612,437 | 13 | 636,610 | 3 | 861,915 | | 987,772 | | 914,405 16,956 | 9 | | | | e. | 10.528 |
| 9040 Overtime | 3 | \$ 14,200 | | 14,826 | \$ | 15,065 | 1 2 | 15,517 | 39 | 15,962 | \$ | 16,462 | 13 | | 3 | 17,464 | 3 | 17,988 | 3 | |
| 0.646 Extra Help | 3 | 9 15,000 | | 18,450 | ž | 15,914 | Ž., | 16,391 | 3 | 10,863 | ž., | 17,369 | 3 | 17,911 | ž., | 18,440 | 3 | 19,002 | 3 | 19,572 |
| Subtotal: E05 Salaries | | \$ 795,000 | \$ 8 | 118,850 | \$ | 843,416 | 3 | 888,716 | \$ | 884,780 | \$ | 921,623 | \$ | 949,272 | \$ | 977,750 | \$ 1 | 1,007,082 | 2 | 1,037,296 |
| E10 Benefits | | | | | | | | | l | | | | | | | | | | | |
| 👐 Health Benefits | * | 9 96,700 | | 02,646 | 8 | 108,754 | 5 | 111,024 | ş. | 115,465 | \$ | 120,084 | \$ | 124,687 | \$ | 129,682 | | 135,070 | | 140,401 |
| 5075 - Health Bowellis - Makinges | | 3 15,500 | 18 | 10,120 | 8 | 18,765 | 1 | 17,435 | \$ | 10,133 | \$ | 18,858 | \$ | 19,812 | \$ | 20,397 | 8 | 21,213 | | 22,001 |
| tiskit Deferred Comp | 3 | \$ 1,700 | 1 10 | 1 751 | \$ | 1,804 | 3 | 1,050 | \$ | 1,913 | \$ | 1,971 | \$ | 2,030 | \$ | 2,091 | 1 | 2,154 | 8 | 2,218 |
| 650 Employee Assistance Program | 4 | 8 - | 8 | - | \$ | | \$ | - | * | | \$ | - | \$ | - | \$ | - | 3 | - | 8 | e. |
| 1150 Worker's Como Insurance | 3 | \$ 30,000 | 1.0 | 30 800 | \$ | 31,627 | \$ | 32,792 | \$ | 33,765 | \$ | 34,778 | \$ | 35,822 | \$ | 36,696 | 3 | 30,003 | 辈 | 39,143 |
| \$190 Medicare Insurance | -6 | \$ 13,500 | 8 | 14 040 | \$ | 14,602 | \$ | 15,160 | \$ | 15,793 | \$ | 10,425 | \$ | 17,092 | E | 17,765 | \$ | 10,476 | 3 | 19 215 |
| hito Life insurance | - 4 | \$ 1,200 | 15 | 1 246 | 8 | 1,298 | 3 | 1,350 | \$ | 1,404 | \$ | 1,460 | \$ | 1,519 | | 1,579 | \$ | 1,842 | 8 | 1,708 |
| t till) Long Term Disability | -6 | \$ 6,000 | 1 9 | 6.240 | \$ | 8,490 | 1 | 6,746 | \$ | 7,019 | \$ | 7,300 | \$ | 7,502 | \$ | 7,696 | 3 | 8,211 | á | 8,540 |
| 5130 Regressent | 8 | \$ 60,295 | - 5 | 02,704 | 8 | 95,185 | \$ | 97,741 | \$ | 90,373 | \$ | 93,064 | \$ | 95,676 | \$ | 98,753 | \$ | 101,715 | Ü | 104,767 |
| 1200 Unemployment | 4 | \$ | \$ | | \$ | | 5 | | \$ | | \$ | | \$ | * | \$ | | S | | \$ | |
| Subjetal: E10 Benefite | | \$ 248,895 | \$ 2 | 255,651 | \$ | 284,723 | \$ | 274,124 | \$ | 283,886 | \$ | 203,950 | \$ | 304,419 | \$ | 315,259 | \$ | 326,492 | \$ | 338,133 |
| E15 Benefits - Retirement | | | | 1 | | | | | | | | | | | ١. | | | | | |
| tint PERS UAL Payments | 3 | \$. | \$ | | \$ | | \$ | | 8 | - | \$ | - : | \$ | | \$ | ~ | S | | 3 | |
| FAM Transfer To PERS Unfunded Uzb | 3 | 3 | \$ | | \$ | | \$ | | \$ | | \$_ | | \$ | | \$ | | 5 | ************************************** | \$ | - |
| Subtatel: E05 Benefits - Retirement | L | \$ - | \$ | | \$ | | 5 | k. | \$ | | 8 | | 2 | | \$ | | 2 | - | \$ | |
| Sulfibilati Rewer Figut 15 - Sewor Operations: | | \$ 1,511.195 | 1 1.0 | 74 501 | | 7,118,136 | 1 | 1,142,842 | 1 | 1,178,845 | 1 | 1,715,582 | LE. | 1,253,861 | 1 | 1,700.200 | ž. | 1,313,574 | 3 | 1,375,478 |

Exhibit (O&A4) Page 7 of 11

Prepared By NBS

CITY OF LEMON GROVE SEWER RATE STUDY Operating Revenue and Expenses

EXHIBIT 1
Alternative Number - 3

| inver Fund Operations | Bests | 7017 | 7013 | 2010 | 251/20 | 2021 | 2022 | 2073 | 7074 | 2026 | 2026 |
|--|--------------|--------------|--------------|--|--------------|---------------------|--------------|--------------|---------------------------------------|--------------|------------|
| E40 Other Operating Experises | , maduuuuu | | | record to the second se | - | | | - | · · · · · · · · · · · · · · · · · · · | | 1222 |
| 4.93 Claims Paid | 7 | | \$ 20,800 | \$ 21,218 | \$ 21,855 | \$ 22,510 | \$ 23,105 | \$ 23.681 | 1 24.597 | \$ 25 335 | \$ 28,09 |
| 440 Computer Maintenance | 2 | | \$ 47,998 | \$ 49 436 | \$ 50.921 | \$ 52,449 | \$ 54,022 | \$ 55.643 | \$ 57,312 | | \$ 60.80 |
| iffit Contract Services | 2 | \$ 55,000 | \$ 56,850 | \$ 58,350 | \$ 60,100 | \$ 61,903 | \$ 63,760 | 9 65.673 | 9 87 643 | | \$ 71.70 |
| 430) Capier Service | 2 | 5 | \$ | 8 | 1 | 4. | 4 | 4 | 6 | 3 05,512 | 1.0 |
| 630 Emergency Callout & Repair | 2 | \$ 5,000 | \$ 5.150 | \$ 5,305 | 3 5,464 | \$ 5,628 | 5.798 | \$ 5,970 | \$ 6,149 | \$ 6,334 | 8 65 |
| 540 Equipment | 2 | | 5 | 8 | 4 | 4 | 4 | 4. | 5 | 3 0,707 | |
| 150 Equipment Rental | 2 | \$ 5,000 | \$ 5,150 | \$ 5,305 | \$ 5,464 | \$ 5,828 | \$ 5.798 | 1 5,970 | \$ 6,149 | 2 6,334 | g 6.5 |
| (2) Estimated Claims Payable | 2 | 2 20 000 | \$ 20,600 | \$ 21,218 | \$ 21,855 | 3 22,510 | \$ 23,185 | \$ 23,681 | \$ 24,597 | \$ 25 335 | \$ 26.0 |
| 700 Fuel | * | 8 15,100 | 8 15.704 | \$ 16,332 | \$ 16,985 | 1 17 865 | | 18 18 106 | \$ 19.871 | 3 20,685 | \$ 21,4 |
| িাই General Expenditure | 2 | 15 | 5 | £ | 8 | * | 8 10,011 | 100 | 5 | 3 | in ∠1,∾ |
| 700 Industrial Enforcement | 2 | \$ 10,060 | \$ 10,300 | \$ 10,608 | \$ 10.927 | 11,255 | \$ 11,593 | § 11,941 | \$ 12,299 | ¥ 12.668 | 8 13.0 |
| 700 Insurance - Liability | 7 | \$ 46,660 | 1 50.264 | \$ 51,772 | \$ 53,325 | \$ 54.925 | \$ 56,573 | 3 58.270 | | | |
| 777 Insurance - Property | 5 | \$ 7,700 | 5 7,931 | \$ 8,169 | 9 8,414 | \$ 8,666 | \$ 6,928 | \$ 9,184 | | | \$ 63,6 |
| *** Line Cleaning | 3 | 8 7,700 | \$ 1,00 | \$ 0,100 | 2 0,414 | 3 6,000 | 9 0,920 | \$ 8,186 | \$ 9,470 | \$ 9,754 | \$ 10,0 |
| BND Liligation Services | 1 | \$ 60,000 | \$ 81,800 | \$ 63,654 | | 3 47.004 | 2 00.000 | 7 | 3 | 3 | 8 |
| Medical Examinations | 4 | | | | \$ 65,584 | \$ 67,531 | \$ 69,558 | \$ 71,840 | \$ 73,792 | 9 76,006 | \$ 78,2 |
| 320 Membership & Dues | 2 2 | \$ 400 | \$ 412 | \$ 424 | \$ 437 | 1 450 | 1 464 | \$ 478 | 1 492 | \$ 507 | § 6 |
| | | 2 000 | \$ 2,060 | \$ 2,122 | % 2,165 | \$ 2,251 | \$ 2,318 | \$ 2,398 | \$ 2,460 | \$ 2,534 | \$ 2,6 |
| | 10 | \$ 2,776,455 | | \$ 3,327,176 | \$ 4,993,534 | 1, 4,473,368 | \$ 3,217,44B | \$ 3,313,972 | \$ 3,413,392 | \$ 35 5,793 | \$ 3,621.2 |
| 340 Mileage | 2 | \$ 9,000 | 1 9,270 | 5 9,548 | \$ 9,005 | \$ 10,130 | \$ 10,433 | \$ 10,748 | \$ 11,009 | \$ 11,401 | \$ 11,7 |
| Sewage Transportation | 17 | \$ 66 040 | | \$ 68,170 | \$ 69,261 | \$ 70,369 | £ 71,495 | \$ 72,639 | \$ 73,801 | \$ 74,992 | \$ 76.1 |
| Mo Office Supplies | 2 | £ 2000 | \$ 2,060 | B 2,122 | \$ 2,105 | \$ 2,251 | \$ 2,319 | \$ 2,388 | \$ 2,460 | \$ 2,534 | \$ 2,6 |
| 140 Personnel Recruitment | 2 | 2 | \$. | \$. | 3 - | | 8 | \$ | 3 | 3 | 5 |
| Professional Services | 2 | \$ 72,500 | \$ 74,675 | \$ 76,915 | \$ 79,223 | \$ 81,599 | \$ 84,047 | \$ 98,569 | \$ 89,166 | \$ 91,841 | 13 94.5 |
| 100 Protective Clothing | 2 | \$ 4,000 | \$ 4,120 | \$ 4,244 | \$ 4,371 | 8 4,502 | 9 4,637 | \$ 4,778 | \$ 4,916 | \$ 5,087 | \$ 5.2 |
| Repairs & Maintenance | 2 | £ 5,400 | \$ 5.562 | 1 5,729 | \$ 5,801 | \$ 6,079 | \$ 6.260 | \$ 6,448 | \$ 6,641 | % 6,841 | ½ 7.0 |
| 199 Repairs & Maintenance - Equipment | 2 | 2 25 000 | \$ 25,750 | | \$ 27.318 | \$ 28,138 | 9 20,962 | \$ 29,851 | \$ 30,747 | \$ 31.889 | \$ 32.6 |
| 199 Repairs & Maintenance - Vehicles | g. | \$ 10,000 | | \$ 10,609 | \$ 10,827 | \$ 11,255 | \$ I1,593 | 1 11,941 | \$ 12,298 | 3 12,868 | \$ 13.0 |
| 709 Restoration Services | 9 | 1 10.000 | \$ 10,300 | | 1 10,927 | § 11,255 | \$ 11,593 | 9 11.941 | \$ 12,299 | \$ 12,668 | |
| 110 Street Sweeping | 3 | \$ 18,000 | | | 1 19,669 | \$ 20,259 | \$ 20.867 | 1 21,493 | \$ 22,138 | | |
| 739 Tools & Supplies | ž | 11 000 | \$ 11,330 | 9 11 670 | \$ 12,020 | 5 12,381 | \$ 12,752 | 13,135 | | | 9 23,4 |
| 730 Traffic Safety Equipment | * | 1 500 | \$ 515 | \$ 11070 \$ 530 | | \$ 12,301 \$ 563 | | | \$ 13,529 | \$ 13,934 | 3 14,3 |
| Training | 2 | 10 000 | 1 10 300 | | | | \$ 580 | ≰ 597 | \$ 615 | \$ 633 | \$ 6 |
| 700 Travel & Meetings | | \$ 2,000 | \$ 2,060 | | | | \$ 11,593 | \$ 11,941 | \$ 12,299 | \$ 12,688 | \$ 13,0 |
| Utilities - Gas & Electric | . Z | | | | | \$ 2,251 | \$ 2,319 | \$ 2,388 | \$ 2,460 | \$ 2,534 | \$ 2,6 |
| W Utilities - Telephone | P. | | \$ 720 | 1 757 | \$ 787 | \$ 819 | \$ 852 | \$ 886 | \$ 921 | 3 956 | \$ 8 |
| 200 Utilities - Water | 2 | | \$ 4,835 | \$ 4,774 | \$ 4,917 | \$ 5,065 | \$ 5,217 | \$ 5,373 | \$ 5,534 | \$ 5,700 | \$ 5,8 |
| | ä | \$ 2,500 | \$ 2,575 | \$ 2,652 | \$ 2,732 | \$ 2,814 | \$ 2,896 | \$ 2,005 | \$ 3,075 | \$ 3,167 | \$ 3.2 |
| Sublotal: E15 Other Operating Expenses | | \$ 3,325,105 | \$ 3,532,818 | \$ 3,987,770 | \$ 5,580,762 | \$ 5,087,721 | \$ 3,849,432 | \$ 3,964,100 | \$ 4,082,213 | \$ 4,203,854 | \$ 4,329,1 |
| E85 Transfers | | | l i | | | | | | , | , | ,, |
| 99 Interfund Transfers - Expenditures (6) | 2 | \$ 865,000 | \$ 890,950 | \$ 917,679 | \$ 945,209 | \$ 973,565 | \$ 1,002,772 | \$ 1,032,855 | \$ 1,063,841 | \$ 1,095,756 | S 1,128,6 |
| Subject: 665 Transfers | | \$ 865,000 | \$ 890,950 | \$ 817.676 | \$ 945,209 | \$ 973.505 | \$ 1,082,772 | \$ 1,032,855 | \$ 1,063,641 | | \$ 1,126,6 |
| Outstatul: Sement Fantat 15 - Savent Open afficers | | | | | | | | | 1 5.148.053 | | 5 5,457.7 |
| Total: Sewer Fund 15 - Sewer Ciperations | ************ | 1 3,292,000 | | | | | | | | | |

Prepared By NBS Exhibit 1 (O&M) Page 6 of 11

CITY OF LEMON GROVE SEWER RATE STUDY Operating Revenue and Expenses

EXHIBIT 1
Alternative Number - ?

| TABLE F - FORECASTING ASSUMPTIONS: | | | | | car It ide Pessi | di. | antikanonilliya | | | | |
|--|----------------|---------------------|--------------------|---------------------|------------------------|---------------------|------------------|-------------------|---------------------|---------|-------|
| ECONOMIC VARIABLES | Hagin | 2017 | 2018 | 2019 | 2020 | 7521 | 2977 | 3023 | 2824 | 2075 | 2028 |
| Caudomer Genytti (7) | 7 | 0- | 0.27% | 0.27% | 3.17% | 9.00% | 8.00% | (1-Di)(35- | 0.00% | | 0.80% |
| General Cost Inflation | 2 | | 2.00% | 3 60% | 3.00% | 3.00% | 3 60% | 3 00% | 3.00% | 3.00% | 3 66% |
| Labor Cost Inflation (8) | 3 | - | 3.00% | 3.10076 | 2.00% | 2.00% | 2-00% | 1.00% | 3.00% | 3,60% | 3.00% |
| Hewith Benefits Intintion (8) | 4 | w | 47,00% | 4.60% | 4.00% | 4.00% | 4.07% | 4.00% | 4,00% | 4.00% | 4.00% |
| Retirement Benefits Inflation (6) | 5 | w. | 3:00% | 3.00% | 3 200% | 3 80% | 3 00% | A COOPE | 2.00% | 3.00% | 3.00% |
| Chemicals (8) | - 6 | | 2.00% | 5.02% | 1.00% | 3.20% | 3 00% | 2.00% | 2.00% | 3 60% | 3.00% |
| Gas (8) | 7 | | 4.00% | 4.00% | 4.00% | 6.00% | 4 00% | 4 50% | 4.00% | 4.00% | 4.00% |
| Electricity (9) | 8 | *** | 4.110% | 4.4316 | 4.40% | 4.60% | 4.40% | 4.40% | 4,400% | 4.45% | 4.40% |
| No Esealation | 8 | | 9 00% | 0.00% | 0.00% | ta tiksyny | o none | 0.00% | 0.00% | 0.00% | 0.00% |
| San Diego Metro (5) | 10 | 20 16% | 4.92% | 12.00% | 50.08% | 10.42% | 20.09% | 2.0674 | 3.00% | a ciona | 2 00% |
| Trunsportation (10) | 11 | 1.60% | 1.50% | 1.60% | 1.60% | 1.687% | 1.82% | 1.89% | 1.60% | 1.80% | 1.00% |
| Melvarious for FX 2016/17 see from the Districts Budget | | | | | 多以来到10日的金属名 [2] | p. ed jour | | | | | |
| 2 in FY 2010/16, livers was a one three settlement from P. | | | | | | | | | | | |
| Interest emrings are per the CRY's Hevers than their things. | 10/ FY 20 18/ | F, wort we cultion | dud in the Phremo: | ini Phun fur 🕬 tafi | XF YEAT | | | | | | |
| 4 Expenses for FY 2018/17 are from the Climite's biologic | | | | on Elanguna.Kak | ausgestrakt + D | t of our | | | | | |
| indictionary factors are appoint to Spece exported to pro- | njeux costa in | FY 2017/18 and b | øyend | | | | | _ | | | |
| 6 Iban Dangar Metro conf for EV 2016/17 (Ivozujih 2001/05) | | | | | h range cost for e | encu Ann. (beda e | 64). Timm 3% asn | willy. | | | |
| 6 Expected Intertand Transfers confirmed we enter Sura | | | | | | | | | | | |
| 7 Chard provided source Max Leanan Grove Seemige Flow | | | | | | | en estana radino | NORNE MINUT | | | |
| 8 NBS has assumed conservables infinition factors for lab | | | | | | | | | | | |
| 9 The source of the electricity inflation factor is the project | dad mostrati | receistion rate for | 2009-2020, for Si | outhern Collination | a Edinori същото | rs. | | | | | |
| as rulinearced in the following study: The Fukum of Elec- | | | | | | | | tunità magnancà c | Johnson, U.G. Dille | TO . | |
| The most current base transportation min adjusted by | | | | ted States Depart | mount of Labor, B | Kurenno ny Luhavy S | antings Data | | | | |
| Client provided nource file; City of San Diego-Transp | extation Rate | Feb 2016.pdf, pg | 2. | | | | | | | | |
| | | | | | | | | | | | |

CITY OF LEMON GROVE SEWER RATE STUDY Capital Improvement Plan Expanditures

EXHIBIT 2 Alternative Number - 3

| Careta Use of Capacity Fee Reserves Use of SRF Loan Funding Us | TABLE 8 - CAMTAL PUNDING SUMMARY | | | 35.Ec | La constituidade de la con | 100000 | 0000000000 00 | O MANA | i Marie Weed | rick. | MINISTRATION | delend. | | | | | | | | | |
|---|--|-----------------|------------|----------|--|--------|--------------------------------|---------|--|-------|--------------------|---------|------------------|---------|---|-------------------------|--|--------|---|-------|-------------------------|
| Use of SRF Loan Funding | CAMINAL PARENTS FORTICASO | | | 180 | | | | 7/2 | | | | | MUTATE OF | | 27/27/2017 | 90.72 | | me. | | iinn. | Antonia de la constanta |
| Use of SRF Canas Funding Use of SRF Canas Rate Revenue Rate | | | 11111 | 1 | 4.11 | n. | | W. | | 1 | A TOTAL TOTAL | N. | # | | 1000 | 18.33 | Mark III | W. | 0.000 | | 10121170 |
| Use of SRF (previous Bond Propedity Use of Capital Improvement Reserve | | 18 | | 18 | | - | | 1 | i. | T | , | 77 | | m | , | 1 | | 18 | | 77 | |
| Use of Capital Improvement Reserve | Use of Capacity Fee Reserves | | 4 | | 94 | | ~ | | 17 | | | | 2 | 1 | | | 4 | 1 | , | 1 | ~ |
| Use of Capital Improvement Reserve 1,545,000 1,561,330 1,686,283 1,686,283 1,686,283 1,700,000 1,701,075 1,701,075 1,702,077 1,352,887 1,247,702 1,360,360 1,686,283 1,686,283 1,701,076 1,701,076 1,701,077 1,352,887 1,247,702 1,360,360 1,686,283 1,701,076 1,701,076 1,701,077 1,352,887 1,247,702 1,360,360 1,686,283 1,701,076 1,701,076 1,701,077 1,352,887 1,247,702 1,360,360 1,3 | | 1 | , | ĺ | | | | | - | | | | | | | ı | 65 | | , | 1 | - 1 |
| Rate Revenue | | 1 | ν. | 1 | - | | 0. | | | | | | - | ļ | | l | - | | 9 | 1 | |
| Project Control Project Co | | 1. | ,545,000 | | 1,591,350 | _ ^ | 1,639,091 | ŀ | 1,688,263 | | | | * | | | l | | | | | 570,560 |
| Foliage Facility Foliage Fol | | | | L | ~ | | × | | p- | | 641,918 | | | | 1,701,937 | | 352 887 | 1 | | | |
| Foliage Project Coasts S. 1545,000 S | The state of the s | | 34.1 11.00 | 1 | A. 559 A. 5590) | | **1.061 | | THE THE | Mi. | 1770,311 | 2.3 | 1-191-072 | | To United | | 783,073 | - | * 250,500 | 1 | 1.975,444 |
| Counting Fundamy Standard Processing Counting | United for Capacity Partition | | | | | | | | Will Colon | THE | | 1000 | zacioni della di | TANK | | **** | | Torre | | | mananinin |
| PABLE 10 - Capital Improvement Program Costs (in Current Vester Votes) 1 | Tour Project Coars | 15 | .545,000 | 5 | 1,591,300 | \$ | 1,939,091 | | 1.650,233 | r: | 1.738.011 | 1 | 1.791.075 | 1 | 711.721 | (B) 95481 | 733 073 | 12000 | 1.915.660 | - | 1 370 542 |
| Project Beneroption | Capital Formany Registry (Controllery) | 13.000 | 1777 | | | | | | | T. | 4 | | | - | | | | Tr. | 0.002******* | Ti. | |
| Project Beneroption | TABLE B - Capital Improvement Program Costs in Carried Year | Drutier | wheth . | 300 | | 100000 | Sandaniska j ik ra | el ma | Children Water | Vi.de | Beithing of Store | 121212 | versegangeas. | KHERO | - | S ECTION SECTION | economic constitution of the same of the s | - | *************************************** | | |
| Service Mide Meastrance Project (Constructive) 3 290,000 3 2 | Project Description | | | - | 201B | - | | 1 | | en de | 2024 | - | 78172 | | '925'3'8 | · | 2024 | 7 | 3666 | - | 3030 |
| Sever Main Habitalistation (Design) \$ 100,000 \$ | | 1 | 250,000 | * | | 3 | | -W- | | T | | * | | T. | 2000 | 7 | *************************************** | t | 204.7 | - | <u> </u> |
| Constitution Control | Seven Attin Related littles (Design) | 8 | 100,000 | 4 | 100,000 | 8 | 100,000 | ŝ | 100,000 | ú | | 'n | | 4 | w. | 8 | | 1 % | | 1 6 | |
| Service Rate Study Service Company Control to Pulsary Vest Control Study S | Seeme Main Robabjidation Project (Construction) | \$ 1 | 000,000 | 8 | 1 000,000 | 5 1 | 000,000 | 5 | | 8 | 1,000,000 | 1. | | | | 9 | | 16. | _ | 4 | |
| Service Rolle Study Service Rolle Rolle Rolle Service Rolle Ro | Contingent Costs | 8 | 150,000 | 1 | 150,000 | 8 | 150,000 | 8 | | i | | * | | 6 | | ů | | * | | 1 | " |
| Table 10 - Cepital Improvement Program Costs (Constructive Pulsare Year Deliver) | | 5 | × | - | | \$ | | 8 | | Ť. | 4 | * | | 4 | ,, | i | | 8 | | 4 | |
| Table Copital Improvement Program Costs (Commer Year Collect) \$1,500,000 \$1,500,000 \$1,500,000 \$1,500,000 \$1,501,700 \$1 | Estlemeteid Future CIP Expenditures (2) | 2 | | # | | \$ | | 8 | - | 8 | - 1 | 16 | | 4 | i.301.086 | 8 1 | 391 786 | Į. | 1 304 788 | . * | 1 301 786 |
| Project Description | Total: Capital Improvement Program Costs (Covers Cost Estis | 1 | 500,000 | 1 | 1,500,000 | 5 | 500,000 | | 7,500,000 | 1 | 1,500,000 | 1 | 1.500,000 | | | | | | | | |
| Project Description | | | | | | | Alexander | 2. | A. + -98 MM | 1000 | of the family | - | 100 | - | A 40 March 19 19 19 19 19 19 19 19 19 19 19 19 19 | | | ****** | *************************************** | · | |
| Project Description | TABLE 10 - Capital Improvement Programs Contexto Patron Years | Desista | 913 | eere. | 197425111328492 | | 2000 (2000 (2000) | (Marson | : Wiland, Meason | 4.4 | Lagua (ACCONTOCOTO | 90000 | gastariarias | | | | | | | | |
| Federal Block Sevier Minite (Design) 500 5 | Project Description | | | 1000 | 78798 | - | | 2.755 | | 22. | 207114 | 0000 | 404.523 | | TOTAL PROPERTY. | | THE PARTY OF THE P | · | WITAN | - | 30.000 |
| February Marks (Construction) | Finderal Blvd Sewer Rehab (Design) | 4 | **** | 1 | | ¥. | | - | 21000.00 | - | 2021 | means | 4.04 | - | D.E.E.A. | - | 2,445.4 | + | 1037.77 | + | 4000 |
| Server Main Maintenance Project (Descript) \$ 257,500 \$ 285,225 \$ 273,182 \$ 289,317 \$ 289,819 \$ 296,513 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | Feither III Blust Server Menais (Construction) | ů. | | * | | 45 | | ı. | | * | | | | * | | 8 | | 8 | | 3 | ^ |
| Server Main Maintenance Project (Descript) \$ \$ \$ \$ \$ \$ \$ \$ \$ | Saintary Sewer Master Plan Update (Industries any GP coduce) | 3 | | 8 | | 3 | _ | ı. | | 0 | | - 8 | | é | | | | 4 | | - A | - |
| Sever Main Maintenance Project (Continuations \$257.500 \$285.225 \$285.225 \$285.275 \$285. | Sewer Main Maintenance Project (Bessan) | 9 | - | ŝ | | 4 | | · . | | ě | | 1. | | 8 | | * | | 8 | • | 12 | - |
| Sever Main Rehabilitation (Congrue) | Sewer Main Maintenance Project (Constructions) | 8 | 257 500 | 8 | 285.225 | 2 | 273.182 | Š. | 281.377 | 1 | 289 819 | * | 208 513 | ű. | | * | | e e | | Lî. | |
| Sewer Main Rehabilisation Project (Construction 5 1,050,000 5 1,080,000 5 1,080,277 7 1 125,500 5 1,562,274 5 1,194,052 5 5 5 5 5 5 5 5 5 | Sewer Main Retrabilitation (Denge) | 3 | 103 000 | 8 | 106,090 | 4 | | ň | | e. | | 9 | | ě | | ř | | 1 * | | L: | |
| Contingent Codes \$ 154.500 \$ 189,135 \$ 183,909 \$ 188,826 \$ 173,831 \$ 89,554 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | Sewer Main Rehabilitation Project (Construction) | \$ 1. | .030 000 | \$ | 1 080,900 | 1 1 | | 11 | | 4 | | n . | | ě | | 4 | | 1 * | | l. | |
| Sever Rate Study | Contingent Costs | 3 | 154 500 | 15 | 159,135 | 3 | | 8 | | 3 | | 9 | | 8 | 1 | | | 40 | | l ac | |
| Estimated Foliate CIP Expenditures \$ 1 | | | | | | ě. | | 8 | | 8 | | 4 | | 4 | | 1 | | * | | 1.0 | , i |
| TABLE 11 - PORTION Costs (Fature Year Flories \$1,549,000 \$1,549,000 \$1,549,000 \$1,500,780 \$1,720,001 \$1,720,001 \$1,720,001 \$1,721,000 \$1,721,000 \$1,720, | | Š | - | 3 | | | | | | | | | | | | | | | | | |
| TABLE 11 - PORECASTING ASSUMPTIONS \$7807 Russ Pressure \$7807 Russ Pressure \$7807 \$7672 | Estimated Future CIP Expenditures | \$ | - | 5 | | 2 | | g | | 4 | | 8 | | 8 | 711 698 | 8. 4 | 783 023 | 吹 | 4 MARS PROPERTY. | 1.6 | |
| Speciment Variables | Estimated Future CIP Expenditures | \$ 3 3 1. | 543,000 | 3 3 | 1,564,350 | 8 | .6384,081 | \$ | 1,088,783 | 2 | 1,738,911 | 1 | 1,791,678 | | | | | | | | |
| Anexas Construction Cost Inflation, Per Engineering News Record (I) 100% 100% 100% 100% 100% 100% 100% 100 | Estimated Future CIP Expenditures Teach: Capital Improvement Program Costs (Future Year Duker TABLE 11 - PORECRETING ASSURPTIONS | 3 3 3 1. | 543,000 [| 3 | 1,501,350 | 1 | i directoriali de la constanta | - | alarma de la Caracta de la Car | | 1,738,981 | 1 | 1,791,678 | | | | | | | | |
| | Estimeted Fidure CIP Expenditures Yutal: Capital Imprisonment Program Costs (Fidure Year Dober TABLE 11 - PORECASTING ASSUMPTIONS Expression Assistantial Committee Co | r : | | 3 | | - | *1 | - | Name Press | | 66686662°(2) | \$ | ana Militar | | 711,721 | 1 1 | 763,073 | | 1,815,000 | | 070.464 |
| Committee Construction Copy Multiplier from 2016 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1 | Estimeted Future CIP Expenditures Yind: Capital Improvement Future Costs (Future Year Dober TABLE 11 - PORECASTING ASSUMPTIONS Esconsimit Variables Arread Causticilian Cost Inflation, Part Engineering News Record (In | r : | 2017 | 3 | 2018 | - | 2019 | - | Mapa Peri | | 2021 | 3 | 2672 | | 211,721 | 1 1 | 763,073 2074 | | 1,815,000 2025 | 1 | 20% 20% |

Prepared By NGS

Exhibit 2 (CIP) Page 10 of 11

Constitution Count fulfilled for Count Authorities Count Count Authorities Count Cou

CITY OF LEMON GROVE SEWER RATE STUDY Existing Sewer Rate Schedule EXHIBIT 4
Alternative Number - 3

TABLE 12

| | Curent | | | osadi Salvor A | | |
|--------------------------|-----------|------------|--------------|----------------|---------------|------------|
| Annual Sower Use Charges | Current | 4576007/00 | TB 620 16 15 | FY 2019/201 | FY 2020/21 | FY 2021/22 |
| | Ratestill | 2.00% | 23634 | | in tar iku ke | 16/19/56 |
| Rate Per EDU (240 g(xd) | \$553.17 | \$569.77 | \$596.25 | \$640 13 | \$697.74 | 3767 52 |

J. Ordinance No 25 pdf

Exhibit 3 (Rates) Page 11 of 11

Prepared By NBS

Alternative #4 - Operations & Maintenance reserve target set to 55 percent of annual operating & increasing annual percent increases.



Page 13

CITY OF LEARNIN GROVE SEWER RATE STUDY PROLECTED Plant sent Resent ve Projections

| Hangal Plan and Euraway of Revenus Highresten | | PSUSSESSES | | Marie Radio Pross | trei Marie | 0.000 | | | | |
|---|--|---|----------------------|---------------------------------------|---------------------|------------------|-----------------|---------------------------|---------------|--------------------|
| HATE REVENUE RESIDERENTI DATAMANT | DILL H | 100 | 18777, "1777774 | Established and | Newsystem of the | 40 | Day of States | W(2000)01014 | Seri Hancolta | 100 |
| | 100 | المستندية | 244 1 12 | BOLL AND A | Table 1997 | Bar Annahama | | | | Al-Adamson . |
| Sources of Sewer Punds | | l | | | 1 | | | \$ 6.123.169 | \$ 6.197.371 | \$ 6,236,67 |
| Rate Revenue Under Current Rates (1.2) | 5 5,803,000 | \$ 5,919,063 | \$ 6,935,106 | \$ 6,123,169 | | \$ 6,123,169 | \$ 6 123,169 | \$ 6,123,168 3,112 | | |
| Other Operating Revenue | 3,000 | 3,008 | 3,016 | 3,112 | 3,112 | 3,112 | 3,112 58,396 | 9,112 66,760 | 70,820 | 72.90 |
| Interest Eurnings (in Operating Reserve) (3) | 21,800 | 32,890 | 22,680 | 32,630 | 52,788 | 59,730 | | | | |
| Total Bources of Funds | 9 5,927,800 | \$ 5,954,001 | 9 5,960,803 | \$ 6,156,800 | \$ 6,179,058 | \$ 6,186,000 | \$ 0,184,000 | \$ 6,195,030 | \$ 6,261,338 | \$ 6,313,00 |
| Joes of Sewer Funds | | | | | | l | | l | I | |
| Opensting Expenses (4): | | | l | l . | | l | l | l | | |
| Sakaries | \$ 785,000 | | | | | | | | | \$ 1,037,29 |
| Benefitz | 246,666 | 255,651 | 264,723 | 274,124 | | 293,959 | 304,419 | 315,259 | 326,492 | 338,13 |
| Other Operating Expenses | 3,325,195 | 3,632,910 | 3,807,770 | | | 3,848,432 | 3,964,108 | 4,082,213 | 4,203,854 | 4,329,13 |
| Trans stoca | 965,000 | 690,650 | 917,679 | 945,209 | 973,565 | 1,002,772 | 1,032,855 | 1,063,641 | 1,095,756 | 1,128,62 |
| Caliborat. Open uning Repetiesen | \$ 5,232,090 | \$ 5,490,300 | \$ 5,033,587 | \$ 7,678,813 | \$ 7,239,901 | \$ 6,087,787 | \$ 6,250,653 | \$ 6,439,062 | \$ 0,833,104 | \$ 6,233,10 |
| Other Expenditures: | | ı | 1 | 1 | I | 1 | 1 | l . | | |
| Prepayment PERS | s - | 3 . | \$ " | \$ - | \$ - | \$ - | 5 . | \$. | \$ - | 3 |
| Existing Debt Service | | | | | | | , | 1 | 1 | |
| Future Debt Service | i. | | | · · · · · · · · · · · · · · · · · · · | | | | | 1 | |
| Rute-Funded Capital Expenses | | 368,654 | 3: | | 1,386,524 | 1,791,078 | 1,708,829 | 1,124,639 | | 1,46 |
| Subtotal: Other Expenditures | \$. | \$ 300,054 | 5 " | \$. | \$ 4,386,528 | \$ 1,791,078 | | | | \$ 597,65 |
| Total Dairs of General Phintis | \$ 5,232,000 | | \$ 5,933,567 | \$ 7,078,813 | | \$ 7,858,985 | | | | \$ 7,430,64 |
| pilat: Aprincius hain findic frecoppin | , | 238,792 | 807,756 | 1.187,025 | 1,823,142 | 2,617,772 | 2.617.772 | 2.017.772 | 2 645 224 | 2,064,36 |
| Americal thingstraigCertaits | 1. 993,710 | 3 324,491 | £ 634,074 | \$ (352,888) | 1 (004,255 | g 044,907 | \$ 845,107 | \$ 1,749,201 | 1 1,493,693 | 6 1,548,54 |
| | A CONTRACTOR | | | | | 1 100 1 1 1 1 1 | | | | |
| Tomi Rute Ruyania After flues increment | \$ 11,043,000 | \$ 6,155,815 | 3 6,542,861 | N 7,290,114 | \$ 7,896,300 | * 11,240,163U | 15 8740,030 | Activities and the second | | Marie and Comments |
| Properties Approximate President authority | 6/4/9 | ¥.(915) | 4 (100 | | | | | | | |
| Completed Comma Dom Arrows Paristry is a reading | 6.0696 | \$ 1.78v8 | 11.79% | | 29.77% | 17 7 W | 67.196 | 45 6385 | 65 72% | 67.75 |
| Sta 1.0 C Survey augus Alfred Protein Inc. or many | . 3448 | 1 10 | 9/4 | 19 15 | A/18 | 00,40 | €,-4 | 8,35 | 9:4 | <u>k</u> |
| Paracega vitt 20 VC (1 as Penther District Scotter & gasace vier yan | | | HOMES CARREST LINCE | - Tarriero - Carpa | th our toppmics | 80 D 2 F 76 JOST | | | | |
| Customer growth ratios for each year per City of Lamon Grove eater at es, et. I interest earnings are per the City's Senimery Budget in FY 201617, and on | VO acto GENOMEN 40 T | SEAS / OF EDUCATE | salmands federated | | | | | | | |
| s inseriest earnings are par the city's communy buogen in his 2015-17 and de Figures es for FY 2018/17 are from the District's Budget & updated has slaff | curates el 1799 CIET Sensair send ava dari. | se cape most 10s pt t wheel in Enthalis 2 11 | 1650 Seume Bat | Samilyfony Bludina | ts etc. burkentfire | ul-4-13-16 pdf | | | | |
| Inflationary factors, as a special to those expenses to project costs of 201 | | Medical Confidence of the State of the | contract of the same | | | | | | | |
| mounts, say assures are uppressed to regard sollarises to makes access to not | | | | | | | | | | |

CITY OF LEMON GROVE SEWER RATE STUDY Financial Plans and Hoserosi Prispectivesis

Phasmal Plan & Rossins Sciencery Attenuation Funder - 4

| TABLE 2 | | | | | | | | | | |
|--|--|---|--|--------------------------|--|--|------------------------------------|--|---|-------------------------|
| REJERVE PUND SUMMARY | | Augustinius institutuis | anananananananan- | THE RESERVE | Middilionverses | | | | | |
| Taking Skaragara | | | | | STORESTON OF | | | Name and Parks | | green and a second |
| #Trimbati Dr. C. S. H. ASTINTY | TO DESIGN | and the latest of | The second second second | Line Services | I bear a member 1 | | Transfer of the second | 100000000000000000000000000000000000000 | | |
| Yotal Segireting Cash | E 16,307,348 | massimin. | | | i in a secondaria | Alaka da | proventions. | Pacamatan | 10 20 1100 | # Patient and |
| Manufering Memorine Popula | CANCELLE IN THE PARTY OF THE | l Summing and summing and summ | | J. | | | L | | I | |
| Beginning Reserve Materico (1) | 1 11 12 62 62 | 300000000000000000000000000000000000000 | ب. برسستها | | W | | A Section Control | L | | |
| Plan Stat Couls Plane (Affair Halls her-samen) | 996,710 | | | 1 1,203,000 | | | | | \$ 3341,006 | |
| Net: Transfer Pyron / (For State Statisticston) Resurve | | 334, 407 | 634,67 (| (257,898) | | | 845, 167 | 1,346,291 | 1.49美祖田第 | 1,140,641 |
| Less: Youthfor Chit to Piper Water Renserve | (440,056) | | (250,594) | 1.512.690 | 363,255 | (生态器 化化 | (06.523) | (300,410) | \$105,802 | (1954)4 |
| Low. Yearther Old to Capital Replacement Beneros | (1.077.477) | | | | - | | , | | 1 . | 1 |
| Entity Spiriting Riverys Dalance | E 02 M 2000 | 2 2 40-4 55-6 | 137,777 | Ina managarana | P TOTAL TOTA | (23.491) | (6/47,65%) | (1,Data,762) | 11.284.463 | |
| Parget Ecolog Sulation (57% of Oddin (3) | \$ 2,478,000 | | | | 1 200 300 | 1 1,377,000 | 1 1,439,068 | 1,545,000 | 1 ,1681,000 | 1 1 100 000 |
| County American American | (a) 2.478.0000 | \$ 2024 dog | I 1203.000 | I 6223 COG | 1 2.643,626 | \$ XX97,090 | 1 2438.000 | E ESetions | T True total | \$ 3,758.000 |
| Registing Resistant Salance (1) | | Will Constitute | | JL. | | | | | (11.00 to 11.00 to 1 | No de la |
| Philip Gunt Processes | 在 25 位的 31 条 | \$ 2,486,798 | 3 5,050,784 | 2 3.446,951 | \$ 7,70% SET | W 1,55%,500 | Tr. 4.491,7800 | 事 法司马太河 河南 | 第二元间集 1982 | · 第二十八百万年 |
| Phot: Transitive of Operating Reserves Speptimen. | 2 20000 2000 | | l | | | | 1 . | . 4 | | |
| Lorent Francis of Renovement for Capital Production | 1,077,477 | 3,006,464 | 27,277 | | | 23.491 | 647,634 | 1.640(万)建 | 1,284,491 | 1,333,986 |
| Energy Cardin Courses transcer | (1.548,000) | (1,522,469) | | F1.600(.260) | (37) 267 | | (5,091) | (639.534) | (1.058.48) | (1,272.70) |
| Pager Ended Enteron Ph. on accuse | LA KWETST | LE MARKETAN | Arrest Market Commission of the | 2 1 7 pm, 64 c | J 6 3008 1550 | 2 1,000,000 | or at the | 1 五十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二 | La alleman | F 2,770,800 |
| Refer of Management Research | \$ 1.550.00x3 | 1 1 264 307 | 1 1,371,100 | 3 7,3752,600 | 2 F, 3484, 3683 | 7 1,394,600 | ii i 486,700 | \$ 1.45% Mod | 其 L 40世 1885 | I AYLAR |
| Rentman Reserve Britance ::: | | 4 4 4 4 4 4 | | | Manager Street | | 1000 | 200 | | Jonatha (1945) |
| Mas. Transfer From C (To) Operating Reserve | 1 2,310,600 | \$ 2,776,455 | | 3 3,337,170 | \$ 2,014,708 | | 8 3,217,440 | | 1 1413,362 | \$ 3,616,790 |
| Entres Hare Store Continue to the property | 445.854 | 192,627 | 358,694 | (1, 312, 860) | (363, 358) | 1,586,416 | 10 523 | 00.419 | 102,402 | 105,424 |
| Finance County Salahom (1 year Marin County | | | | J 2,504,000 | 2 1,827,023 | | | 1 1 600, 200 | | A 8 6 1 6 2 1 K |
| Park of an English | ar an | I ZAMEANZ | I AMV NE | 5 4302256 | \$ 4.47A.363 | Z. 1247 ady | 3 8,314,972 | A E J (A ME) | 2 2215743 | B 8,600 f, 2014 |
| Byganing Paramys Rubinsia : 15 | si kirana wa wa kata ka | \$ - 5.700:000 | | 01.2777 | | ele elemen | VIII. (1886) | Commence and the second | 1 | Victoria de succeso |
| Plan. Summer From Classesters Managers | 3,702,000 | \$ 9,790,000 | 3 3,700,000 | 3 3,700,020 | 2 3.700,000 | \$ 3,700,000 | \$ 3,790,000 | \$ 3,700 COG | \$ 3,7443,000 | \$ 5,700,000 |
| Essing Para Italia Hearth Davaste | 1 2700 1000 | 3 0 0000 0000 | STATE OF THE PARTY | | 120000000000000000000000000000000000000 | | | | | |
| Furger Ending Sulphona (S.J. 7 od. 14) | 1 2 700 000 | The second second second | Continued to the control of | E 4.700,000 | 1 170,000 | A A 789,0880 | 3 3,700,000 | J. Mr. Cott | E 1.700.200 | La a respuest |
| Control Control Control Control | AND DESCRIPTION OF THE PARTY OF | 8 3 700 000 | 3 3700,000 | 1 2 200 600 | \$ 3,700,000 | | \$ 3,700,000 | \$ 1,700,000 | 5 1790 cco | \$ 1,70a3,60d |
| The Copy been been selected as a second second | 0 K W T T T T T T T | M. WILLY STREET | [[[]]] | 11 2 14 1 1 1 1 | 1 12 1 1 1 1 1 1 1 | 845 E-57 | | 1000210000 | | |
| Entitles Sounds (Deskat) Companies to Average Parents | 2 4 600 644 | | B 2007,881 | | فللتاليدينية | | | | | a Salah guda d |
| Later Control of the | 100 | 3 4, 60713, 4444 | 1 8 (2.097)(0.03 | 1 2 77 567 6500 | 1 (7,092,135) | 1 /2,801 | \$ 447,534 | T 1,040,787 | 5 1.334.43Y | P LINAGE |
| ing 150 File Entrage State Free Entrages | | aleman surviva | NAMES OF TRANSPORTED PROPERTY. | | | | College Billion | | | |
| Geography Marcer on Halangeo | 17.000 | h ba-dudi. | 13 51.213 | 5 64 667 | 3 49,733 | 3 105.051 | | | Maria Carlos | |
| Plus. Otherwal Earthoga | 43 | 1 78) | 394 | 9 56 567 | 1.079 | | | 2 (VER)E | TO PATINGO | 9 192 168 |
| Phot: Communitary Fave Resources | 17.000 | 17,000 | 17.500 | 17,000 | 17,000 | 1,585 17,000 | 2,153 | 2842 | 3,234 | 3,643 |
| 5.498, Unit of Resources for Capital Protects | 14,3000 | 19,5000 | 44 (24/1) | 1.4/88901 | 1 12,000 | 17,000 | 17.600 | 12-000 | 17,000 | 17,000 |
| District Community Page Found Europe C | 1 3234 | 8 31,889 | 8 86.880 | 1 80363 | B ROCKET | *************************************** | 100 | | | 1000 |
| A STREET OF THE PARTY OF THE PA | AL COM | | 2 / 10/2 | 107 | | 1 02.00 | 1. 147.074 | 2 167,820 | 187,150 | 3 299,007 |
| Bujur of hade Carleson , from the City's Engres to Egent Regions (Lond | 1 40 do 30 a 15 to 222 a | SHOR CO. T. 17837 | 4 | L | | 1.75.73 | 1.738 | 1 500 3 | 74074 | 1.02% |
| I The operating reserve larget ending barence recommend to be 190 days | or 50fes of OSAt Faint | KIRAK. | | | | | | | | |
| Beginning cash balance is from the City's General Ledger Balance Sheat | Cash lor 10 00-00 1 | 000 for EV 2015/1 | 8 20 0017 Source | Stars / Introduct Tel | al Rajanew South to | Office and R. Soune | respu Trink Baltimon | Cotout 10t | | |
| Casin is split between Capital Improvement Reserve & Rate Steblization | Reserve | | | | | | Sale is 1 1 year 2 year carrier or | -Biota) (5 | | |
| 4 The 3% of Net Asset estadesion includes Lemon Grave's FY 2016/17 CIP | cost effocetion of 1. | 319km/San Dieco | Metro Nat Cantel | Assets and Lemo | et Grove evened oc | sets | | | | |
| 5 The Raile Silebitization Reserve lenget encing baterios nameurs equal cray. | MAR of Matro costs r | nadichimo Ilha uvevi | arina wasaka fitorini Mari | rrds 20 i. i. (maces 22. | Expedient organial | each: Iron Ordans | r . 1945. omounite dans | Guesa Whistow Grown | men Liculados | |
| Interview Average Set interests to the Average in the Average and other properties. | valency for trivalmer | d of weate violation | n Unar maliro suellam | II anolisar nosera | m rankages the run | a wester San Dure | Decreases to necess | te annumbian | en in the control of | . same and construction |
| control this reserve who be namedired to the degrador tent program. The page | #Y# Larget is based i | JD OF May 5 Wells an | enue fairol lo appras- | estrui Mérèro corrès | as recumen acaded t | u claffun omed I | THE PARTY OF THE PARTY. | IN THE PARTY IN TH | ment da ancontras. | оции вину |
| Infestionical intention our mining rates were referenced on the California Trajecus | ac's Cittos wisbaile le | r funds myesled i | n LAF | | | y | | | | |
| Future years earnings were conserved vely estimated through 3622 and p | ters ed Into tine hystom | cm 10 year avera- | ue interest eamino | rete | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |

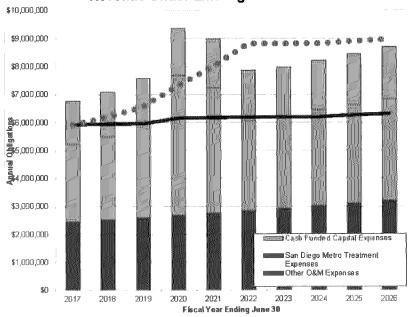
Prepared By NBS

CITY OF LEMON GROVE SEWER RATE STUDY Rate Adjustment Charls and Report Tables

Alternative Number - 4

CHART 1

Sewer Revenue Requirements vs. Revenue Under Existing and Increased Rates



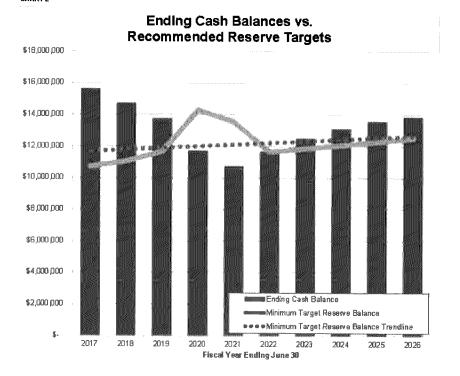
Prepared By NBS

Charts and Tables Page 3 of 11

CITY OF LEMON GROVE SEWERRATE STUDY Rate Adjustment Charts and Report Tables

Alternative Number - 4

CHART 2



Proparad By HBS

Charles and Tables

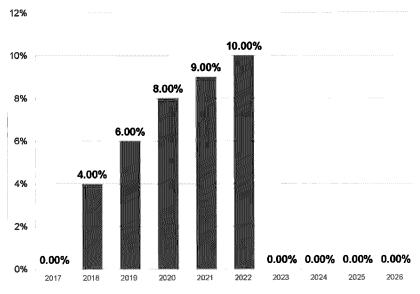
Page 4 of 11

CITY OF LEMON GROVE SEWER RATE STUDY Rate Adjustment Charts and Report Tables

Alternative Number - 4

CHART 3

Projected Increases to Rate Revenue



Fiscal Year Ending June 30

Prepared By NBS

Charls and Tables Page 5 of 11

CITY OF LEMON GROVE SEWER RATE STUDY Consuling Reserves and Expenses.

EXHIBIT 1 Alternative Number - 4

| TABLE 1 - REVENUE POSECAST (1) | | | and the economic and | wennen | Vener Hades Free | Market Service Control | ment consistence of the constraint of the constr | | | | |
|---|--------------|--------------|----------------------|--------------|------------------|------------------------|--|--------------|--------------|--------------|--------------------|
| BOUNCES OF REVENUE | Basts. | 7017 | 2018 | 8649 | 2020 | 2021 | 7072 | 7623 | 1074 | 2025 | 7076 1 |
| MAS Mirantiareness Revenium | | | | | | | | - | | 4.5 | demand was someone |
| 41/W Other Revenue (2) | 1 | \$ 3,000 | \$ 3,000 | \$ 3,016 | \$ 3,112 | \$ 3,112 | \$ 3,112 | \$ 3,112 | \$ 3,112 | 3 3,145 | \$ 3,170 |
| 別は Internet & Browelingers Recense 64等 Interest (3) 44項 Interest - Property Tax | See FP | \$ 21,800 | \$ | \$ | \$ | 3 | \$. | \$ | 3 | 3 | |
| | | | 1* | * . | | | | 3 . | 3 . | 3 - | 3 . |
| R18 Grant Revenue | | | | | | | 1 | | | | |
| #439 Cost Recovery | 1 | \$ - | \$. | \$. | \$ | \$. | \$. | \$. | 3 | 5 · | 5 - |
| R17 All Other Revenue | | | | | 1 | | | | | | |
| 4339 Sewer Capsoky Fee | - 18 | \$ 17,000 | \$ 17,000 | \$ 17.000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 |
| 4400 Sewer Service Fee | - 1 | \$ 5,853,000 | \$ 5,666,917 | \$ 5,884,834 | \$ 8,071,294 | \$ 6 071 294 | | | | \$ 8,134,983 | |
| 4405 Bessir Saveica - LGSD La Mesa SD | 1 | \$ 50,000 | \$ 50,130 | \$ 50,272 | \$ 51,965 | \$ 51,885 | \$ 51.855 | \$ 51,885 | \$ 51,885 | S 52.40@ | \$ 52,00% |
| TOTAL REVEAUE | TOWN THE WAY | 2 2 044 1865 | 3 5,839,501 | \$ 5,935,123 | \$ 8,143,276° | 1 2 (43,770 | \$ 6,143,270 | \$ 6,143.270 | \$ 6,943,270 | 3 4,207,518 | 8 8,257,049 |

| TABLE 4 | | | | | | | | | | |
|--------------------------------------|--------------|--------------|--------------|---|--------------|-----------------------|---------------------|---------------|-------------|--------------|
| REVENUE GUMMARY | 3017 | 2012 | 2019 | 7070 | 2021 | 7022 | 3923 | 2024 | 2020 | 2026 |
| Bewer Operations - 15: | | | | *************************************** | (| TO THE REAL PROPERTY. | ******************* | | | - |
| Sewer Rate Revenue | \$ 5,903,000 | \$ 5.919.053 | \$ 5,835,106 | % 8 123 159 | \$ 6 123 150 | K R 123 150 | 6 R 123 150 | E 6 123 160 | C 0 107 974 | \$ 8,238,870 |
| Other Operating Revenue | 8 3,000 | \$ 3,008 | \$ 3,016 | \$ 3.112 | \$ 3,112 | \$ 3,112 | | | \$ 3.145 | |
| Interest Earnings | \$ 21,900 | \$ | 3 | 5 | s . | 8 | 9 | \$ 5,112 | \$ 0,140 | 6 3,170 |
| Sour Canacity For | \$ 17,000 | \$ 17,000 | ¥ 17,000 | \$ 17,000 | \$ 17,000 | 1. 17 000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 |
| Bubbotaj: Bressy Opstrobone Kerersjo | \$ 5,944,800 | 1.5,939,001 | \$ 5,955,173 | 1 4,141,776 | \$ B.143.770 | 0 8,140,270 | 9 0.143.276 | 2 8 (427.770) | 3 8 207 STR | 3 H 267 HAA |

Proported By NBS

Exhibit 1 (Osta

CITY OF LEMON GROVE SEWER RATE STUDY Operating Revenue and Expenses EXHIBIT 1
Alternative Number - 4

| TABLE & - OPERATING EXPENSE FORECAST (| k | | | V. 22 | | 100 | | Ves | | HQ | | 964 | gadioyan suisik | | | | | | | ennem. | nanyinjalaranyanananj |
|---|--------|-----|---|-------|-----------|-----|------------|-------------|-----------|-------------|-----------|--------|-----------------|------|-----------------|-----|------------------------|-------|-----------|--------|-----------------------|
| Sewar Fund Opprations | Mant's | | 2017 | | 2018 | | 2019 | L | 2020 | | 2021 | o manu | 5095 | mnne | 2523 | | 2024 | ***** | 2025 | | 7028 |
| E05 Sataries com: Sataries | 3 | \$ | 765,800 | \$ | 788,774 | | 812,437 | \$ | 836,810 | \$ | 861,815 | | 697,772 | | 814,405 | \$ | 641,837 | 5 | 970,093 | \$ | 689,195 |
| 6540 Overtime | 3 | 3 | 14,200 | \$ | 14,626 | 5 | 15,065 | \$ | 15,517 | 1.2 | 15,982 | \$ | 16,462 | 5 | 16,556 | 9 | 17,684 | 3 | 17,988 | 3 | 19,528 |
| nom Extra Help | 3 | 2 | 15,000 | 胚 | 11,450 | 3 | 15,014 | <u>\$</u> _ | 18,391 | \$ | 18,883 | ž | 17,389 | E. | 17.911 | 2 | 18.449 | 3 | 19,002 | ž., | 19,572 |
| Subjects: E0S Salaries E10 Senefits | | \$ | 795,000 | * | 818,850 | \$ | 943,416 | \$ | 948,718 | 8 | 894,780 | \$ | 021,023 | ř | 049,272 | * | 977,750 | \$ 1 | 1,007,082 | | , , |
| com Health Benefits | 4 | 3 | 80,700 | 3 | 102,646 | \$ | 106 754 | 9 | 111,024 | \$ | 115,405 | | 120,084 | \$ | 124,987 | 3 | 129,892 | 9 | 135,070 | | 140,461 |
| 0070 (festit Borsetta - Ruttensu | 4 | 3 | 16,500 | 1 | 16,120 | 5 | 16,765 | 5 | 17,435 | \$ | 10,133 | \$ | 10,958 | 3 | 19,012 | 1 | 20,397 | 5 | 21,213 | | 22,061 |
| tom Deferred Comp | 3 | 8 | 1,700 | \$ | 1,751 | \$ | 1 804 | 2 | 1,858 | \$ | 1,913 | \$ | 1,971 | 12 | 2,030 | 1 | 2,091 | \$ | 2,154 | ş | 2,218 |
| 200 Employee Assistance Program | 4 | 9 | 3 | 8 | - | \$ | ~ | \$ | | \$ | | \$ | * | ķ | - | 1 | | 5 | | \$ | |
| 0150 Worker's Comp Insurance | 3 | 1 | 30,000 | \$ | 30,900 | \$ | 31,627 | 1 | 32,782 | \$ | 33,765 | \$ | 34,770 | 8 | 35,622 | 8 | 36,698 | \$ | 18,003 | | 39,143 |
| #140 Medicars Insurance | 4 | 1 | 15.550 | 2 | 14,040 | \$ | 14,602 | 3 | 15,188 | \$ | 15,793 | \$ | 10,425 | Ü | 17,002 | 2 | 17,785 | S | 16,476 | 3 | 19,215 |
| 6 (7th Life Insurance | 4 | \$ | 1,2000 | \$ | 1,248 | % | 1 200 | 8 | 1,350 | \$ | 1,404 | \$ | 1,460 | * | 1,510 | \$ | 1,579 | \$ | 1,642 | \$ | 1,700 |
| 6100 Long Term Disability | -4 | 1 | 0.000 | 5 | 6,240 | \$ | 6,460 | 1 | 6,749 | \$ | 7,019 | \$ | 7,300 | 8 | 7,502 | 3 | 7,696 | 8 | 0,211 | \$ | 0,540 |
| 81%) Retirement | 5 | 8 | 89,295 | £ | 62,704 | \$ | 05,105 | 8 | 87,741 | \$ | 90,373 | \$ | 93,084 | \$ | 95,876 | \$ | 98,753 | \$ | 101,715 | 5 | 104,767 |
| ezos Unemployment | 4 | H. | di anticonomico | 8 | | \$ | | 18 | | [<u>\$</u> | | \$ | | \$_ | | 3 | 7 | \$ | | ž., | |
| Subtotel: E10 Benefits | | 9 | 746.885 | Ŷ. | 255,651 | \$ | 204,723 | \$ | 274,124 | \$ | 283,865 | \$ | 203,950 | \$ | 304,410 | \$ | 315,258 | \$ | 328,482 | \$ | 338,133 |
| E15 Benefilm - Retirement 6141 PERS UAL Payments | 3 | ı | as as | \$ | * | * | | \$ | - | \$ | - | \$ | | \$ | | \$ | - | 8 | - | s | - |
| 5501 Transfer To PERS Unfunded Liab | 3 | 1 % | de de la companya de | 5 | , | \$ | | \$ | - | \$ | | \$ | | \$ | | 1 | ianas anno anno anno a | 5 | | Š | |
| Subtotal: 605 Benefits - Retirement | | 3 | | 1 | 4 | \$ | | 1 | | 2 | | 2 | | ž | | 1 | *********** | 8 | | 3 | |
| Establish: Senser Foret 15 - Senser Communicate | | 15 | 1.041,825 | 1 5 | 1,674,201 | 1 1 | 4,100 1120 | 1 2 | 1,147,247 | 1 % | 1,174,844 | 14 | 1,212,382 | 3 | 7, 23, 8, 82, 8 | 1.3 | 1,2 H.S. (1990) | .a. | 8,332,5/4 | 1 2 | 1,3/0,4/4 |

Exhibit 1 (O&A) Page 7 of 11

Proposed By MB1

CITY OF LEMON GROVE SEWER RATE STUDY Operating Revenue and Expenses

EXHIBIT 1
Alternative Number - 4

| TABLE 8 - OPENATING EXPENSE FORECAST (- Sewer Fund Contations | Gania | 2017 | 7048 | | Penn Baka Par | 1 2021 | Year of the same | Y | T | · | |
|--|---|--------------|------------------------|---------------|------------------------|-----------------------|------------------|--------------|--------------|--------------|----------------|
| E40 Other Opening Expenses | Seattle. | 2017 | 1 1974 | 2019 | 5030 | 1 7021 | 2022 | 2923 | 2074 | 2075 | 25/26 |
| 5410 Claims Faul | -46 | \$ 20,000 | \$ 20,800 | \$ 21,218 | 4. 21.055 | | | | 1 | | |
| 5446 Computer Maintenance | 2 | \$ 48,600 | 1 47,996 | 5 49,430 | \$ 21,055 \$ 50,921 | \$ 22,510 1 52,449 | \$ 23 185 | \$ 23.861 | \$ 24,597 | \$ 25,335 | \$ 28 095 |
| 54 1/0 Contract Services | 2 | \$ 55,000 | \$ 58,650 | \$ 58,350 | | | \$ 54 022 | \$ 55,643 | \$ 57,312 | \$ 59,031 | \$ 60,602 |
| Sew Copier Service | 2 | 9 93,000 | 3 30,030 | \$ 30,330 | \$ 60,100 | \$ 61,903 | \$ 63,760 | \$ 85,873 | \$ 67,643 | \$ 69,672 | \$ 71,763 |
| NGW Emergency Callout & Repair | * | \$ 5,000 | g 5.150 | 1 5,305 | 5 5,464 | A | | 8 | | 3 | 2 . |
| \$540 Environent | | # 13,000 | B 3,130 | 3 5,205 | 9 9,404 | \$ 5,828 | \$ 5,796 | \$ 5,970 | \$ 6,149 | \$ 6,034 | \$ 6,524 |
| 54th Equipment Rental | * | 8 5 000 | \$ 5150 | 1 5 305 | \$ 5,484 | 3 | 3 | 18 | 3 | 5 . | S |
| bititis Estimated Claims Pavable | ž | # 20 000 | \$ 20 800 | 1 21 216 | 8 21,855 | \$ 5,628 \$ 22,510 | \$ 6,798 | \$ 5,970 | \$ 6,149 | | 8 6,524 |
| S/00 Fuer | , | £ 15,100 | | \$ 18,332 | 1 10,985 | | \$ 23,185 | \$ 23,881 | \$ 24,597 | \$ 25,335 | \$ 26,095 |
| arwa General Expenditure | - | # 10,100 | g 13,704 | 9 10,332 | \$ 10,885 \$ | \$ 17,685 | \$ 18,371 | \$ 19,106 | \$ 19,871 | \$ 20,885 | 9 21,492 |
| 5739 Industrial Enforcement | 29 | \$ 10,000 | 10,300 | B 40.000 | | 3 | 1 | 9 | 3 | 3 . | 8 - |
| 5/30 Insurance - Liability | 9 | 1 46.000 | \$ 10,300 \$ 50,264 | \$ 10 609 | \$ 10,927 | \$ 11,255 | \$ 11,593 | \$ 11,941 | \$ 12,299 | 12,688 | 13,048 |
| (#20 Insurance - Property | 1 (| 8 7,700 | | \$ 51,772 | \$ 53,325 | \$ 54,925 | \$ 56,573 | \$ 58,270 | \$ 60,018 | \$ 61,818 | 9 63,673 |
| #930 Line Cleaning | - 1 | | 5 7,931 | \$ 6,169 | 1 6,414 | \$ 0,686 | \$ 6,926 | \$ 9,194 | 16 9,470 | | \$ 10,047 |
| 18/00 Litigation Services | - 2 | \$ | 5 | 3 | 7 . | 3 . | \$ | 5 - | \$ | 1 . | 禁 . |
| 6000 Medical Examinations | 2 | 2 60,000 | \$ 61,800 | \$ 63,654 | 2 85,584 | \$ 67,531 | \$ 69,556 | \$ 71,843 | \$ 73,792 | \$ 76,006 | \$ 79,288 |
| | 3 | \$ 400 | 8 412 | \$ 424 | \$ 437 | 1 450 | \$ 484 | \$ 478 | 3. 492 | g 507 | ≨ 522 |
| | 2 | \$ 2,000 | \$ 2,060 | \$ 2,122 | \$ 2,185 | £ 2,251 | \$ 2,318 | \$ 2,369 | \$ 2,460 | \$ 2,534 | \$ 2,810 |
| 62:30 Metro Annual Capacity & Treatment (5) | 1.0 | € 2 778,455 | \$ 2,968,482 | \$ 3,327,176 | \$ 4,993,534 | \$ 4,473,369 | \$ 3,217,449 | \$ 3,313,972 | \$ 3,413,392 | \$ 3,515,793 | \$ 3,621,267 |
| Niko Milenge | . 3 | \$ 9,000 | \$ 9,270 | \$ 9,546 | 1 9,035 | \$ 10,130 | \$ 10,433 | \$ 10,748 | \$ 11,089 | 3 11.401 | \$ 11.743 |
| Sewage Transportation | 1) | \$ 66,040 | \$ 67,097 | \$ 88,170 | \$ 69,261 | \$ 70,389 | \$ 71,495 | \$ 72,639 | \$ 73,601 | 3 74,982 | % 76,182 |
| 6036 Office Supplies | 2 | \$ 2,000 | \$ 2,060 | \$ 2,122 | \$ 2,195 | \$ 2,251 | \$ 2,319 | \$ 2,388 | \$ 2,460 | | % 2.610 |
| 6140 Personnel Recruitment | 2 | B . | | \$ | 3 | 1 . | 2 | 4 | 3 | 16 | 6 |
| ₩138 Professional Services | 7 | £ 72,500 | \$ 74.675 | \$ 76,915 | \$ 79,223 | 1 81,599 | \$ 84,047 | \$ 66,568 | \$ 89,186 | 3 91,841 | \$ 94,598 |
| #190 Protective Clothing | 2 | \$ 4,000 | # 4,120 | \$ 4,244 | \$ 4,371 | 2 4.502 | 1 4,637 | \$ 4,778 | 5 4,910 | \$ 5.087 | \$ 5,219 |
| UTID Repairs & Maintenance | 2 | \$ 5,400 | \$ 5,582 | \$ 5,728 | \$ 5,901 | 1 8,678 | 8 260 | 6,448 | 3 6.641 | \$ 6,841 | \$ 7.040 |
| 6100 Repairs & Maintenance - Equipment | 2 | \$ 25,000 | \$ 25.750 | \$ 28,523 | 19 27,318 | \$ 28,139 | \$ 28,982 | \$ 29,851 | \$ 30,747 | 9 31,669 | 3 32 819 |
| 1.130 Repairs & Maintenance - Vehicles | 2 | \$ 10 000 | \$ 10 300 | \$ 10,609 | \$ 10.927 | \$ 11,255 | 9 (1.593 | 1 11.941 | | | \$ 13,048 |
| Restoration Services | 2 | \$ 10,000 | \$ 10,300 | \$ 10,609 | 10,927 | 2 11,255 | \$ 11,593 | 8 11,941 | \$ 12,289 | \$ 12,868 | \$ 13,048 |
| EIII Street Sweeping | 2 | \$ 18,000 | \$ 18,540 | | \$ 19,669 | \$ 20,259 | \$ 20,867 | \$ 21,493 | | \$ 22,602 | \$ 23,486 |
| 1221 Tools & Supplies | 9 | \$ 11,000 | | \$ 11 670 | \$ 12,020 | \$ 12,381 | \$ 12,752 | \$ 13,135 | | \$ 13,934 | |
| 10200 Traffic Safety Equipment | 9 | £ 500 | | \$ 530 | \$ 548 | 4 563 | \$ 560 | 1 597 | 4 615 | \$ 633 | |
| 1240 Training | Ĭ, | \$ 10,000 | \$ 10 300 | | \$ 10,927 | \$ 11,255 | g 11,593 | \$ 11,941 | | | |
| \$250 Travel & Meetings | î, | \$ 2,000 | 2.060 | \$ 2,122 | \$ 2,185 | \$ 2,251 | \$ 2,319 | \$ 2,388 | | 5 12,669 | |
| 6.350 Utilities - Gas & Electric | 3 | \$ 700 | \$ 728 | 3 757 | \$ 787 | \$ 819 | \$ 2,319 | | \$ 2,460 | | \$ 2,610 |
| #370 Utilities - Telephone | 2 | 1 4.500 | \$ 4.835 | \$ 4,774 | 4,917 | \$ 5,065 | | | # 921 | \$ 958 | 3 996 |
| 6200 Utilities - Water | 2 | \$ 2,500 | \$ 2,575 | \$ 2,652 | \$ 2,732 | \$ 2,814 | | \$ 5,373 | \$ 5,534 | \$ 5,700 | \$ 5871 |
| | | | | | | | \$ 2,898 | \$ 2,985 | \$ 3,075 | \$ 3,167 | \$ 3 262 |
| Subiotal: E15 Other Operating Expenses E65 Transfers | | \$ 3,325,185 | \$ 3,532,918 | \$ 3,007,770 | \$ 5,599,782 | \$ 5,087,721 | \$ 3,848,432 | \$ 3,864,166 | \$ 4,082,213 | \$ 4,203,854 | \$ 4,328,136 |
| | | | | | l | | | | | | |
| WW Interfund Transfers - Expenditures (6) | 2 | \$ 965,000 | \$ 690,050 | \$ 917,679 | \$ 945,209 | \$ 973,565 | \$ 1,002,772 | \$ 1,032,855 | \$ 1,063,841 | \$ 1,095,756 | B 1.1200 东部 |
| Sublinted: E65 Transfers | | \$ 885,000 | \$ 890,650 | \$ 917,579 | \$ 945,299 | \$ 973,585 | \$ 1,002,772 | \$ 1,032,855 | \$ 1,063,841 | \$ 1,005,756 | 9 1,178,828 |
| Subtatat: Sweet Fauld 15 - Sewar Operations | | \$ 4,190,165 | \$ 4,423,864 | \$ 4,925,448 | 5 6,535,571 | 1 0.001,200 | \$ 4,552,201 | \$ 4,650,663 | | | 3 5,457,765 |
| Total: Sewer Fund 15 - Beser Operations | *************************************** | F E 334 050 | E & 160 355 | 4 4 444 7 7 7 | The second section | * **** | \$ 6,067,797 | | | | |

Propered By NBS

Exhibit 1 (C4Ab)
Propered By NBS

CITY OF LEMON DROVE SEWER RATE STUDY Operating Revenue and Expenses

EOHBIT 1 Alternative Municipar - A

| YAI | PLE 7 - FORECASTING ASSLUMPTIONS: | | | | | tome Place Piero | yi idd daesia a saaraa | enthereach). | | | | | | |
|------|---|------------------|-------------------------|----------------------|---------------------|---------------------|------------------------|----------------------|-----------------------|----------------|-------|----------|--|--|
| 1 6 | COMOMIC VARIABLES | Rania | 7017 | 2640 | 2019 | 2020 | | 7682 | 皇帝芝生 | 3024 | 7034 | 2026 | | |
| - 0 | antonner Gewelli (F) | 7 | 14 | 0,27% | 0.27% | 1.17% | 0.00% | 0.00 (r | 0.00% | 0.00% | 1.00% | 0.80% | | |
| G | lengest Cost Inflation | 2 | ** | \$ 130% | 3.452% | 3.00% | 3.00% | 2,00% | 3.00% | 31.00% | 3.00% | 3.00% | | |
| | sbor Cost Inflation (8) | 3 | | 3.08046 | | 3.02% | 'E 889% | 3 90% | 3.00% | 3, 002% | 3.00% | 3 (00/%) | | |
| H | lealth Benefits Inflation (6) | 4 | | 4.00% | 4 00% | 4.00% | 4.00% | 4.00% | 4.00/4 | # OUT | 4 00% | A. D0196 | | |
| R | atirement Benefits Inflation (6) | 5 | | 3 20% | 3.00% | | 3, 00% | 3.00% | 3,90% | 3 00% | 3.00% | 3.0094 | | |
| 0 | hemicale (B) | 6 | | 3 00% | 1.00% | 3:00% | 1.00% | 2 00% | 3.00% | 3.00% | 3.00% | 3.00% | | |
| 6 | lace (0) | 7 | | 4.00% | | 4.00% | 4.00% | 4.00% | 4.00% | 4,00% | 4,00% | 4,00% | | |
| | Sectricity (9) | 8 | | 4 400 | 4.43% | 4,4(1% | 4.46% | 6.46% | 4 46.0 | 4.40% | 4.43% | 4 40% | | |
| N | to Escalation | 9 | 146 | 0.00% | 0.09% | 0.00% | 0.00% | 0.00% | 0.00% | 9.00% | 0.00% | a 00% | | |
| 8 | Sam Diego Metro (5) 10 20.18% 652% 12.08% 53.00% 53.00% 20.08% 20.00% 10.00% 3.00% 5.00% | | | | | | | | | | | | | |
| 1. 7 | Transportation (40) 11 (80% 180% 180% 180% 180% 180% 180% | | | | | | | | | | | | | |
| | | | | | | Beingseitheren 4. : | 13.16 por | | | | | | | |
| | Have you've for PC 2016/17 was than the Channet a Dungai 4: updated Vis staff emad. Source files: Sealatino decipees also, located and 4: 17, 16 part. In FY 2019/15 Review was a one little sealities sealities and from Pedra Dam. Source files: Audign#Email 4: 13 16 part. | | | | | | | | | | | | | |
| | risresi eemings are per the City's Revenue Gummery i | | | | | | | | | | | | | |
| 4. E | Expenses for PY 2018/17 are from the District a Budget | i & updated v | iu sing remii. Sei | uca Mas: Sanko | blan Budgetsubus, | budgatEmat4.1 | 3, 14, pdf | | | | | | | |
| | Whitenmy factors are applied to these experimes to pro | | | | | | | | | | | | | |
| | ian Diago Metro cest for FY 2016/17 through 2021/22 | | | | | gh nenga cost for | eact leas (bade | 44) Thur 3% an | ensully. | | | | | |
| 6 E | Expudied Interland Transfers confirmed via arout. Sour | va filos: San | Bation Budgatu.st | ias, buckpubiEmuii. | 4.13.18.pdf | | | | | | | | | |
| | Stort provided source flot Lambs Growt Savego Flow | | | | | | | over Germath Projita | chiban niter | | | | | |
| | 1993 has applicated commitmentary inflation factors for late | | | | | | | | | | | | | |
| # 1 | he accuracy of the electricity inflation factor is the project | hed poettinati d | eta; pisalitus onta Bor | 2009-2029, 84:1 | Saudiyaya Californi | а Каймин съийско | kt.e | | | | | | | |
| | in redecessional in Red Ridbouring streety. The Politics of Elect | latelly African | de Cadifornia: Cánsi | nristanding Nation | d Chart and For | nemina hisert | e 2040 iyy Jamath | usyr Cross, 894.63 | fired by High sone is | Cantav LIC Day | in . | | | |
| 30. | The most carried seem introportained rely adjusted by | The everyon | postation room for 1 | bani Chingle per Chi | alesi Mintes Degree | diment of Labor. (| Burness of Latour : | Запрату Вина | | | | | | |
| | Chart preveded usaren fee: City of Zian Bergo-Tremsp | окинан Ажи | Free Lord pet p | ş. X. | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |

CITY OF LEMON GROVE SEWER RATE STUDY Capital Improvement Plan Expenditures

EXHIBIT 2 Alternative Number - 4

| TABLE D - CAMTAL FUNDING SUMMARY | | 40000000000000000000000000000000000000 | www.comencenter.com | Cook Hand Part | 100 | 100000000000000000000000000000000000000 | | | | |
|--|---|---|--|--|--|--|--|----------------------------|---|---|
| CAPITAL FUNDAM PORECAST | l lacing the same | Townson and | | | i di kacamatan | SELVICE COMPANY | 5678 57877111 | | | and the second second |
| | BAS TO S | 8-59 1503 | A TENEDOLE | Maria de la compansión de | | M 4 1 1 1 | College Parent | | TO STREET | |
| Grande | - | Mark Market | Marrie San | Mark Company | Marine Marine | Harman | | المستحدد الراكر | na mana | النفيان تستنكونيا |
| Use of Capacity Fee Reserves | | | | | | , , | p * | | 1 2 - | * - |
| Use of SRF Loan Funding | | 1 . | | | | | , | | | - 4 |
| Lise of New Revenue Bond Property | 1 | | | | | , | n | | | |
| Use of Capital improvement Reserve | 1,545,000 | 1,222,498 | 1.639.091 | | | | | | - | ~ |
| Rate Revenue | 1,340,000 | 368.854 | 1,036,093 | 1 688,263 | 372,387 | | 5,091 | 638,534 | 1,036,482 | 1,272,791 |
| Total Mountes of Capital Funds | The second second second | | and a second second second | | 1.386.524 | 1,791,078 | 1 706 629 | 1 124,539 | 778 483 | 597,852 |
| The state of the s | E + 140,000 | 1 (30) 300 | 11000000 | 1 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 | 1 1 /// 1/11 | A Lord Pick | B fall and the | 6.1 (4) (1) | 5 1.815,640 | 1 4 470, 141 |
| Liferen baf (Corpublia) Franciss | 0.000 | 2016 | and the second | 100000000000000000000000000000000000000 | 77.00 | HERETE STREET, | | The second second | 200000000000000000000000000000000000000 | |
| Total Priyect Costs | \$ 1,545,000 | 3 1.381.329 | 3 1 229 (0) | \$ 1,553,260 | 5, 9, 739, 014 | \$ 1,791,078 | 2 1711721 | 3 1.783.073 | 1 1 815 005 | \$ 1,070,444 |
| Carather Conversing Suspense (Conference 4) | | 1 | | | W. | | € 100 mm m m m m m m m m m m m m m m m m | 4 1,1 400,477 4 | 4 1.G 18.194G | 3 1,070 377 |
| | Antionament | • | <u></u> | himmerover annual | | | | | | · Control Control |
| TABLE 9 - Capital Improvement Program Costs (in Connect-Year) | | 2 - 100 CONTACT - 100 CO | | encillan Peri | | | | | | |
| Project Description | 20117 | 2014 | 2010 | 2020 | 2021 | 2022 | 2023 | 2924 | 2925 | 2025 |
| Sesser Main Mailtanance Project (Construction) | 250,000 | \$ 250,000 | \$ 2500,0000 | \$ 220,000 | \$ 250,000 | \$ 250,000 | 1 - | 5 | T . | 3 |
| Sower Main Bahabilitation (Design) | \$ 100,000 | \$ 100,000 | fi 100,000 | 1 100,000 | \$ 100,000 | 1 100,000 | 4 | 8 | 4 | 9 |
| Sewer Main Rehabilitation Project (Construction) | # 1 000,000 | \$ 1,000,000 | \$ 1,000,000 | 1 1 000,000 | \$ 1,000,000 | \$ 1000,000 | i . | li . | 8 | 8 |
| Contingent Costs | \$ 150,000 | \$ 150,000 | 1 150,000 | € 150,000 | 8 150,000 | \$ 75,000 | 4 | ř. | 8 | |
| Sewer Rate Study | 2 | \$ | 10 | 8 | \$ | \$ 75,000 | | 4 | ě . | |
| Estimated Future CIP Expecutiones (2) | 8 . | 2 | 14 | | á . | 6 | # 1,391,786 | \$ 1,391,788 | \$ 1,391,786 | 3 1 391 788 |
| Todas: Capital Improventeed Programs Costs (Correct-See Design | \$ 1,5600,0000 | \$ 9,5000,6600 | \$ 1,500,000 | \$ 1,500,000 | S. 1 5000 (800) | \$ 1,000,000 | \$ 1,391,700 | | | \$ 1,391,786 |
| | | | h- | Commence of the Comment | 2 100000000 | C. C | A 40/000 57 1 hour | 2 2,500 3,4 25 | The at least at to ducte | # 1,09 I(F00 |
| | | | | | | | | | | |
| TABLE 10 - Capital Improvement Programs Cours on Fidure Year (| | gropentalistick | | nor Rober Play | 100000000000000000000000000000000000000 | | | | | |
| Project Description | 2017 | 20010 | 2010 | 2020 | 2552.1 | 7077 | 2023 | 2024 | 2025 | 2025 |
| Peditrid ID-cd Gewin Matsati (Design) | 3 | 1 | The same of the sa | 3 | \$ | \$ | 3 | 1 | * | *************************************** |
| Federal Bird Same Rature (Construction) | \$ - | 3 - | 1 6 | 3 | 3 - | \$ | 1 | 4. | 1 | 3 |
| Sandary Server Manter Flan Update (including any GP update) | \$ - | \$ - | B - | \$ | s | s | , i | 8 . | 8 | š : |
| Terson Main Maintenance Physics (Bestian) | s - | 9 - | 1 6 | | اندا | à | | ž l | ř | <i>*</i> |
| | | | | 36 ~ | | | | | | |
| Server asset better the contract of the contra | \$ 257 500 | \$ 265 225 | \$ 273 182 | \$ 281.377 | \$ 289.810 | \$ 298.513 | 9 . | 3 | | * ! |
| Somer Main Maintenance Project (Construction) Serves Main Rehabilitation (Ousland | \$ 257 500 \$ 100 000 | | | \$ 281,377 \$ 112,561 | \$ 289,819 | \$ 298.513 | | 5 | 5 | 3 |
| Server Main Rehabilitation (Century) | \$ 100,000 | \$ 108 090 | \$ 109,273 | \$ 112,561 | \$ 115 927 | \$ 119,405 | | 5 | \$ | 3 |
| Senser Visit Industrianments Project (Construction) Growt Main Rentabilitation (Design) Georet Main Rehabilitation Project (Construction) Continued Conte | \$ 103,000 \$ 1,030,000 | \$ 108 090 \$ 1 060,000 | \$ 109,273 \$ 1092,727 | \$ 112,551 \$ 1,125,509 | \$ 115 927 \$ 1 159 274 | \$ 119,405 \$ 1,194,052 | | 5 | \$ | 3 |
| Brevet Main Rehabilitation (Centgri) Berinst Main Rehabilitation Propert (Correlation) Contingent Costs | \$ 100,000 | \$ 108 090 | \$ 109,273 | \$ 112,561 | \$ 115 927 | \$ 119,405 \$ 1,194,052 \$ 89,554 | | | *************************************** | 5 |
| Brows Main Rehabilitation (Dealgns) General Main Rehabilitation Phymol (Coestruction) Contingent Costs General Main (Cotts General Main (Cotts) | \$ 103,000 \$ 1,030,000 | \$ 108 090 \$ 1 060,000 | \$ 109,273 \$ 1092,727 | \$ 112,551 \$ 1,125,509 | \$ 115 927 \$ 1 159 274 | \$ 119,405 \$ 1,194,052 | \$ | | * | 3 3 3 |
| General Main Republished (Chatger) General Main Republished Propert (Construction) Contingent Conta General Rabia Shally Entermined Shally Entermined Shally | \$ 103 000 \$ 1 030 000 \$ 154 500 \$ - | \$ 108 090 \$ 1080,900 \$ 159 135 \$ | \$ 109,273 \$ 1092,727 \$ 163,909 \$ - | \$ 112,561 \$ 1,125,509 \$ 168,826 \$ | \$ 115927 \$ 1159274 \$ 173891 \$ | \$ 119,405 \$ 1,194,052 \$ 89,554 \$ 89,554 \$ - | \$ | \$ \$ \$ 1,763,073 | \$ \$ \$ \$ 1815.985 | 3 |
| Brows Main Rehabilitation (Dealgns) General Main Rehabilitation Phymol (Coestruction) Contingent Costs General Main (Cotts General Main (Cotts) | \$ 103,000 \$ 1,030,000 | \$ 108 090 \$ 1 060,000 | \$ 109,273 \$ 1092,727 \$ 163,909 \$ - | \$ 112,561 \$ 1,125,509 \$ 168,826 \$ | \$ 115 927 \$ 1 159 274 | \$ 119,405 \$ 1,194,052 \$ 89,554 | \$ | 1 763 073 1 7783 073 | | 5 1 E7D 444 5 1 E7D 444 |
| Grown Main Restabilization (Cleating) Geometrial Restabilization Propert (Constitution) Contingent Conta Geometrial Restabilization Propert Geometrial Study Entered Future (RP Euperstitutes Total Capital Improvement Program Costs (Future Year Delier) TABLE 11 - PORECASTING ASSUMPTIONS: | \$ 103 000 \$ 1 030 000 \$ 154 500 \$ - | \$ 108 090 \$ 1080,900 \$ 159 135 \$ | \$ 109,273 \$ 1 092 727 \$ 183,909 \$ - \$ 1,636,001 | \$ 112,551 \$ 1,125,509 \$ 168,826 \$ \$ | \$ 115 927 \$ 1 159 274 \$ 173 891 \$ \$ \$ \$ | \$ 119,405 \$ 1,194,052 \$ 89,554 \$ 89,554 \$ - | \$ | 1 1.793 073 1 1.793 073 | | |
| Grown Main Retunification (Chatgo) Geomethials Retunification Propert (Construction) Contingent Contx Sever Rate Study (IP Engandlance Fadment of Autor (IP Engandlance Total Engittal Improvement, Program Conta (Future Fear Dollar) TABLE 11 - PORECASTRIC ASSUMPTIONS: | \$ 103 000 \$ 1030 000 \$ 154 500 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - | \$ 108 090 \$ 1080,000 \$ 150 135 \$ 1,581,360 | \$ 100,273 \$ 1002,727 \$ 183,909 \$ - \$ 1,638,001 | \$ 112,551 \$ 1,125,509 \$ 168,826 \$ \$ 1 669,263 | \$ 115 927 \$ 1 159 274 \$ 1 73 891 \$ 173 891 \$ 1,738,911 | \$ 119.405 \$ 1,194.052 \$ 89.554 \$ 89.554 \$ - | 1 | \$ 1,793,078 | 1 1,815,984 | \$ 1,870,441 |
| Grown Main Retunification (Chatgo) Geomethials Retunification Propert (Construction) Contingent Contx Sever Rate Study (IP Engandlance Fadment of Autor (IP Engandlance Total Engittal Improvement, Program Conta (Future Fear Dollar) TABLE 11 - PORECASTRIC ASSUMPTIONS: | \$ 103 000 \$ 1030 000 \$ 154 500 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - | 3 1,981,960 3 1,981,960 3 159,135 3 1,981,960 | \$ 109,273 \$ 1092,727 \$ 183,909 \$ - \$ 1,638,001 | \$ 112,551 \$ 1,125,508 \$ 168,826 \$ \$ 1,690,263 | \$ 115.927 \$ 1.159.274 \$ 1.73.891 \$ 1.73.891 \$ 1.758.911 | \$ 119.405 \$ 1,194.052 \$ 89.554 \$ 89.554 \$ - \$ 1,761,078 | 202) | \$ 1,793,073 2024 | \$ 1,815.944 2025 | 2020 |
| Grown Main Restabilization (Cleating) Geometrial Restabilization Propert (Constitution) Contingent Conta Geometrial Restabilization Propert Geometrial Study Entered Future (RP Euperstitutes Total Capital Improvement Program Costs (Future Year Delier) TABLE 11 - PORECASTING ASSUMPTIONS: | \$ 103 000 \$ 1030 000 \$ 154 500 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - | \$ 108 090 \$ 1080,000 \$ 150 135 \$ 1,581,360 | \$ 100,273 \$ 1002,727 \$ 183,909 \$ - \$ 1,638,001 | \$ 112,551 \$ 1,125,509 \$ 168,826 \$ \$ 1 669,263 | \$ 115 927 \$ 1 159 274 \$ 1 73 891 \$ 173 891 \$ 1,738,911 | \$ 119,405 \$ 1,194,052 \$ 89,554 \$ 89,554 \$ - \$ 1,791,078 | 1 | \$ 1,793,078 | 1 1,815,984 | \$ 1,870,441 |

Prepared By NBS

Exhibit 2 (CIP) Page 10 of 11

^{1.} Butgets If CIP project coasts from a nature of the COP intervent 2505-31 par

2. Eather and future CIP set equal to the average are more clarged as expenditure for FY 2015/16 through FY 2020/21

3. For reference pusposes, lise annual Construction Cost Inflation percentage is that 10 year average change in the Construction Cost Index for 2005-2015. Squitce: Engineering News Record website (http://ienr.com.)

CITY OF LEMON GROVE SEWER RATE STUDY Existing Sower Rate Schedule EXHIBIT 4
Alternative Number - 4

TABLE 12

| Annual Sevier Use Charges | Current | TEN 2017/103 | | FY 2016/20 | | Lavada (22 |
|---------------------------|----------|--------------|----------|------------|---------|------------|
| | Rates () | | | 4 (8) 44 | 14 3 14 | 10.46 |
| Rate Per EDU (240 gpd) | 5553.17 | \$575 30 | \$609.81 | \$658 60 | 5717.67 | \$789 66 |

1 Circle ance No 30 pdf

Exhibit 3 (Rates) Page 11 of 11

APPENDIX B

This appendix includes Attachment 7B to the October 6, 2016 Metro Wastewater JPA meeting agenda. The attachment includes the annual cost estimates and Pure Water Phase 1 Cost Allocations that are used in the analysis for this study.



Page 14

Attachment 7B Annual Planning Estimates and Pure Water Phase 1 Cost Allocation

PROJECTED PARTICIPATING AGENCY CONTRIBUTION ESTIMATES 3

| | | FY 2017 | | FY 2018 | | FY 2019 | | FY 2020 | | FY 2021 | | FY 2022 |
|---------------------------------|----|-------------|----|--------------|----|--------------|--|-------------|----|--------------|----|--------------|
| 0&M 1 | \$ | 126,481,524 | \$ | 136,377,600 | \$ | 142,075,400 | S | 145,376,000 | Š | 161,735,878 | ŝ | 178,205,756 |
| Debt Service | | 68,166,070 | | 75,982,234 | 1 | 77,125,111 | | 77,122,382 | m | 88,066,972 | Ť | 79.747,939 |
| Metro Baseline | | 15,067,708 | | 26,188,309 | | 18,167,098 | | 12,993,261 | | 12,036,688 | - | 12,568,354 |
| Metro Pure Water ' | | 13,031,965 | | 27,145,387 | | 41,409,167 | To the same of the | 160,758,892 | | 154,892,168 | | 7,843,778 |
| Subtotal | \$ | 222,747,267 | \$ | 265,693,530 | \$ | 278,776,776 | \$ | 396,250,535 | Ş | 416,731,706 | S | 278,365,827 |
| SRF Funding Metro Baseline | | - | | (18,529,849) | | (11,850,000) | | (2,142,412) | | | Ė | |
| SRF Funding Metro Pure Water | | - | | (9,966,501) | | (2,800,681) | | (7,869,067) | | (75,060,473) | | (22,466,676) |
| Revenue Offset Estimate | | (5,000,000) | | (5,000,000) | | (5,000,000) | | (5,000,000) | | (5,000,000) | | (5,000,000) |
| Total | Ş | 217,747,267 | Ş | 232,197,180 | \$ | 259,126,095 | \$ | 381,239,056 | \$ | 336,671,233 | \$ | 250,899,151 |
| Estimated PA percentage | | 33.56% | | 33.56% | | 33.56% | | 33.56% | | 33.56% | | 33.56% |
| Total Estimated PA Contribution | \$ | 73,071,860 | S | 77,920,977 | \$ | 86,957,811 | \$ | 127,936,608 | \$ | 112,980,490 | \$ | 84,197,004 |

- 1 Includes an assumed 2.27% annual increase in Wastewater System CIP project costs for Fiscal Years 2017 through 2020. Includes Infrastructure Asset Management Project (Metropolitan Sub-System) in Fiscal Years 2016 through 2018.
- 1 Reflects Maintenance and Operation Costs increasing at a 1% rate per Fiscal Year for personnel expenses, at a 3.5% rate per Fiscal Year for supplies and contracts, and at a 3.3% rate per Fiscal Year for energy/utilities.
- 2 Pure Water Cost Allocation projections involve estimates, forecasts or matters of opinion, whether or not expressly so described herein, are intended solely as such and are not to be construed as a representation of facts. All projections, forecasts, assumptions, expressions of opinions, estimates and the forward-looking figures are expressly qualified in their entirety by this cautionary statement. Each agency should include additional contingency they feel necessary when developing rates for this component.
- 2 Fiscal years 2020, 2021 and 2022 include the design and construction cost for the pilot demonstration project for phase II.
- 3 The achievement of certain results or other expectations contained in this table involve known and unknown risks, uncertainties and other factors which may cause actual results, performance or achievements reflected in table to be materially different from any future results, performance or achievements expressed or implied. Although, in the opinion of the Public Utilities Department, such projections are reasonable, there can be no assurance that any or all of such projections will be realized or predictive of future results.

PROJECTED PARTICIPATING AGENCY CONTRIBUTIONS BY FISCAL YEAR - ESTIMATED POTENTIAL RANGE 1

| Ратапрация; Артаз | Allocation | Ff a Petspi | | å¶ (a) i Pulipidial j | | | nany Editione | řít: Požestia | isia Itiaasa | PY) NV∈n | | PF st Receptor | o Marija |
|-------------------|------------|-----------------|---------------|--------------------------|-------------|-----------------|------------------|------------------|-----------------|----------------|----------------|-------------------|----------------|
| Chuia Vasta | \$0.0076 | \$ 30,848,193 E | \$ 23,975,792 | 1 22,381,415 5 | 24,737,351 | 3 35,049,650. | 3 37,745,455 | 3 34,077,138 | 3 41,512,783 | 3 17,065,057 | \$ 17,238,068 | 5 23,5ct,394 (| 3(E,E12,02) |
| Coronade | 3.00% | 3,985,830 | 3,705,278 | 2.735.141 | 3.471,715 | 3,588,585 | 2,772.647 | 3.467,732 | 4.161,228 | 3,196,506 | 1,727,837 | 2.372,199 1 | 2,681,207 |
| tiel mar | 1.10% | 106.100 | #65.70E | #2n.652 | 907,636 | 914.E14 | 1.016,637 | 1,271,501 : | 1.523,962 | 1.719.012 | 1,354,841 | 819,358 | 998,399 |
| East Otay Mesa | 0.10% | 69,527 | 76,836 | 74,0475 | 62,43# | \$10.E# | 93_633 | 193,592 | 138,300 | 393,550 | 124,300 | 74,410 | #19,374 |
| II (Lijon | 15,017% | 10,120,696 | 21,526,846 | 21,150,757 | 12,368,655 | 11353.735 | 13,663,235 | 17,338,484 | 31) #06,391 | 13,512,518 | 13,659,634 | 21,271,477 | 12,306,636 |
| Estaportal Baach | 3.70% | 2,572,510 | 1,811,300 | 3,798,374 | 3,050,946 | 3,003,925 | 3,619,593 | 4,370,685 | 5,130,245 | 3,431,357 | £.\$97,638 | 2,755,685 | 3,306,222 |
| Le Mesa | J.6H% | 1,284,075 | 3,8,60,204 | 3,669,958 | 6,265,798 | 6,355,683 | 11034,038 | 3.751_931 | 10,541,605 | 7.869 NIA | V.443.777 | 5,600,326 | 6,791,102 |
| Lideralde/Alpine | 230gr | 1,654,447 | 4,971,437 | 3,954,050 | 4,375,364 | 4.431,537 | 4,896,342 | 6.126,328 | 7,381,981 | 3,413,390 | 5,589,793 | 8,947,953 (| á,jýh,dáz |
| Leroin Grave | 5-111P% | 3,587,083. | 2,760,45% | 2,685,770 | 2、全存用。在用3 | 3,020,500 | 1,327,376 | 4,161,374 | 4,093,534 | 3,737,807 | 4,273,368 | 2,581,207 | 1,217,440 |
| Histional City | 7.40% | 54590 | 5,686,663 | 5,520,749 | \$.503,&6d. | 1.54,797.46.1 | 741,498.6 | 8,581,789 | 10,264,188 | 7,662,714 | 0.195.357 | 5.523,920 | 6.613.645 |
| Otay | 1.10% | 764,800 | \$45,206 | 120,652 | gey,esh | 910,812 | 1.016,637 | 9_571,302 | 2,529.30s | 1,739,032 | 1,366,465 | 216777 | 空间上2019 |
| Paster Cutto | 成型跨 | 4.5395,235 | # 60V 98M | 4,849,300 | 5,359,700 | 5,435,200 | 4,007,401 | 7,513,419 | 2,016,103 | 6,730,762 | 8,076,915 | 6,841,069 | citte ethic |
| Pareids | 5.10% | 3,585,993 | 5,919,145 | 3,\$54,240 | 4,205,330 | 4,384,50e | 4,793,499 | 5,895,144 | TANK ITT | BACKER. | 6,333,373 | 5,763,377 | 4,551,052 |
| Spring Valley | 5.60% | 5,979,360 | 6,50%,752 | 4,515,006 | 7,991,375 | 3,191,277 | 7,944,251 | 158,030,0 | 31,938,998 | #,\$65,330 l | 19,086,380 | 0,405,306 | 7,638,174 |
| Wintergardens | 1,48% | 1,771,019 | 1,450,073 | 1,477,460 | 1,586,690 | 1,548,790 | 1,756,809 | 2,196,330 | 3,635,476 | 1,067,534 | 2,360,944 | 1,415,082 | 1,698,098 |
| Total | 100.08% | 5 66,337,308 | 5 76,844,973 | 5 74-601-715 5 | \$2,557.843 | \$ \$1,519,40g. | 5 93,431592 | \$ 115,592,001 | 5 131,209,273 | 1. 103.138.300 | \$ 124,260,228 | 5 74,677,980 | 80.371.376 |
| County | 15.90% | 8 11,654,841 | \$ 12,118,540 | \$ 11,862,156 \$ | 11,110\703 | 8 (3.295.506 | 5 34,659,027 | 8 18,376,976 | 3 32,054,774 | \$ 56,444,480 | \$ \$0,797,376 | \$ 11,841,999 | 14,210,399 |

¹ The achievement of certain results or other expectations contained in this table involve known and unknown risks, uncertainties and other fuctors which may cause actual results, performance or achievements reflected in table to be materially different from any future results, performance or achievements expressed or implied. Although, in the opinion of the Public Utilities Department, such projections are reasonable, there can be no assurance that any or all of such projections will be realized or predictive of future results.

¹ Pure Water Cost Allocation projections involve estimates, forecasts or matters of opinion, whether or not expressly so described herein, are intended solely as such and are not to be construed as a representation of facts. All projections, forecasts, assumptions, expressions of opinions, estimates and the forecasts of projections for the forecasts or matters of opinion forecasts, assumptions, expressions of opinions, expressions of opinions, estimates and the forecasts of this component.

^{1.} Potential Range estimates are based on vortious scenario autoomes for OBM costs, financing proceeds, baseline CIP syending, Pure Water expenditures, and Participating Agency aflocations based on sampling. Ranges may not reflect actual requirements for Participating Agency contributions based on

APPENDIX C

This appendix includes Metro's 2017-2026 projected Capital Improvement Project list and the anticipated District's allocation. This attachment was used to estimate the District's share of Metro's Capital Assets.



Page 15

PUBLIC UTILITIES DEPARTMENT

ESTIMATED CIP PROJECTS FY 2017 - FY 2026

| CIP PROJECTS | S - FUND 41508 | *************************************** |
|--------------|---|---|
| | | 10 YEAR |
| | | TOTAL |
| CIP/WBS# | TRE | *************************************** |
| | | |
| S00315 | POINT LOMA - GRIT PROCESSING IMPROVEMENTS | \$. |
| | | |
| | TOTAL 41508 | 02 |

| CIP/WBS# | TITLE | | 10 YEAR TOTAL |
|----------|--|----|------------------|
| ABO00001 | ANNUAL ALLOCATION-METRO TREATMENT PLANTS | 5 | 3,344,451 |
| S14000 | EAM ERP IMPLEMENTATION (METRO) | \$ | 3,540,000 |
| AJB00001 | ROSE CANYON TS (RCTS) JOINT REPAIR | \$ | 6,489,996 |
| ABP00002 | METROPOLITAN SYSTEM PUMP STATIONS | \$ | 3,792,83 |
| S00319 | EM & TS LAB ESPLANADE AND STEAM LINE RELOCATION | \$ | 1,856,38 |
| S00322 | MBC BIOSOLIDS STORAGE SILOS | \$ | 5,91 |
| S00339 | MBC DEWATERING CENTRIFUGES REPLACEMENT (SA)JO#141590 | \$ | 611,16 |
| S00323 | MBC ODOR CONTROL FACILITY UPGRADES | # | 1,746,39 |
| S00309 | NCWRP - SLUDGE PUMP STATION UPGRADE | \$ | 221,22 |
| \$00312 | PUMP STATION 2 POWER RELIABILITY & SURGE PROTECTION | \$ | 37,903,41 |
| S00317 | SOUTH METRO SEWER REHABILITATION PHASE 3B | \$ | 8,164,95 |
| S00314 | WET WEATHER STORAGE FACILITY - LIVE STREAM DISCHARGE | \$ | 5,000,00 |
| S00099,1 | VULNERABILITY MEASURES | \$ | 350,00 |
| | TOTAL 41509 | | \$73,026,72 |

With the implementation of SAP Capital Projects have WBS numbers.

File: G:\agencies\revenue\projections\17-26clplist

Updated 01-13-16 P. Merino

TABLE A

CITY OF SAN DIEGO - METROPOLITAN WASTEWATER DEPARTMENT FISCAL YEAR 2017 ESTIMATED UNIT COSTS FUNCTIONAL-DESIGN COST ALLOCATION METHOD

| TREATMENT PARAMETER | FY 2017 BUDGET | | UNIT | S | COST PER UNIT |
|------------------------|------------------------|------------|---------|-----|---------------------------------|
| WASTEWATER FLOW | AMOUNT \$91,352,734 | % 49.0% | 62,050 | (a) | \$1,472.24 /per Million Gallons |
| SUSPENDED SOLIDS | \$50,205,080 | 26.9% | 178,850 | (b) | \$280.71 /per Thousand Pounds |
| CHEMICAL OXYGEN DEMAND | \$44,786,832 | 24.0% | 334,705 | (c) | \$133.81 /per Thousand Pounds |
| TOTAL | \$186,344,646 | 100% | | | |

- (a) Units of Flow Million Gallons Per Year
- (b) Units of SS Thousands of Pounds per Year (c) Units of COD Thousands of Pounds per Year

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Updated 1-14-16 (For January projections) P. Merino

TABLE B

CITY OF SAN DIEGO - METROPOLITAN WASTEWATER DEPARTMENT
PROJECTED DISTRIBUTION OF SYSTEM WASTEWATER COSTS - FISCAL YEAR 2017
FUNCTIONAL-DESIGN BASED ALLOCATION METHOD

| 20000000000000000000000000000000000000 | 3000 (A) (2) (A) | | STS BY FLOW, SUSPEND CALOXYGEN DEMAND | ED | expre | assed in pure | urtin: |
|--|------------------|--------------|--|-------------------------|-------------|------------------|------------------|
| AGENCY | F1.0W (m) | 6-5 (a) | COD (a) | FOTAL FLOW. SØ A COD | SUS FLOW | PENDED SOLIDS | OXYGEN DEMAND |
| CHULA VISTA | \$8,984,628 | \$4,753,591 | \$4,434,302 | \$18,172,521 | 9 84% | 9 47% | 9.90% |
| CORONADO | 1,440,470 | 850,085 | 651,789 | 2,942,344 | 1 58% | 1.69% | 1.46% |
| DEL MAR | 31,884 | 22,276 | 11,500 | 65,660 | 0.03% | 0.04% | 0.03% |
| EAST OTAY MESA | 14,234 | 7,152 | 6,319 | 27,705 | 0.02% | 0.01% | 0.01% |
| EL CAJON | 4,118,441 | 2,557,732 | 2,149,304 | 8,823,477 | 4.51% | 5.09% | 4.80% |
| IMPERIAL BEACH | 1,309,518 | 552,861 | 474,741 | 2,337,120 | 1.43% | 1.10% | 1.06% |
| LA MESA | 2,749,418 | 1,058,723 | 979,584 | 4,787,725 | 3 01% | 2.11% | 2 19% |
| LAKESIDE/ALPINE | 1,984,277 | 1,157,567 | 939,029 | 4,060,673 | 2 15% | 2,31% | 2.10% |
| LEMON GROVE | 1,294,145 | 575,293 | 535,176 | 2,404,614 | 1.42% | 1.15% | 1.19% |
| NATIONAL CITY | 2,762,513 | 1,345,606 | 1,398,518 | 5,504,537 | 3.02% | 2 66% | 3.12% |
| OTAY | 115,010 | 381,525 | 157,720 | 654,255 | 0,13% | 0.76% | 0.35% |
| PADRE DAM | 1,366,453 | 1,341,203 | 949,719 | 3,657,375 | 1.50% | 2.67% | 2.12% |
| POWAY | 1,470,076 | 794,108 | 613,050 | 2,877,234 | 1.61% | 1.58% | 1 37% |
| SPRING VALLEY | 4,127,826 | 1,955,312 | 1,782,332 | 7,885,472 | 4.52% | 3.89% | 3 98% |
| WINTERGARDENS | 583,662 | 345,866 | 795 SA4 | 1,195,112 | 0 62% | 0.69% | 0.84% |
| SUBTOTAL PARTICIPATING AGENCIES | \$32,310,557 | \$17,698,800 | \$15,366,667 | \$65,376,024 | 35.37% | 35.25% | 34.31% |
| SAN DIEGO | \$59,042,176 | \$32,506,279 | \$29,420,164 | \$120,968,619 | 64.63% | 64 75% | 65 69% |
| TOTAL | \$91,352,733 | \$50,205,079 | \$44,786,831 | \$186.344,643 | 100.00% | 100.00% | 100 00% |

⁽a) Altocations based on estimated annual flows and strength loadings - See Table C

G:\Agencies\Revenue\Projections\Jan16 sbb fy 17

Updated: 1-14-16 (For January projections) P. Merino

TABLE C
CITY OF SAN DIBBO - METROPOLITAN WASTEWATER DEPARTMENT
SYSTEM WASTEWATER CHARACTERISTICS - PISCAL YEAR 2017
SYSTEM STRENGTH LOADINGS INCLUDED

| With the second | WASTEWATE | R CHARACTER | Netros | UMAE | JUSTED ANNUAL | use | ADJ | UŠTED ANNUAL US | Ε |
|---|----------------------------|-----------------|-------------------|-----------------------------------|--------------------------|---------------------------|-----------------------------------|-----------------------------------|------------------|
| AGENCY | AVERAGE PLYSU - nightal | SS angelijt) | COD angal Haji | 2017 FLOWS million gallions | SS thousand pounds | COD thousand pounds | 2017 FLOWS milition gallons | (C)S (Froutstand (DOLLENDS) | COD thousand |
| | 13,700 | W 2008 | If ₩Ł9 | 5,759.828 | 12,901 | 35,645 | 6,102.677 | 18,934 | pounds 33,139 |
| CONTRADO | 2 530 | 299 | 684 | 923 450 | 2,367 | 5,289 | 978,418 | 3,028 | 4,871 |
| EMEEL MARKE | 0.056 | 354 | 545 | 26 440 | 80 | 83 | 21,857 | 79 | 86 |
| LATE OF AY MAKA | 0.025 | 255 | 671 | 9 125 | 19 | 51 | 9.668 | 25 | 47 |
| Ft CAJON | 7 230 | 315 | 789 | 2,638 950 | 6.942 | 17,375 | 2,796 032 | 9,112 | 16,082 |
| NAY ERSAL 经营品公司 | 2,300 | 214 | 548 | 839 500 | 1.500 | 3,838 | 889 471 | 1,970 | 3,548 |
| IANIELA | 4.829 | 195 | 538 | 1 762,585 | 2,873 | 7,919 | 1,887 502 | 3,772 | 7,321 |
| k ASEZSARKZAJ 111900 | 3.450 | 299 | 722 | 1,259,250 | 3,142 | 7,591 | 1,334 206 | 4.124 | 7,018 |
| LEMON CHICAS | 2.273 | 226 | 625 | 829.645 | 1,561 | 4,326 | 679 029 | 2,049 | 4,000 |
| Meacher Call | 4.652 | 247 | 764 | 1,770 980 | 3,852 | 11,289 | 1,676 397 | 4,793 | 10,437 |
| DTAY | 0,202 | 1,883 | 2,072 | 73,730 | 1,035 | 1,275 | 78,119 | 1,359 | 1,179 |
| ENERGE DAME | 2 400 | 498 | 1,050 | 876,000 | 3,640 | 7,877 | 928,143 | 4,778 | 7,098 |
| PÉÉGAX | 2.582 | 274 | (\$30 | 942 430 | 2,155 | 4,956 | 998.528 | 2,829 | 4,562 |
| EPPPG VALUE | 7.250 | 240 | B62 | 2,646.250 | 5,307 | 14,406 | 2,803.788 | 6,966 | 13,320 |
| WHITEPS AND DOUGH | 9,990 | 584 | 750 | 361,350 | 939 | 2,309 | 382 859 | 1,232 | 2.134 |
| EURITOTAL PARTICIPATIAG AGENCIES | 56 749 | 277 | 717 | 20,713.511 | 48,034 | 124,221 | 21,946,471 | 63,050 | 114,840 |
| SAM (MECAN) | 103 700 | 279 | 753 | 37,850 500 | 88,221 | 237,827 | 40,103.529 | 115,800 | 219,865 |
| REPOWAL SELECTE PETERNIS | 9,551 | 1,460 | (937) | 3,485.989 | 42,595 | (27.343) | | | 2.0,000 |
| TOTAL | 170.000 | 345 | 646 | 82,050.000 | 178.850 | 334 705 | 82,050,000 | 178,850 | 394,705 |

⁽a) Estimated flows based on sewage Flow of specific a provided by thesis parties Asserting Asserting Asserting Diego December 2015 and Jenuary 2016, except for Coronado, National City and the County.

Mass Balance provided by the PUD Engineering & Program Management division January 13th, 2016

| G:/Agendies\Revenue\Projectiona\Jen16 sbb fy | Ċ | 1 | 7 |
|--|---|---|---|
|--|---|---|---|

Updated: 1-13-16 (For January projections) P Merino

⁽h) SS and COD characteristics based on samples bisen by Public Utilities Environmental Monitoring and Technical services division in FY 2014. Otay loads based on FY 2014 Mass Balanco.

TABLE

CITY OF SAN DEGIO - INCTROPOLITAN WASTEWATER DEPARTMENT ALLOCATION OF FISCAL YEAR 2017 ESTIMATED BUDGET FUNCTIONAL-DESIGN BASED ALLOCATION METHOD

| GET 515 304,678 500,000 000,000 000,142 500,072 | 100 0% 37,3% 30,0% 0 0% 42 1% | \$1,304,876 \$1,324,050 3,300,000 | 0.0% 33.9% 40.0% | 35 1236;13 50 15,763,979 4,407,000 | 0 0% | \$00 \$3575 \$0 13,411,971 | \$9,304,878 48,500,000 |
|---|---|--|--|--|--|--|---|
| 304,678 500,000 660,600 060,542 | 100.0% 37.3% 30.0% | \$9,304,876 17,324,050 3,300,000 | 0.0% 33.9% 40.0% | \$0 15,763,978 | 28 8% | \$0 13,411,971 | \$9,304,878 |
| 500,000 000,000 000,142 600,072 | 37,3% 30.0% 0.0% | 17,324,650 3,300,000 | 33 9% 40 0% | 15,763,979 | 28 8% | 13,411,971 | |
| 500,000 000,000 000,142 600,072 | 37,3% 30.0% 0.0% | 17,324,650 3,300,000 | 33 9% 40 0% | 15,763,979 | 28 8% | 13,411,971 | |
| 000,000 000,142 600,072 | 30.0% 0.0% | 3,300,000 | 40.0% | | | | 48,500,000 |
| 000,142 600,072 | 0.0% | | | 4,400,000 | 30.0% | | |
| 500,072 | | D | 50 096 | | | 3,300,000 | 11,000,000 |
| | 42 1% | | 30.12 /8 | 800,086 | 40 0% | 400,057 | 1,000,142 |
| 220 000 | | 5,308,111 | 31 8% | 4,002,678 | 26.1% | 3,291,284 | 12,600,072 |
| 098,050 | 42 1% | 9,225,888 | 31.5% | 6,953,473 | 26 1% | 5,720,494 | 21,899,855 |
| 304,947 | 43,48% | \$44,462,926 | 31 00% | \$31,738,216 | 26.54% | \$26,123,805 | \$102,304,947 |
| | | WWW.WWW.WWW.WW.WW.WW.WW.WW.WW.WW.WW.WW. | A | mu | | PP | **** |
| a | 55.8% | 0 | 22.0% | 0 | 22.2% | -D | 0 |
| 973,828 | 56.8% | 8,858,664 | 22 0% | 3,491,845 | 22.2% | 3,525,119 | 15,873,528 |
| 166,070 | 55 6% | 38,033,144 | 22.0% | 14,995,019 | 22.2% | 15,137,908 | 68,166,071 |
| 039,898 | 55.8% | \$46,889,808 | 22.0% | \$18,489,864 | 22.2% | \$16,663,027 | \$84,039,699 |
| | 49,0% | \$91,352,734 | 26.9% | \$50,205,080 | 24.0% | \$44,786,832 | \$186,344.646 |
| | 0 ,873,828 ,188,070 ,038,838 | .873,628 55.8% .188,070 55.8% .038,698 55.8% | 873,828 55.8% 8,856,664 1786,070 55.8% 38,033,144 038,086 55.8% \$46,899,808 | .873,828 55.8% 8,858,664 22.0% 186,070 55.6% 38,033,144 22.0% 039,086 55.8% \$46,889,808 22.0% | .873,828 55.8% 8,858,864 22.0% 3,491,845 188,070 55.8% 38,033,144 22.0% 14,985,018 039,089 55.8% \$48,889,808 22.0% \$18,486,884 | .873,828 55.8% 8,858,884 22.0% 3,491,845 22.2% [186,070 55.6% 38,033,144 22.0% 14,895,019 22.2% [039,896 55.8% \$46,885,808 22.0% \$18,486,864 22.2% | 873,528 55.8% 8,559,684 22.0% 3,481,845 22.2% 3,525,118 186,070 55.5% 38,033,144 22.0% 14,895,019 22.2% 15,137,808 039,689 55.8% \$46,689,808 22.0% \$15,486,884 22.2% \$16,683,027 |

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Updated 1-13-16 (For January projections) P. Merino





January 13, 2017

Tim Gabrielson City Engineer City of Lemon Grove 3232 Main Street Lemon Grove, CA 91945

Dear Mr. Gabrielson:

Subject: Fiscal Year 2018-Estimated Sewer-Service Charge

The Regional Wastewater Disposal Agreement (R-293125) requires San Diego to provide an estimate of Sewer Service Charges for the ensuing fiscal year. Enclosed are the Fiscal Year 2018 estimate and proposed Ten-Year Capital Improvement Plan.

The following assumptions were incorporated into the estimate for Fiscal Year 2018:

- Proposed Operations & Maintenance (O&M) Annual Budget which includes funding for Pure Water related expenses;
- Capital Improvement Program (CIP) Proposed Annual Budget, including funding related to Pure Water, Phase I expenditures (1);
- Adjustments to Metro related expenses based on trending analysis;
- Adjustments to Metro related Capital expenses based on estimated execution rate and proposed State Revolving Loan Funds (SRF) funding, if applicable;
- Annual Debt Service based on debt issuance and SRF Loans payment schedules.

The enclosed estimate is \$5 million higher than the agreed upon Administrative Protocol ("Protocol") of \$65 million in estimated annual Metro contributions due to incorporation of Pure Water expenses. All the remaining provisions of the Protocol will remain in effect until revisions are embodied to a revised Protocol or into the new Regional Wastewater Disposal Agreement.

If the relied upon information changes, causing a material adjustment, a revised estimate will be issued. Potential SRF income credits, CIP execution rate, and O&M are subject to change, which may cause an increase in Participating Agencies' contributions above the estimated \$70 million. These potential variables were discussed at the Metro Technical

(1) CIP expenditures for Phase I for the Pure Water Program are currently anticipated through Fiscal Year 2022. Phase II and/or Phase III expenditures for the Pure Water Program are not included in projections.

9192 Topaz Way, MS 901 San Diego, CA 92123 hhanigan@sandlego gov

T (858) 292-6326 sandlego.gov

Page 2 Tim Gabrielson January 13, 2017

Advisory Committee on October 19, 2016 and Metro Wastewater Joint Powers Authority on October 20, 2016. If you have any questions regarding this estimate, please contact Hana Hanigan at (858) 292-6326 or hhanigan@sandlego.gov.

Sincerely,

Seth Gates **Deputy Director**

EP/hkh

CC:

Enclosures: 1. Ten Year CIP Program

2. Table A - Estimated Unit Costs FY 2018

3. Table B - Projected Distribution of Wastewater System Costs FY 2018

4. Table C - System Wastewater Characteristics FY 2018 5. Table D - Allocation of Estimated Budget FY 2018

Mike James, Public Works Director, City of Lemon Grove Stephanie Boyce, Engineering Tech III, City of Lemon Grove

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PUBLIC UTILITIES DEPARTMENT

ESTIMATED CIP PROJECTS FY 2018 - FY 2027 (1)

| Metropolitan Sub-System Projects | 10⊪year Total |
|----------------------------------|---------------|
| Pure Water (2) | \$392,049,294 |
| Treatment Plants | \$23,671,800 |
| Large Pump Stations | \$36,905,775 |
| Trunk Sewers | \$21,793,200 |
| Other | \$24,268,500 |
| Total | \$498.688.569 |

Footnotes:

⁽¹⁾ Subject to change based on system need, timing, and cost.

⁽²⁾ CIP expenditures for Phase I for the Pure Water Program are currently anticipated through Fiscal Year 2022. Phase II and/or Phase III expenditures for the Pure Water Program are not included in projections.

TABLE A

CITY OF SAN DIEGO - PUBLIC UTILITIES DEPARTMENT FISCAL YEAR 2018 ESTIMATED UNIT COSTS FUNCTIONAL-DESIGN COST ALLOCATION METHOD

| TREATMENT PARAMETER | FY 2018 BUDGET | | UNITS | COST PER UNIT |
|------------------------|------------------------|------------|-------------|---------------------------------|
| WASTEWATER FLOW | AMOUNT \$96,933,922 | % 48.5% | 58,035 (a) | \$1,670.27 /per Million Gallons |
| SUSPENDED SOLIDS | \$54,429,252 | 27.3% | 171,915 (b) | \$316.61 /per Thousand Pounds |
| CHEMICAL OXYGEN DEMAND | \$48,303,123 | 24.2% | 315,725 (c) | \$152.99 /per Thousand Pounds |
| TOTAL | \$199,666,298 | 100% | | |

- (a) Units of Flow Million Gallons Per Year
- (b) Units of SS Thousands of Pounds per Year
- (c) Units of COD Thousands of Pounds per Year

TABLE B

CITY OF SAN DIEGO - PUBLIC UTLITIES DEPARTMENT PROJECTED DISTRIBUTION OF SYSTEM WASTEWATER COSTS - FISCAL YEAR 2018 FUNCTIONAL-DESIGN BASED ALLOCATION METHOD

| | ALLOCATION OF COSTS BY FLOW, SUSPENDED SOUDS AND CHEMICAL OXYGEN DEMAND | | | | expressed in percents: | | | |
|---------------------------------|---|--------------|--------------|-------------------------|------------------------|---------------------|-------------------|--|
| AGENCY | FLOW (a) | SS (a) | COD (a) | TOTAL FLOW. SS & COD | FLOW | SUSPENDED SOLIDS | OXYGEN DEMAND | |
| CHULA VISTA | \$10,091,754 | \$5,629,985 | \$5,164,211 | \$20,885,950 | 10.41% | 10.34% | 10.69% | |
| CORONADO | 1,514,573 | 928,922 | 667,750 | 3,111,245 | 1.56% | 1.71% | 1.38% | |
| DELMAR | 19,314 | 13,261 | 6.999 | 39.574 | 0.02% | 0.02% | | |
| EAST OTAY MESA | 104,045 | 58,744 | 47,650 | 210,439 | 0.02 % | | 0.01% | |
| EL CAJON | 4,554,311 | 2,920,569 | 2,217,201 | 9,692,081 | | 0.11% | 0.10% | |
| MPERIAL BEACH | 1,432,957 | 608,749 | 545.590 | | 4.70% | 5.37% | 4.59% | |
| LAMESA | 2,885,227 | 1,191,965 | , | 2,587,296 | 1.48% | 1.12% | 1 13% | |
| LAKESIDE/ALPINE | 1,755,684 | 1,060,347 | 1,068,269 | 5,145,461 | 2.98% | 2.19% | 2.21% | |
| LEMON GROVE | 1,419,873 | | 895,295 | 3,711,326 | 1.81% | 1.95% | 1.85% | |
| NATIONAL CITY | 3,083,349 | 665,726 | 611,770 | 2,697,369 | 1.46% | 1.22% | 1 27% | |
| PATC | | 1,453,540 | 1,521,924 | 6,058,813 | 3.18% | 2.67% | 3.15% | |
| PADRE DAM | 125,851 | 287,758 | 163,645 | 577,254 | 0.13% | 0.53% | 0.34% | |
| POWAY | 1,545,101 | 1,846,289 | 1,213,463 | 4,604,853 | 1.59% | 3.39% | 2 51% | |
| | 2,323,882 | 1,295,572 | 970,775 | 4,590,229 | 2.40% | 2.38% | 2 01% | |
| SPRING VALLEY | 2,765,607 | 1,517,688 | 1,223,298 | 5,506,593 | 2.85% | 2.79% | 2.53% | |
| VINTERGARDENS | 573,806 | 383,219 | 286,937 | 1.243.962 | 0.59% | 0.70% | 0.59% | |
| SUBTOTAL PARTICIPATING AGENCIES | \$34,195,334 | \$19,862,334 | \$16,604,777 | \$70,662,445 | 35.28% | 36.49% | 34.38% | |
| SAN DIEGO | \$62,738,588 | \$34,566,918 | \$31,698,347 | \$129,003,853 | 64.72% | | | |
| TOTAL | \$96,933,922 | \$54.429.252 | \$48,303,124 | \$199,666,298 | 100.00% | 63.51% 100.00% | 65.62% 100.00% | |

⁽a) Allocations based on estimated annual flows and strength loadings - See Table C

G:\agencies\revenue\projections\Jan17 sbb fy 18

TABLE C

CITY OF SAN DIEGO - PUBLIC UTILITIES DEPARTMENT SYSTEM WASTEWATER CHARACTERISTICS - FISCAL YEAR 2018 SYSTEM STRENGTH LOADINGS INCLUDED

| | T | | | | - | | | | |
|--------------------------------|-------------------------|---------------|----------------|-----------------------------------|------------------|-----------------|-----------------------|------------------|-----------------|
| | WASTEWATE | R CHARACTE | RISTICS | UNADJI | USTED ANNUAL | . USE | ADJU | STED ANNUAL U | SE |
| AGENCY | AVERAGE FLOW mgd (a) | SS mg/L(b) | COD mg8 (b) | 2018 FLOWS million delloris | SS thousand | COD thousand | 2018 FLOWS million | SS thousand | GOD thousand |
| CHULA VISTA | 16.198 | 258 | 742 | 5,912.270 | 20unds 13.239 | 26.916 | galions 6,042 (62 | pounds 17,782 | acunds. |
| CORÓNADO | 2 431 | 295 | 639 | 887.315 | 2,184 | 4,735 | 906 785 | 2,934 | 33 76 4,36 |
| JEL MAR | 0.031 | 330 | 526 | 11 315 | 31 | 50 | 11 563 | 42 | 4,50 |
| EAST OTAY MESA | 0.167 | 272 | 664 | 60.955 | 138 | 338 | 52.293 | 186 | 31 |
| EL CAJON | 7 310 | 308 | 706 | 2,668.150 | 8,868 | 15,721 | 2,726.697 | 9,225 | 14.49 |
| MPERIAL BEACH | 2 300 | 204 | 552 | 839.500 | 1,431 | 3,868 | 857 921 | 1,923 | 3,56 |
| AMESA | 4 631 | 199 | 537 | 1,690.315 | 2,803 | 7,574 | 1,727 405 | 3,765 | 6,98 |
| AKESIDE/ALPINE | 2.818 | 291 | 740 | 1,028.570 | 2,493 | 6,348 | 1,051 140 | 3,349 | 5,85 |
| EMON GROVE | 2.279 | 226 | 625 | 831.835 | 1,565 | 4,338 | 850 088 | 2,103 | 3,999 |
| IATIONAL CITY | 4 949 | 227 | 716 | 1,806 365 | 3,418 | 10,791 | 1,845.022 | 4,591 | 9,948 |
| | 0.202 | 1,100 | 1,865 | 73.730 | 677 | 1,160 | 75.348 | 909 | 1,076 |
| ADRE DAM | 2.480 | 575 | 3,139 | 905 200 | 4,342 | 8,604 | 925.063 | 5,832 | 7,932 |
| OWAY | 3.730 | 268 | 606 | 1,361.450 | 3,047 | 6,883 | 1,391.324 | 4,092 | 6,345 |
| PRING VALLEY | 4 439 | 264 | 642 | 1,620 235 | 3,569 | 8,674 | 1,655.788 | 4,794 | 7,996 |
| INTERGARDENS | 0 921 | 321 | 725 | 338,165 | 901 | 2,034 | 343,541 | 1.210 | 1,878 |
| UBTOTAL PARTICIPATING AGENCIES | 54.886 | 279 | 702 | 20,033.390 | 46,706 | 117,734 | 20,472 980 | 62,735 | 108.534 |
| AN DIEGO | 100 700 | 265 | 733 | 36,755.500 | 81,284 | 224,753 | 37,562,020 | 109,180 | 207,191 |
| EGIONAL SLUDGE RETURNS | 3.414 | 4,224 | (2 574) | 1,246.110 | 43,925 | (26,762) | | 100,100 | 401,131 |
| TOTAL | 159.000 | 355 | 652 | 58,035,000 | 171,915 | 315,725 | 58,035,000 | 171.915 | 315,725 |

⁽a) Estimated flows based on sewage Flow projections provided by Participating Agencies & San Diego December 2016 and January 2017

Mass Balance provided by the PUD Engineering & Program Management division January 9, 2017.

⁽b) SS and COD characteristics based on samples taken by Public Utilities Environmental Modificing and Technical services division in FY 2015 Otay loads based on FY 2015 Mass Balance.

TABLE D

CITY OF SAN DIEGO - PUBLIC UTILITIES DEPARTMENT
ALLOCATION OF FISCAL YEAR 2018 ESTIMATED BUDGET
FUNCTIONAL-DESIGN BASED ALLOCATION METHOD

| DESCRIPTION | FY 2018 | | | | ALLOCATION OF | COSTS | | |
|---|-----------------|-----------|---------------|-----------|---------------|--------|--------------|--------------|
| DESCRIPTION | BUDGET COSTS | FLOW % | FLOW COSTS | \$5 '4 | SS GOSTS | COD | CÓD COSTS | TOTAL |
| PERATION AND MAINTENANCE | | | | | | | 50815 | COSTS |
| TRANSMISSION AND SYSTEM MAINTENANCE | \$10,109,954 | 100.0% | \$10,109,954 | 0.0% | \$0 | 0.0% | \$6 | |
| OPERATIONS & MAINTENANCE | 57,079,150 | 98.0% | 21,673,518 | 33.5% | 19,093,984 | 286% | 16,311,648 | \$10,109,95 |
| TECHNICAL SERVICES | 11,000,000 | 30.0% | 3,300,000 | 40 0% | 4,400,000 | 30.0% | 3,300,000 | 57,079,15 |
| COGENERATION | 800,000 | 0,0% | O | 50.0% | 460,000 | 40.0% | 320.000 | 11,000,000 |
| METRO ADMIN & GENERAL EXPENSES - 41508 | 19,000,000 | 41.9% | 7,953,244 | 31.9% | 6,067,868 | 26.2% | 4,978,689 | 19,000,000 |
| METRO ADMIN & GENERAL EXPENSES - 41509 | 18,000,000 | 41.9% | 6,897,468 | 31 9% | 5,109,783 | 26 2% | 4,192,748 | 18,000,00 |
| PURE WATER O & M | 4,332,116 | 41.9% | 1,813,388 | 31.9% | 1,383,511 | 26 2% | 1,135,217 | 4,332,11 |
| TOTAL OPERATIONS AND MAINTENANCE | \$118,321,220 | 43.57% | \$51,547,572 | 30 88% | \$36,535,145 | 25.56% | \$30,238,502 | \$118,321,22 |
| APITAL IMPROVEMENT PROGRAM: | | | | | | | | |
| PURE WATER CIP | 19,645,387 | 65,8% | 10,961,111 | 22.0% | 4,321,548 | 00 ON | | |
| PAY-AS-YOU-GO METRO 41509 | 4,956,075 | 55,8% | 2,765,234 | 22 0% | 1,090,226 | 22.2% | 4,362,728 | 19,645,38 |
| DEBT SERVICE | 56,743,616 | \$5.8% | 31,660,005 | 22.0% | 12,482,333 | 22 2% | 1,100,615 | 4,956,075 |
| TOTAL CAPITAL IMPROVEMENT PROGRAM | | | | 22.076 | 12,462,333 | 22.2% | 12,601,278 | 56,743,616 |
| THE HISTON CONTROL OF THE PROGRAM | \$81,345,078 | \$5.8% | \$45,386 350 | 22.0% | \$17,894,107 | 22.2% | \$18,064,621 | \$81,345,079 |
| TOTAL O&M & CAPITAL IMPROVEMENT PROGRAI | A \$199,666,298 | 43.5% | \$96,933.922 | 27.3% | \$54,429,252 | 24,2% | \$48,303,123 | |

The proposed sewer service rates for Fiscal Year 2017/18 through Fiscal Year 2021/22 are compared to the current sewer service rate for Fiscal Year 2016/17 in the following table:

| | 3 | | | Pt | oposed Rat | ų. | |
|---|-------------|---------|---------|---------|------------|---------|----------|
| | | Current | ŧΥ | ĒΥ | ÆΥ | Γ⊧Y | ΓY |
| | Category | Rate | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
| Ì | Sax ProfeCu | 535317 | 5594.30 | 2012.51 | 1654 18 | 2091.60 | \$731.58 |

EDU ASSIGNMENTS PER PROPERTY CLASSIFICATION

| Classification | EDU |
|--|------------|
| Specifical Control of the Control of | |
| Sergio Famili; " | 1 (9) |
| Condeminium 1 | 100 |
| Multi-Family | 100 |
| Mobile Home ' | 100 |
| Commercial/Industrial Facilities | |
| a Food Service Establishments | |
| 1 Take-out restaurants with disposable utensils, no dishwasher, and no public restrooms | 3 00 |
| 2 Miscellaneous food establishments - ice creamly ogurt shops, bakenes (sales on premises only) | 3.00 |
| 3 (i) Take-out/eat in restaurants with disposable utensits, but with seating and public restrooms 2 | 3 00 |
| iii) Restaurants with re-usable utensils, seating and public restrooms. 2 | 3 00 |
| One EDU is assigned for each 6-seat unit as follows | _ <u> </u> |
| 0 -18 seats ⁴ | 3 06 |
| Each additional 6-seat unit | 100 |
| a Hotels and Motels | |
| 1 Per irving unit without kitchen | 0.38 |
| 2 Per living unit with kitchen | 0.60 |
| c Commercial Professional, Industrial Buildings. Establishments not specifically listed herein | |
| 1 Any office store or industrial condominium or establishment. First 1,000 sq. ft | 1 20 |
| Each additional 1,000 sq. ft. or portion thereof | 0.76 |
| 2. Where occupancy type or usage is unknown at the time of application for service | |
| First 1,000 sq. ft. of gross building floor area | 1 20 |
| Each additional 1,000 sq. ft. gross building floor area, or portion thereof | 0.70 |
| d Self-service laundry per washer | 1 00 |
| e Churches theaters and auditoriums per each 150 person seating capacity, or portion thereof | 1 50 |
| 1 Schools | -4h |
| 1 Elementary schools for 50 pupils or fewer | 1 00 |
| 2 Junior High Schools for 40 pupils or fewer | 100 |
| 3 High School for 24 pupils or lewer | 100 |
| Additional EDUs will be prorated based upon the above values | |

- 1 EDU assignment shown a per dwelling unit
- 2 Minimum EDU assignment is shown

NOTICE OF PUBLIC HEARING ON PROPOSED SEWER SERVICE RATES



DATE: APRIL 18, 2017 TIME: 6:00 PM

LEMON GROVE SANITATION DISTRICT LEMON GROVE COMMUNITY CENTER 3146 SCHOOL LANE LEMON GROVE, CA 91945

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Lemon Grove, CA 91945
Lemon Grove, CA 91945
Lemon Grove, CA 91945

NOTICE OF PUBLIC HEARING

THE LEMON GROVE SANITATION DISTRICT, IN COMPLIANCE WITH ARTICLE XIIID OF THE CALIFORNIA STATE CONSTITUTION AND THE PROPOSITION 218 OWNIBUS IMPLEMENTATION ACT, IS HEREBY NOTIFYING ALL AFFECTED PROPERTY OWNERS OF THE FOLLOWING:

- The Lemon Grove Sanitation District (the 'District') is proposing to increase its sewer service rates. The proposed
 increases are needed to adequately fund the ongoing costs of providing sewer service to properties within the District Revenue from the sewer service charge pays for the operation and maintenance of, and capital improvements
 to, the District's sewer system.
- This notice includes the proposed schedule of rates for Fiscal Year 2017/18 through Fiscal Year 2021/22. If the proposed rate increases are adopted by the District Board, the rate will become effective July 1 of each fiscal year, commencing July 1, 2017, and remain in effect until otherwise modified by the District Board. The proposed sewer service rate cannot exceed the amount adopted by the District Board without providing further written notice to property owners.

A Public Hearing on the proposed sewer service rates will be held on April 18, 2017, at 6:00 PM, or as soon thereafter as the matter may be heard, at the Lemon Grove Community Center located at 3146 School Lane in the City of Lemon Grove The District Board will hear and consider all oral and written testimony concerning the proposed sewer service rates

COMMENTS AND WRITTEN PROTEST

Any property owner may submit a written protest to the proposed increases to the sewer service rates; provided, however, only one protest will be counted per identified parcet. Each protest must (1) be in writing; (2) state that the identified property owner is in opposition to the proposed sewer service rates; (3) provide the location of the identified parcets (by assessor's parcel number or street address); and (4) include the signature of the property owner submitting the protest. Protests submitted by e-mail, facsimile, or other electronic means will not be accepted. Written protests may be submitted by mail to the District Clerk, or at the Public Hearing, so long as they are received prior to the conclusion of the Public Hearing. Please identify on the front of the envelope for any protest, whether mailed or submitted in-person to the District Clerk, that the enclosed latter is for the Public Hearing on the Proposed Sewers Service Rates.

Written protests will be tabulated pursuant to procedures adopted by the District Board If, at the close of the Public Hearing, written protests against the proposed increases to the sewer service rates are not presented by a majority (50% plus 1) of property owners of the identified parcels upon which they are proposed to be imposed, the District Board will be authorized to adopt the proposed rates

Prior to the Public Hearing, please mail or hand-deliver written proteets to:

Lemon Grove Sanitation District
Office of the District Clark
RE: PUBLIC HEARING ON PROPOSED SEWER SERVICE RATES
3232 Main Street
Lemon Grove, CA 91945

You may also hand-deliver written protests at the Public Hearing, to be held at:

Lemon Grove Community Center April 18, 2017 @ 6:00 PM 3146 School Lene Lemon Grove. CA 91945



HOW YOUR SEWER SERVICE CHARGE IS CALCULATED

The sewer service charge is an annual charge on your property tax bill and is determined based upon the classification of your property, as listed and determined in District Ordinance No 27 Each property is assigned equivalent dwelling units (EDU) based upon such classification of property, and the number of assigned EDUs is multiplied by the Rate Per EDU to determine a property's annual sewer service charge

Residential properties — including condominiums, townhomes, apartment buildings, duplexes, triplexes, fourplexes, and mobile home parks — are assigned one EDU for each dwelling unit EDUs for commercial properties are assigned per one thousand square feet of improvements, and EDUs are assigned besed on the number of pupils for schools. For food service astablishments, EDUs are assigned per type of establishment and number of seats, and EDUs for self service laundry are assigned per washer. Hotels and motels are assigned EDUs based on living units, with or without a kitchen, and EDUs are assigned based on seating capacity for churches and auditoriums. Please see the table entitled EDU Assignments Per Property Classification within this notice for the full list of EDU assignments. The EDU assignment for each property classification will be the same as in previous years. Only the Rate Per EDU is proposed to change from the previous year.

For example, the Fiscal Year 2017/18 sewer service charge for a Single Family property assigned one EDU would be as follows:

1 EDU x \$584 98 per EDU = \$584.98

The Fiscal Year 2017/18 sewer service charge for a three-dwelling Multi-Family property assigned three EDUs would be as follows:

3 EDU x \$584 98 per EDU = \$1,754 94

BACKGROUND INFORMATION

The Lemon Grove Sanitation District, which assumed maintenance and repair of the sanitary sewer main lines from the County of San Diego on July 1, 1989, provides wastewater collection system management services for the City of Lemon Grove and its residents. These services include the transport of wastewater to the San Diego Metropolitan Wastewater Department for treatment, sawer line operations and maintenance, management of sewer finances, revenue sources and user charges, and other related duties to ensure the system continues to operate efficiently

The increase in sewer service rates will fund: (1) the increasing costs of sewage treatment and transportation by the City of San Diego, (2) capital improvement projects of the City of San Diego related to sewage treatment and transportation, (3) District capital improvement projects, (4) the repair and rehabilitation of older sewer mains, (5) reserves for pay-as-you-go financing of the repairs and rehabilitation

At its February 7, 2017, meeting, the District Board received and reviewed a report on a limited sewer rate analysis, prepared by the District's rate consultant, NBS This report outlines the recommended sewer service rates for the next four fiscal years, based on the District's revenue requirements to meintain its sewer utility. Such report will be available for inspection at Lemon Grove City Hall, or at www.lemongrove.ca.gog/, on or about March 4, 2017

The District Board has also caused a written report to be prepared and filed with the District Clerk showing the proposed Fiscal Year 2017/18 sewer service charge on each property within the District. A copy of such report will also be available for inspection at Lemon Grove City Hall, or at www.lemongrove.ca.gov, on or about March 4, 2017

For more information, please visit www.lemongrove.ca.gov



LEMON GROVE CITY COUNCIL AGENDA ITEM SUMMARY

| tem No Mtg. Date _ Dept | 3 February 7 <u>, 2017</u> City Attorney | |
|-------------------------------|---|---|
| tem Title: | (PROHIBITION OF RECREATIO | E MUNICIPAL CODE SECTION 17.12.070 |
| Staff Conta | ct: James P. Lough, City Attorney | |
| Recommen | dation: | |
| Municipal marijuana | Code ("LGMC") which adopts and | reaffirms prohibitions against recreational in all zones in the City of Lemon Grove and e ban on medical marijuana sales. |
| tem Summ | ary: | |
| medicinal n | narijuana businesses. This Ordinance re ans and cultivation under our current zo | to eliminate references to prohibitions against eaffirms the ban on recreational marijuana sales ning rules |
| - | o direct fiscal impact. | |
| | · · · · · · · · · · · · · · · · · · · | |
| | ntal Review: | |
| | ject to review | ☐ Negative Declaration |
| ∐ Catego | rical Exemption, Section | ☐ Mitigated Negative Declaration |
| Public Info | rmation: | |
| None | | Notice to property owners within 300 ft. |
| ☐ Notice p | oublished in local newspaper | Neighborhood meeting |
| Attachmen | ts: | |
| A. Staff Re | | |

B. Ordinance No. 444

LEMON GROVE CITY COUNCIL STAFF REPORT

Item No. 3

Mtg. Date February 7, 2017

Item Title: Adoption of C

Adoption of Ordinance No. 444 an Ordinance Amending Lemon Grove Municipal Code Chapter 8.64 (PROHIBITION OF RECREATIONAL MARIJUANA BUSINESSES) and Amendment to Section 17.12.070 (UNCERTAINTY OF USE

CLASSIFICATIONS

Staff Contact: James P Lough, City Attorney

Background

This Ordinance makes changes to the Lemon Grove Municipal Code ("LGMC") to confirm a ban on recreational marijuana businesses in Lemon Grove and to make other code changes that begin the steps to allow medicinal marijuana businesses in Lemon Grove pursuant to Measure V. The current language in the LGMC bans recreational and medicinal marijuana business operations. Adoption of this Ordinance will clarify that the recreational marijuana ban is still in place and that the City is taking the first of several steps to implement Measure V and its legalization of medicinal marijuana land uses.

In November 2016, the voters of California approved Proposition 64, which allowed the cultivation, processing and sale of recreational marijuana in California. The Initiative sets an implementation date for commercial operations of January 1, 2018. Proposition 64 allowed cities to ban all or part of the uses allowed under its provisions. Business & Professions Code section 26200(a), added by Proposition 64, states:

(a) Nothing in this division shall be interpreted to supersede or limit the authority of a local jurisdiction to adopt and enforce local ordinances to regulate businesses licensed under this division, including, but not limited to, local zoning and land use requirements, business license requirements, and requirements related to reducing exposure to second hand smoke, or to completely prohibit the establishment or operation of one or more types of businesses licensed under this division within the local jurisdiction. (emphasis added.)

As explained below, the City has had a ban in place for commercial marijuana businesses. First, the ban was based on nature of the City's Zoning Code. As with most zoning codes, only "permitted uses" are allowed within the City. If a use is not specifically permitted, it is not allowed. Medical marijuana uses have never been allowed in Lemon Grove. In November 2012, the Citizens of Lemon Grove voted on two ballot measures, Measures "P" and "Q", to allow medical marijuana operations in Lemon Grove. The voters rejected both and reaffirmed the ban on medicinal marijuana businesses.

Due to numerous requests to locate marijuana businesses in town, the City Council clarified that the collective sale of medical marijuana was not a permitted use in Lemon Grove. On December 2, 2014, the City added Ordinance No. 425 which added subsection C to Lemon Grove Municipal Code (LGMC) Section 17.12.070. It declares that, based on previous interpretations, marijuana dispensaries or collectives are not allowed in any zone in the City of Lemon Grove. LGMC Section 17.12.060 (Zoning-Compliance with Regulations) expressly provides that uses, which are not

specifically permitted, are prohibited. As medical marijuana dispensaries were not permitted by right or with a conditional use permit, they were prohibited. Further, as marijuana cultivation was not specifically permitted, it was also prohibited. However, under the 1996 Compassionate Use Act, private growing of medicinal marijuana was allowed in a residence only by a "qualified patient" or the patient's "primary caregiver".

On the November 2016 ballot, the voters of Lemon Grove adopted Measure "V". This voter-sponsored initiative repeals the ban on medical marijuana businesses and allows them under the Conditional Use Permit process. City Staff is working on implementing language that must be put in place within three months of the certification of the election results at the December 20, 2016 City Council meeting. No applications will be accepted until this process is complete as required under the provisions of Measure V. Measure V does not address or limit the City Council's authority to ban or limit recreational marijuana businesses in Lemon Grove.

State law had banned recreational marijuana until the adoption of Proposition 64. The current language of LGMC Chapter 8.64 bans recreational marijuana, to the extent that state law did not preempt the matter. However, with the adoption of Proposition 64, state law regulates, but no longer bans, commercial marijuana businesses. Therefore, it is recommended that the City Council clarify its intentions regarding recreational marijuana businesses.

Analysis:

Ordinance No. 444 serves two main purposes. First, it reaffirms the City Council policy to prohibit recreational marijuana businesses from locating in Lemon Grove. As stated above, Proposition 64 allows cities to regulate and/or outright ban recreational marijuana businesses from locating in Lemon Grove.

Prior to the adoption of Proposition 64, the City Council had approved language in LGMC Chapter 8.64 that banned marijuana, to the extent that the City could regulate a matter not preempted by the State of California. Now that the state voters have legalized commercial operations for recreational marijuana, Lemon Grove can choose to continue its ban of recreational marijuana. While the Lemon Grove voters approved medical marijuana business establishments, subject to a City Council approved Conditional Use Permit, this approval did not address or limit the authority of the City Council to ban or regulate recreational marijuana businesses.

The second purpose of Ordinance No. 444 is to repeal the portion of the Zoning Code interpretation section, LGMC Section 17.12.070(c), which indicates medical marijuana is not an allowed use. With the passage of Measure V, the voters have lifted the City Council-imposed ban on medical marijuana business operations. LGMC Section 17.12.070(c) is recommended for repeal because it is inconsistent with Measure V. Repealing this subsection does not automatically allow applications for medicinal marijuana businesses. Measure V independently establishes a timetable for implementation of the new medicinal marijuana regulations. No medical marijuana businesses are allowed in Lemon Grove until the City's regulatory process is put in place. No business can begin operating without a valid Conditional Use Permit issued by the City Council under the provisions of Measure V.

Environmental Impact:

This Ordinance is categorically exempted from environmental review under CEQA Guideline 15321. It is a class 21 exemption in that it implements regulations of code enforcement measures that are declaratory of existing law in Lemon Grove. As a declarative measure of existing prohibitions, the action has no potential to cause either a direct change in the environment, or a reasonably foreseeable indirect physical change in the environment, and therefore does not require environmental review.

This Ordinance is also exempt as an implementation of ballot initiatives not subject to CEQA. This Ordinance either implements existing law or does not allow any new uses that would constitute a physical change to the environment.

There are no fiscal impacts.

Conclusion:

Staff recommends that the City Council adopt Ordinance No. 444 by title and set the matter for adoption at the next regular city Council meeting. Further, that the City Council authorize publication of a summary of the Ordinance in a newspaper of general circulation.

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF LEMON GROVE, CALIFORNIA, AMENDING LEMON GROVE MUNICIPAL CODE CHAPTER 8.64 (PROHIBITION OF RECREATIONAL MARIJUANA BUSINESSES) AND AMENDMENT OF LEMON GROVE MUNICIPAL CODE SECTION 17.12.070 (UNCERTAINTY OF USE CLASSIFICATIONS)

WHEREAS, the voters of the State of California adopted Proposition 64 on the November 2016 Ballot that legalizes recreational marijuana businesses throughout the state; and

WHEREAS, Proposition 64, under Business & Professions Code Section 26200(a), allow cities to determine whether they will allow commercial recreational marijuana businesses in their communities; and

WHEREAS, the City Council of the City of Lemon Grove has determined that allowing commercial recreational businesses to locate in Lemon Grove would not be in the best interests of the health, safety and general welfare of this community; and

WHEREAS, this Ordinance shall continue the ban on commercial recreational marijuana businesses in this community after the adoption of Proposition 64 and that this Ordinance is declarative of existing law; and

WHEREAS, on December 2, 2014, the City added Ordinance No. 425 that added subsection C to LGMC Section 17.12.070 which declares that, based on previous interpretations, marijuana dispensaries or collectives are not allowed in any zone in the City of Lemon Grove; and

WHEREAS, LGMC Section 17.12.060 (Zoning-Compliance with Regulations) expressly provides that uses which are not specifically permitted are prohibited. As medical marijuana dispensaries, collectives are not permitted by right or with a conditional use permit, they are prohibited. Further, as marijuana cultivation is not specifically permitted, it is prohibited; and

WHEREAS, the voters of Lemon Grove approved Measure V, which allows, subject to a Conditional Use Permit, businesses that provide medical marijuana to locate within the City of Lemon Grove; and

WHEREAS, Lemon Grove Municipal Section 17.12.070(c) and Chapter 8.64 are inconsistent with the language contained in Measure V that allows medical marijuana businesses to locate in Lemon Grove, subject to a valid Conditional Use Permit.; and

WHEREAS, the City Council finds in its independent judgement that the proposed amendments to the Municipal Code are exempt from environmental review under section 15061(b)(3) of the California Environmental Quality Act Guidelines because they entail the

adoption of regulations intended to maintain and improve the public health, safety and welfare and will not have a significant effect on the environment; and

WHEREAS, the City Council hereby amends Lemon Grove Municipal Section 17.12.070(c) and Chapter 8.64 so that the Lemon Grove Municipal Code is consistent with the provisions of Measure V.

NOW THEREFORE, the City Council of the City of Lemon Grove does ordain as follows:

Section 1. The foregoing recitals are true and correct.

Section 2. This Ordinance amends Chapter 8.64 (PROHIBITION OF RECREATIONAL MARIJUANA BUSINESSES) to the Lemon Grove Municipal Code to read as follows:

Chapter 8.64 PROHIBITION OF RECREATIONAL MARIJUANA BUSINESSES

8.64.010 Definitions.

The following definitions shall be used in this Chapter as follows:

- A. "Recreational marijuana business" or "business" means any facility or location, whether fixed or mobile, where Recreational marijuana is made available, grown, processed or sold for any non-medicinal purpose.
- B. "Recreational marijuana cultivation" or "cultivation" means the planting, growing, harvesting, drying or processing of marijuana plants or any part thereof, and any and all associated business and/or operational activities, either as a for profit or non-profit operation.
- C. "Marijuana delivery" or "delivery" means the commercial delivery, transfer or transport, or arranging for the delivery, transfer or transport, or the use of any technology platform to arrange for or facilities the commercial delivery, transfer or transport of marijuana, marijuana edibles, and/or any marijuana products to or from any location within the jurisdictional limits of the city of Lemon Grove, and any and all associated business and/or operational activities, either as a for profit or non-profit operation. (Ord. No. 444 § 2, 2017; Ord. 437 § 2, 2016.)

8.64.020 Recreational marijuana dispensaries as a prohibited use and/or activity.

A Recreational marijuana business as defined in Section 8.64.010 is prohibited in all zones within the city's jurisdictional limits. No permit, whether conditional or otherwise, shall be issued for the establishment of such use. This ban includes the cultivation, manufacture, transportation, storage, distribution, processing, sale of recreational marijuana, and associated activities. This Chapter shall not regulate businesses with a valid Conditional Use Permit issued pursuant to Chapter 17.53 of the Lemon Grove Municipal Code. (Ord. No. 444 § 2, 2017; Ord. 437 § 2, 2016.)

8.64.030 Violations.

The provisions of this chapter shall be enforced by means of administrative, civil, and/or criminal remedies. Such remedies are cumulative and not exclusive. (Ord. No. 444 § 2, 2017; Ord. 437 § 2, 2016.)

8.64.040 Cultivation of marijuana as a prohibited use and/or activity.

Except as specifically allowed under a valid permit issued pursuant to Chapter 17.32 of the Lemon Grove Municipal Code, marijuana cultivation by any person or entity, including clinics, collectives, cooperatives and dispensaries, is prohibited in all zones within the city's jurisdictional limits. No permit, whether conditional or otherwise, shall be issued for the establishment of such activity. Any cultivation that takes place in violation of any provision of this chapter is unlawful, and is hereby declared a public nuisance. This prohibition includes the cultivation, manufacture, transportation, storage, distribution, sale of Recreational marijuana, and associated activities. Nothing in this chapter is intended to, nor shall it be construed to, make legal any cultivation activity that is otherwise prohibited under California law. Nothing in this chapter is intended to, nor shall it be construed to, preclude any landlord from limiting or prohibiting marijuana cultivation by their tenants. (Ord. No. 444 § 2, 2017; Ord. 437 § 2, 2016.)

8.64.050 Delivery of marijuana as a prohibited use and/or activity.

Recreational marijuana delivery by any person or entity, including clinics, collectives, cooperatives and dispensaries, is prohibited in the city. No permit, whether conditional or otherwise, shall be issued for the establishment of such activity. This prohibition includes the cultivation, manufacture, transportation, storage, distribution, sale of Recreational marijuana and associated activities. Any delivery that takes place in violation of any provision of this chapter is unlawful, and is hereby declared a public nuisance. Nothing in this chapter is intended to, nor shall it be construed to, make legal any delivery activity that is otherwise prohibited under California law. Nothing herein prevents the use of public streets within the City of Lemon Grove by lawful businesses pursuant to state law. (Ord. No. 444 § 2, 2017; Ord. 437 § 2, 2016.)

Section 3. Lemon Grove Municipal Code Section 17.12.070 is amended to read as follows:

17.12.070 Uncertainty of use classifications.

A. It is recognized that in the development of a comprehensive zoning ordinance, not all uses of land can be listed, nor can all future uses of lands be anticipated. The listings of uses permitted or permitted subject to a conditional use permit in each zone, or subject to a conditional use permit, are illustrative and meant to indicate the types and scales of development intended for each district. A use may have been omitted from the list of those specified as permissible in each of the various districts herein designated, or ambiguity may arise concerning the appropriate classification of a particular use within the meaning and intent of this chapter. Where such uncertainty exists, the development services director shall determine the appropriate classification for any such use.

B. If the development services director believes that the determination of the appropriateness of a particular use in a zone should be made by the city council, all pertinent

facts shall be transmitted to the city council for consideration at its next regular meeting. Any decision of the development services director may be appealed pursuant to Section 17.28.020 of this title. (Ord. No. 444 § 2, 2017; Ord. 434 § 2, 2015; Ord. 426 § 2, 2014; Ord. 386 § 3, 2009)

Section 4. If any section, sentence, clause or phrase of this Ordinance is determined to be invalid, illegal or unconstitutional by a decision or order of any court or agency of competent jurisdiction, then such decision or order will not affect the validity and enforceability of the remaining portions of this Ordinance. The City Council declares that it would have passed and adopted the Ordinance, and each section, sentence, clause or phrase thereof, regardless of the fact that any one or more sections, subsections, sentences, clauses, or phrases be declared invalid or unconstitutional.

Section 5. This Ordinance, in its ban on recreational marijuana businesses, is declarative of existing law.

Section 6. This Ordinance shall be effective thirty (30) days following its adoption. Within fifteen (15) days following its adoption, the City Clerk shall publish this Ordinance, or the title thereof, as a summary as required by state law.

INTRODUCED by the City Council on January 17, 2017. **PASSED AND ADOPTED** by the City Council of the City of Lemon Grove, State of California, on February 7, 2017 by the following vote:

| AYES: | |
|-------------------------------|---|
| NOES: | |
| ABSENT: | |
| | |
| | 100000000000000000000000000000000000000 |
| | Racquel Vasquez, Mayor |
| Attest: | |
| Susan Garcia, City Clerk | |
| Approved as to form: | |
| | |
| James P. Lough, City Attorney | |